

Argentina	Scd. 18	Interest	Rs 2500	Peru	Esc. 75
Bahrain	Drh 0.65	Interest	Rs 1000	Spain	Rs 500
Belgium	BF 38	Interest	Rs 1500	Sri Lanka	Rs 30
Canada	C\$2.00	Interest	Rs 500	Sri Lanka	Rs 50
Chile	Int. 7.75	Interest	Rs 100	Sri Lanka	Rs 50
Costa Rica	Int. 7.00	Interest	Rs 100	Sri Lanka	Rs 50
Denmark	Int. 5.50	Interest	Rs 100	Sri Lanka	Rs 50
Finland	Int. 5.50	Interest	Rs 100	Sri Lanka	Rs 50
France	Fr. 5.00	Interest	Rs 100	Sri Lanka	Rs 50
Germany	DM 8.00	Interest	Rs 100	Sri Lanka	Rs 50
Greece	Dr. 15.00	Interest	Rs 100	Sri Lanka	Rs 50
Hong Kong	HKS 12	Interest	Rs 100	Sri Lanka	Rs 50
India	Rs 15	Interest	Rs 100	Sri Lanka	Rs 50

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,320

Monday May 14 1984

U.S. threat to London's leadership in Eurobond market, Page 12

D 8523 B

NEWS SUMMARY

GENERAL

Kuwaiti tanker hit by missile

A Kuwaiti tanker, carrying more than 76,000 tonnes of fuel oil and on its way to Britain, was hit by a missile fired from a fighter aircraft believed to be Iraqi in the Gulf.

The Kuwait state tanker company said no-one was injured in the attack on the *Unum Aswa*, and that there was no explosion or fire. Damage was confined to the central tank and no oil had been lost.

It said the attack - the third on Arab tankers in three weeks - was made outside the Iraq-declared exclusion zone. Page 14. Iraq pipeline plan. Page 4.

Shoot-on-sight order
Indian security forces were given shoot-on-sight order in the riot-torn Punjab after the Sikh murder of Hindu newspaper editor Ramesh Chander. A curfew was imposed in Amritsar. Page 2

Corruption trial

The first corruption trial under Nigeria's new military Government is due to open in Lagos today. Three former state governors face charges involving about \$15m. Page 14

Manila boycott call

About 10,000 people attended a Philippines opposition rally to boycott today's parliamentary elections, almost certain to be won by President Ferdinand Marcos's party.

Sri Lanka threat

Sri Lanka separatists have written to President Junius Jayewardene, threatening to kill a kidnapped U.S. couple, Mr Stanley Allen and his wife, Mary, unless their demands are met.

Britons freed

Sixteen Britons and the Portuguese wife of one of them, arrived in Johannesburg after being freed by Angolan rebels who had held them for two months. Page 2

China accused

Vietnam accused China of continuing "artillery bombardments and land-rolling attacks" along its north border.

Libya shooting

Libya said its security forces had shot dead Walid Ash-Shweihat, leader of the dissident group which tried to assassinate leader Muammar Gaddafi last week.

Belgian arms raid

Armed men attacked a Belgian army barracks at Viersalm in the Ardennes, wounding a guard, and escaped with about 20 weapons.

Guerrillas fly out

Five leftist Salvadoran guerrillas flew to Mexico after releasing 73 hostages held in a supermarket, in exchange for a safe conduct out of the country. Page 2

Facelift for Genghis

China is giving a facelift to the mausoleum of 13th century conqueror Genghis Khan in southwest Inner Mongolia to include 2,000 square metres of murals depicting his court and achievements.

18 die in Beirut

Pierre shelling in Beirut followed the first serious meeting of Lebanon's new cabinet, ending a relatively peaceful week. Eighteen civilians were killed, and about 70 wounded.

Pope's Soviet hope

Pope John Paul, back in Rome after his 10-day visit to Asia and the Pacific, said he would like to visit the Soviet Union.

BUSINESS

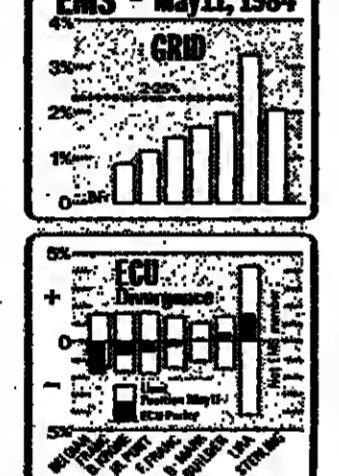
Brazil missing its IMF targets

BRAZIL'S growth of money supply and monetary base are exceeding by a wide margin the target limits set by the IMF. Page 3

TRADE AND FINANCE ministers of 14 industrial and developing nations agreed in Washington that the programme launched in 1982 to improve the General Agreement on Tariffs and Trade is progressing too slowly. Page 4

THE STRENGTH of the U.S. dollar remained the focus of attention in the European Monetary System last week. Higher U.S. interest rates and few signs of a turnaround kept the dollar in demand and prompted sustained intervention by

EMS - May 11, 1984



several central banks, notably the West German Bundesbank.

The D-Mark has suffered heavily under the double blow of renewed dollar demand and an undermining of confidence due to recent industrial unrest.

The Belgian franc was the weakest currency, but was not under any downward pressure in view of the D-Mark's recent weakness. The Belgian central bank abstained from supporting the franc for the fifth successive week.

If the Fed shifted to an easier money stance "at most you could get a temporary reduction in short rates and you may not even get that," Mr Feldstein said. An easier monetary policy would "simply drive up long rates in parallel to the expected increases in inflation," he warned.

Mr Paul Volcker, the Fed chairman, was also attending the meeting in Virginia, carefully avoiding directly responding to Mr Regan's attacks on the Fed.

Mr Volcker took the opportunity, to underline once again

that the new row between Mr Feldstein and Mr Regan over economic policy erupted in the wake of last week's decision by major U.S. commercial banks to increase their prime lending rate from 12 per cent to 12.5 per cent. Following that announcement last Tuesday, the White House, in a transparent effort to shift the blame for rising interest rates on to the Federal Reserve and away from President Reagan's fiscal policy, attacked the Fed for keeping credit too tight to accommodate "real economic growth."

On Thursday and Friday of last week the U.S. Treasury and Treasury Secretary Mr Donald Regan also

Continued on Page 14

Brazil fails to meet monetary targets, Page 3

Continued on Page 14

Continued on

OVERSEAS NEWS

Bid to relaunch WEU moves ahead

BY JOHN WYLES IN BRUSSELS

THE FRANCO-BELGIAN bid to transform the Western European Union into a "European pillar" within the Atlantic defence alliance has advanced with the virtual completion of a preparatory report for a vital meeting of the seven WEU Foreign Ministers next month.

The report has been agreed by the WEU Council, comprising the ambassadors to London and a senior Foreign Office official for the UK.

It aims at securing from the Ministers a clear decision as to whether or not they want to revive a largely defunct organisation and to use it as a vehicle for concerting their security and defence policies.

The report, it is understood, sets out some main themes that might be dealt with at twice yearly meetings of Foreign and

possibly also Defence Ministers within the WEU.

The themes include analysis of, and reaction to, Soviet and Warsaw Pact politico-security moves; approaches to "out of area" issues important for European security, such as developments in the Middle East, the Gulf and North Africa and problems between Europe and the U.S. within the Alliance.

The Foreign Ministers' meeting, originally scheduled for May 24, is now likely to take place in Paris on June 12. Since France currently occupies the presidency of the WEU Council, M Claude Chevignon, the External Affairs Minister, will take the chair.

The importance of the occasion is now making it a talking point in both Nato and the EEC. It is expected to be discussed within the Eurogroup of Nato Defence Ministers in Brussels tomorrow when representatives of the European countries not involved are expected to seek up to date information on the preparatory work.

This has not yet seriously delved into the many serious difficulties which are envisaged because security and defence co-operation within the WEU would overlap with collaboration in Nato and political cooperation within the Community.

The WEU membership is made up of the EEC countries minus Ireland, Greece and Denmark.

If the Foreign Ministerial meeting does commit itself to relaunching the WEU, then the second phase of the operation would include detailed planning on how its various agencies and functions could be remodelled.

It has already been agreed in principle that the WEU's Arms Control Agency would be relieved of its responsibility for monitoring West German arms production and force levels. But the prohibitions on German atomic, biological and chemical weapons production would remain.

The seven will have to soon consider whether or not it is possible to develop an arms control function for the WEU which does not arouse US suspicions of a European ambition for direct involvement in its nuclear arms control and reduction talks with the Soviet Union.

Effort to push joint European arms making

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

EUROPEAN Defence Ministers meet in Brussels tomorrow in an effort to inject new political impetus into the collaborative production of arms in Europe.

The Ministers, all from Nato countries, are also expected to endorse a joint European approach to the use of new technology on the battlefields of the future.

The Ministers are meeting as Nato's Euro Group, which comprises all major European members of Nato except France. Their deliberations are always carefully designed not to offend French sentiments nor to appear anti-American.

Both these concerns are likely to figure strongly in the way Mr Michael Heseltine, the British Defence Secretary, who has just taken over as chairman of the group, conducts the one-day meeting.

However, it seems clear that the focus for the Ministers will be the desire to strengthen European defence operations in the face of US pressure on such issues as the adoption of so-called emerging technologies (ET) to improve conventional weapons systems over the next decade.

There were suggestions in Whitehall at the weekend that

Mr Heseltine is preparing to launch his own initiative on the issue in Brussels, though officials refused to give details. The Ministers are expected to endorse a resolution which stresses the need for governments to give more political impetus to joint European arms manufacture. The resolution also calls for practical steps such as the harmonisation of national requirements of the national armed forces within Europe.

The resolution originated last month with the independent European Programme Group, a body concerned with arms co-operation but formally divorced

from Nato's military structure to allow it to include France.

At tomorrow's meeting, Ministers are also likely to endorse the IEPG's call for a joint European approach to "ET."

A key stage in the controversial US drive to have Nato adopt an ET programme is likely to be reached on Wednesday. The full meeting of Nato's Defence Planning Council, which includes the US and Canadian Defence Ministers as well as the Eurogroup members is likely to adopt a programme of priority development for seven out of a list of nearly a dozen ET weapons systems for deployment in the 1990s.

Games boycott campaign grows

MOSCOW—The state-controlled Soviet press yesterday stepped up its campaign of support for Moscow's "boycott" of the Olympics, reinforcing the view that the decision is final.

Newspapers and the news agency, Tass, quoted people ranging from a Congolese athlete in Brazzaville to a collective farm director in the western Ukraine who all backed the boycott, calling it "just" and "correct."

Pravda, the Communist Party newspaper, said President Reagan held the world record for hypocrisy because his latest assurances about security for Soviet athletes contained nothing new.

Brazilian money supply exceeds IMF targets

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE GROWTH of the money supply and monetary base in Brazil are exceeding the targets set by the International Monetary Fund by a wide margin. Booming exports and the Government's need to finance its large external debt are both being blamed.

But the consequence of the overshoot is that Brazil is unlikely to meet several of its IMF performance targets for the first half of the year, and will therefore need to seek yet another "waiver" from M Jacques de Larosiere, the IMF's managing director.

A new letter of intent incorporating

possible amended domestic monetary targets is believed to be already in preparation.

In April, according to preliminary figures leaked from the central bank, the monetary base grew by an enormous 17.4 per cent, against an agreed figure of 3 per cent. The previous month it had been the turn of the money supply indicator to overshoot wildly.

Central bank officials attempt to justify the April discrepancy by saying that the leaked figure referred only to the position on the last day of the month, and not to the daily average.

Polish prisoners refuse freedom

By Christopher Bobinski in Warsaw

ELEVEN OF Poland's most prominent political prisoners, seven Solidarity leaders, and four members of the Kor dissident group awaiting trial for anti-government activity have refused an official offer of freedom in return for promises to show political action for two and a half years.

The agreement, which had won the approval of the Solidarity underground leadership, would have included a promise to release the other 400 or so political prisoners in Poland before mid-July.

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SORRY, I WAS ON THE PHONE WHEN HE CALLED BACK.

HELLO, WHERE'S THE INVISIBLE MAN THIS TIME?

CAN HE CALL BACK AFTER LUNCH?

BACK FROM LUNCH AND GONE STRAIGHT INTO A MEETING?

ARE YOU SURE YOU GAVE HIM MY MESSAGE?

PERKINS PER-K-I-N

I'M OUT FOR A HOUR, CAN HE CALL BACK THEN?

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OVERSEAS NEWS

Patrick Cockburn looks at an ambitious pipeline plan to restore Baghdad's exports

Iraq battles to get the oil moving again

IN THE past two years the effects of economic attrition on Iraq have often seemed as dangerous as possible defeat on the battlefield. As Iraq steps up its attacks on oil tankers in the Gulf, the Government in Baghdad seems to be near success in reversing the long-term deterioration in its financial position brought on by the war.

The key to this change is Iraq's plan to increase its oil exports, currently 900,000 barrels a day (b/d) to bring them back to pre-war levels. It wants to build a new pipeline through Saudi Arabia and Jordan, which should allow it to export at least 2m b/d by 1986.

Exports at this level would reverse the trend which began in 1980 when Iran destroyed Iraq's two main oil export terminals on the Gulf. Resources were run down and heavy Arab subsidies lavished on large civilian projects in the expectation that the war would not last too long.

In 1982 the situation grew even worse when Syria closed down Iraq's pipeline across its territory, compelling the Iraqis to rely on a single pipeline through Turkey. By the end of that year Baghdad was forced to cut imports and look for credit.



Ayatollah Khomeini

Many of Iran's leaders argued that Iran's superior resources would give a decisive advantage in a long war and that the regime of President Saddam Hussein would buckle under the strain. But this has not happened.

Iraq is in the process of expanding its pipeline across Turkey to carry 1m b/d by mid-summer, but the two new pipelines across Jordan and Saudi Arabia are the vital elements in Baghdad's plan to return to its old oil export levels.

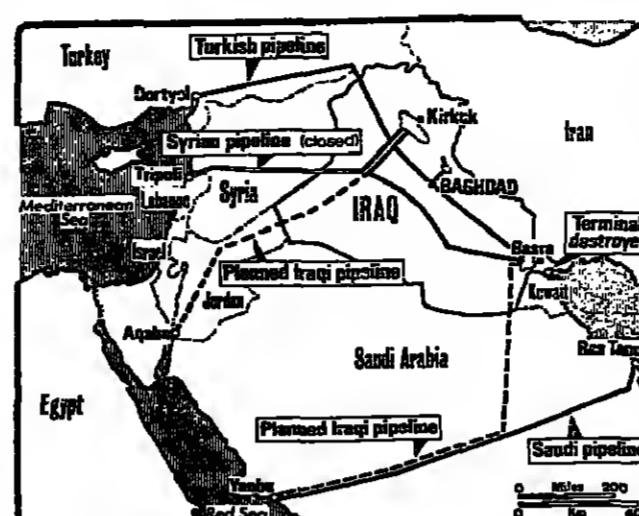
Last month Iraq's State Organisation for Oil Projects (Soco), formally invited tenders from contracting companies to build a pipeline at top speed to

link Iraq's southern oilfields with Saudi Arabia's East-West pipeline linking Saudi oilfields with the oil terminal at Yanbu on the Red Sea.

The pipeline across Saudi Arabia, with a capacity of 500,000 b/d, will be nearly 400 miles long. The tender document issued by Soco emphasises that a financial package "is a crucial and prerequisite requirement to participation" and asks for a reply by telex "due to the urgency of the subject."

Iraq wants the construction of the pipeline to be completed by next April. A second phase of the project, not to be undertaken for at least one year, is for the construction of a pipeline separate from the oilfield in south Iraq to Yanbu. This will have a capacity of 1.6m b/d. The cost of both phases of the scheme is put at \$2.5bn by the Middle East Economic Survey magazine.

Iraq is also raising the capacity of its pipeline across Turkey to the Mediterranean to 1m b/d by the middle of this summer. In the last year Iraq has also started to export by truck oil product from its newly completed refinery at Baqfi, having previously been a net importer of products from Kuwait and Jordan.



Since the start of the war, Iraq has been under increasing financial pressure because of its low oil revenues, which peaked at \$25bn a year in 1980. The world oil glut has also reduced the subsidies which it receives from the Arab oil states.

Aid from Saudi Arabia and Kuwait is currently running at about \$8bn a year, say diplomats. This includes some 330,000 b/d of oil given to Iraq to sell of which about 250,000 b/d comes from the Neutral Zone where production is shared by Saudi Arabia and Kuwait. The remainder of the crude comes from Saudi Arabia.

Iraq has also come to rely on credit from Western Governments or packages arranged by companies doing business in Iraq. Last year Britain extended a credit package of \$250m, none of which has yet been spent, to allow Iraq to

continue to place orders with British companies.

Other EEC countries have also had to provide credit. France alone being owed \$3bn for military and civil contracts. Overall, Iraq signed agreements to borrow some \$7.5bn last year though much of this has not been spent.

Much of the Kuwaiti and Saudi aid going to Iraq is spent on purchases of arms and ammunition from the Soviet Union, Baghdad's main military supplier. Moscow curtailed its supplies to Iraq at the start of the war and took a neutral stance in the conflict.

But over the last two years bilateral relations have steadily improved, as Ayatollah Khomeini stepped up his attacks on Soviet foreign policy and arrested the leaders of the Communist Party. Only last month Iraq signed a protocol in Moscow to help Iraq develop a new oilfield and build two new power stations.

With France also supplying 29 Mirage F-1s which also have the capability of carrying Exocet missiles, Iraq can clearly obtain as much weaponry as it will need it.

Although there are those in Tehran who would like to end the war, its continuation is at the heart of Ayatollah Khomeini's Islamic revolution.

per share, or the equivalent of finding a 50m barrel oil field – something, incidentally, that Mesa has never done.

For Mesa itself, the Gulf deal means that it is now essentially debt free, but Mesa is showing no signs of wanting to reduce its borrowings. Indeed, observers believe it would have little trouble in increasing its bank lines to around \$2bn once it had a target in sight.

Although this is not enough to take over one of the remaining U.S. giants, Mr Pickens will not have so much difficulty drumming up financial support as he did in the early stages of the Gulf battle, when he recruited the help of some of the wealthiest investors in the U.S. They included Texaco man Mr Cyril Wagner, private financier Mr Carl Lindner, and Canada's Rebberg family. Given his success, Mr Pickens' problem this time round could be in turning down would-be investors.

But the big question intriguing both the oil industry, which is feeling far more vulnerable to attack from Mr Pickens than it was a year ago, and Wall Street, which sees that the fun is far from over, is where will he strike next?

Mr Alan Edgar, of Dallas broker Schneider Berney Hickman, who has been following Mr Pickens for more than a decade, says: "He is really after a 'big one'. He has the dollars – the problem now is how does he make a discreet investment before everyone finds out?"

Mr Edgar believes that Mesa is unlikely to take on Texaco, which only a few months ago paid the Bass brothers, one of the wealthiest families in Texas, \$1.2bn to repurchase a 9.9 per cent stake in Texaco. However, he does not rule out the possibility that Mr Pickens might take on companies as big as Mobil or Occidental. Both have fewer friends among the institutional investment community than Gulf did, and both are noticeably less profitable than the industry average.

"If he gets into a 'big one,' the next question is who is going to bail him out?" says Mr Edgar. The number of potential "white knights" is diminishing and among the U.S. oil majors only Exxon, Standard Oil Company (Indiana), Atlantic Richfield, and Mobil are considered candidates – and the last two could also be in need of a "white knight" at some stage. In common with many analysts, Mr Edgar believes that Mr Pickens, while professing a wish to successfully complete a big acquisition, does not want to spend his time restructuring a major oil company. Others can do that better than him.

Indeed, many in the industry wonder what Mr Pickens would do if an oil company made a serious bid for Mesa, which is currently capitalised at a little more than \$1bn. After all, Mesa shareholders could argue with some force that it was about time that they shared in some of the action. Over the past nine months investors in Mesa shares have fared far worse than investors in other oil companies.

T. Boone Pickens keeps the U.S. oil majors guessing

BY WILLIAM HALL IN NEW YORK

"HE MAKES no bones about it. He is going to go after another one, and I would not mind speculating that he will go for one just as big as Gulf Oil," says Dallas stockbroker Mr Alan Edgar in response to the question every U.S. oilman wants answered – where will T. Boone Pickens pounce next?

A year ago Gulf was the fifth biggest oil company in the U.S. and no one would have believed that the 55-year-old Mr Pickens and his Mesa Petroleum (82 in the U.S. oil company league table) could have topped one of the "Seven Sisters," the famous oil companies which not so long ago dominated the international oil business.

But he did, and last week Standard Oil Company of California, which came to its sister's rescue at the last moment, began paying \$10.8bn to Gulf's 270,000 shareholders. Mr Pickens and his investors have decided to wait until early June before they receive their \$1.7bn but they are already planning how to speed their \$765m profit from their nine-month pursuit of Gulf.

Since Mr Pickens started hunting

Gulf, several possible takeover targets have fallen by the wayside.

Texaco has paid \$10.1bn for Getty Oil, Mobil is in the process of swallowing Superior Oil for \$3.7bn and many companies have taken steps to insulate themselves from corporate predators, like Mr Pickens, by changing their by-laws.

But Wall Street is convinced that

Mr Pickens will soon return to the

takeover trail, and that he is not go-

ing to concern himself with the oil

patch's small fry. An enthusiastic

small hunter, he says: "Never shoot

anything you can't eat."

For the less ambitious that might

include companies like Texaco and

Mobil. But this does not seem to be

the case where Mr Pickens is con-

cerned. Everybody agrees that Exxon, the world's biggest oil compa-

ny, is out of his reach, but almost

every other U.S. oil major appears

to be fair game if you listen to the

boys on Wall Street who, now that

Gulf has gone, are looking forward

to some fresh sport.

Mr Pickens believes that present

oil prices do not justify an ambi-

tious exploration programme. Mesa's exploration budget has been

cut from over \$400m in 1982 to

\$100m in the current year. Mr Pickens' view is that you can still drill

much more profitably for oil on

Wall Street.

These days Mesa is looked upon

more as an investment bank than

an oil company. Since it began tak-

ing positions in other oil companies

a couple of years ago, it has netted

its shareholders pre-tax profits of

around \$160m on more than half a

dozen deals. Its latest coup will give

it a further profit of slightly over

\$300m on its Gulf investment and,

even after taxes, it will be able to

bank around \$300m, more than tri-

ple its 1983 net income from its oil

business.

For Mesa's shareholders, whose

shares are worth nearly the same

as at the beginning of the battle for

Gulf, the deal is worth about \$4.50

INDEPENDENT U.S. OIL MAJORS (1983)

	Revenue \$ bn	Net income \$ m	Return on Mkt. cap. \$ bn
Exxon	103.6	4,200	14.9
Mobil	58.0	1,503	10.8
Texaco	41.1	1,233	8.6
Amerco	28.4	1,088	15.7
Socal	20.4	1,500	11.6
Arco	22.3	1,545	14.9
Occidental	19.1	587	N/A
Sun	15.5	455	9.7
Philipps	15.4	721	12.1
Unocal	10.7	626	6.6
Amerada Hess	8.4	205	N/A
Industry Average			13.2

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WORLD TRADE

OVERSEAS NEWS

Takeover dampens fears of Japanese car threat to UK

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE THREAT that Japanese car makers might use their factories in Australia to circumvent restrictions on their sales to the UK seems to have subsided following Mitsubishi's disapproving experience.

Sales in Britain of cars shipped from Mitsubishi's Australian plant and sold with the Lonsdale badge have fallen far below expectation. And now the Lonsdale Car Company, previously independent, has been taken over by Colt Car Company in which Mitsubishi has a 49 per cent shareholding.

Some £200,000 was provided to start the UK exporting end of the Lonsdale business, most of which was put up by people in the motor trade with "off-shore" funds who wished to remain anonymous. Mr Michael Orr, formerly chairman of both Lonsdale and Colt, put up £10,000 or 5 per cent, through his personal pension fund, the Executive Pension Fund.

Lonsdale hoped to sell 3,600 Australian cars last year but only 504 were registered. So far this year another 273 have been sold.

The original plan was for Lonsdale to have its own network in Britain of 100 dealers but now the cars will be sold alongside Mitsubishi's Japanese vehicles at Colt outlets.

Mr Orr always insisted that

these rumours. The controller's statement detailed Continental's capital strength and noted that its ratio "compare favourably to those of any major multinational bank."

U.S. bank regulators are acutely aware that Continental Illinois' difficulties, if they are mishandled, could seriously damage the liquidity of both the domestic and international money markets. This would have serious implications for most of the multinational U.S. banks, which rely heavily on these markets.

Furthermore, the recent sharp run-up in interest rates is generally bad news for America's financial institutions and is once again focussing international attention on possible weak links in the U.S. banking system.

These concerns explain why early last Thursday, the controller of the currency, one of the main U.S. bank regulators, had taken the unprecedented step of commenting about an individual member of his flock.

"A number of rumours concerning Continental Illinois National Bank and Trust Company have caused some concern in the financial markets," said the statement.

The controller's office, it went on, "is not aware of any significant changes in the bank's operations as reflected in its published financial statements that would serve as a basis for

these rumours." The controller's statement detailed Continental's capital strength and noted that its ratio "compare favourably to those of any major multinational bank."

The financial markets have been aware of Continental Illinois' difficulties for some months. Its over-aggressive pursuit of energy lending culminating in its involvement with the ill-fated Penn Square Bank which collapsed in July 1982, has saddled it with a massive \$2.5bn (£1.7bn) burden of non-performing loans. This is reckoned to have cut the bank's net income by two-thirds, or \$200m last year.

The group's share price has been signaling the markets' unease for some time, dropping from \$21 at the start of the year to \$12 on Thursday night. By the end of the week the shares had recovered to \$13, but this is still close to 20 per cent below the levels plumbed in the immediate aftermath of the Penn Square fiasco when the current year, Continental earned \$25m, after crediting pre-tax gains of \$157m on the sale of its credit card operation.

The cost of carrying these non-performing loans is weighing heavily on the group's profitability. Last year Continental earned \$10m, but the figure was helped by more than \$100m in pre-tax gains, two-thirds of which reflected gains on the sale of equity investments. In the first quarter of the current year, Continental earned \$25m, after crediting pre-tax gains of \$157m on the sale of its credit card operation.

The bank, which only a few years ago prided itself on being the biggest corporate lender in the U.S., has shrunk its balance sheet by \$7bn since its problems began and shed over 1,000 staff. Many of its best executives are spending their time on "work-out" duties, trying to find the bank a better balance sheet.

"If we were a manufacturing company and could restate our accounts, we would show you our 'discontinued operations' and the latter would demonstrate our tremendous earnings franchise," Mr Taylor said.

"Between non-performing credits and loss provisions, we



Mr David G. Taylor—denied the rumours

says. Given that Continental made pre-tax profits of \$118.4m in 1983, this implies a tremendous recovery potential.

The ease with which the bank sold off its credit card operations earlier this year and the sums of money raised reassured many Wall Street analysts who believe that Continental Illinois would be hard pressed to find better executives to lead the bank.

Although the recent rise in interest rates is likely to delay the recovery of some of Continental Illinois' problem loans and also increase its cost of funds, most bankers believe that given time Continental Illinois should be able to trade its way back to financial health. However, if rumours like those sweeping the U.S. financial markets last week persist, Continental's ability to fund itself and its subsequent recovery pre-tax drag on earnings, will be jeopardised.

Gatt programme moving too slowly say ministers

BY NANCY DUNNE IN WASHINGTON

TRADE and finance ministers of 14 industrial and developing nations emerged from three days of meetings in Washington over the weekend, agreeing that the work programme begun in 1982 to improve the General Agreement on Tariffs and Trade (Gatt) is moving too slowly.

Sir Robert Muldoon, the Prime Minister of New Zealand as well as being the Finance Minister, said the officials were totally in agreement that there was "an inadequate input at the ministerial level" in efforts to move ahead on issues like agriculture export subsidies and the services sectors under the Gatt.

"What we've got is a political problem, and it can only be solved at the political level," Sir Robert declared.

Mr William Brock, the U.S. Trade Representative, who called the meeting "to gather our collective will to deal with our problems," said that the group had agreed in advance to an unplanned agenda, no communiqué, and no final agreement.

However, after three days of intensive talks, described by Mr Brock as "the most constructive that I've participated in for three years," some consensus seemed to be building.

The ministers appeared to be in accord on the need to reverse the proliferation of non-tariff barriers and voluntary restraint agreements described by Mr Brock as "eating away at the

SHIPPING REPORT

Europeans to meet Soviets over liner trade losses

BY LYNTON McLAIN

SHIPPING conferences in the East Africa and Far East liner trades are to meet Soviet shipping companies in the coming weeks to discuss the "special problems" of these two routes and the "permanent loss" of cargo by western European shipping companies.

This was announced by the UK Transport Department at the weekend after Ministers in charge of shipping in Belgium, France, Germany, the Netherlands and the UK had followed "with grave concern the cross-trade activities and practices of Soviet shipping companies in liner trades."

It was these problems that had led to a permanent loss of cargo according to the Department.

Ministers attributed "great significance" to the meetings and expressed hopes that satisfactory agreements for western shipping companies will be reached.

The Transport Department,

warned that if it was not possible to reach agreement, the Ministers of Transport will "at short notice" consult each other over further steps to safeguard the legitimate shipping interests of their countries.

In the crude oil tanker market, another unnamed vessel loading at Kharg Island in the Gulf was reported hit by a missile and set ablaze, this time with loss of life, according to shipbrokers E. A. Gibson.

The vessel was a 120,000-ton tanker and the incident "has made many tanker owners rethink their attitude towards loading at Kharg Island," the company said.

The additional war risk premium was increased last week to 2 per cent and crew life assurance premiums also increased as a result of the continued tension and attacks in the area.

No new loadings at Kharg Island were reported after the vessel was hit last week.

World Economic Indicators

FOREIGN EXCHANGE RESERVES (U.S.\$m)			
Mar. '84	Feb. '84	Jan. '84	Mar. '83
U.S.	6,917	6,677	6,255
Japan	20,921	20,837	20,660
W. Germany	40,864	39,890	37,152
UK	8,785	9,075	8,552
Belgium	3,642	4,152	3,632
Italy	17,245	17,398	17,913
Netherlands	9,387	8,866	8,488
	Feb. '84	Jan. '84	Dec. '83
France	17,505	17,695	16,857
			Feb. '83
			Source: IMF

William Hall in New York on a U.S. bank's battle to restore confidence in itself

Continental Illinois fights off the doubters

THE banking community that however had a bank's financial problems, the last thing the chairman should do is to issue a formal denial of rumours circulating in the financial markets.

But last Thursday, Mr David Taylor, the chairman of Continental Illinois, the eighth biggest U.S. bank, did just that. The fact that the 54-year-old David Taylor, who took over as chairman less than three weeks ago, felt it necessary to take this exceptional action to squash wild rumours which he dismissed as "completely unfounded and not worthy of serious news consideration" underlines the difficult situation Chicago's biggest bank now faces, as it battles to restore confidence in itself after a week of speculation which endangered its ability to find itself in the world's money markets.

The rumours have been particularly worrying for the U.S. bank regulators. For historical reasons Continental Illinois is much more reliant on the volatile wholesale money markets for funds than most other U.S. banks, and it is also one of the biggest U.S. operators in foreign money markets. As its problems have mounted Continental has turned increasingly to the international markets for funds with the result

that \$18bn or close to two thirds of its deposits now comes from overseas. They are being used to finance a largely domestic loan portfolio.

U.S. bank regulators are acutely aware that Continental Illinois' difficulties, if they are mishandled, could seriously damage the liquidity of both the domestic and international money markets. This would have serious implications for most of the multinational U.S. banks, which rely heavily on these markets.

Furthermore, the recent sharp run-up in interest rates is generally bad news for America's financial institutions and is once again focussing international attention on possible weak links in the U.S. banking system.

These concerns explain why early last Thursday, the controller of the currency, one of the main U.S. bank regulators, had taken the unprecedented step of commenting about an individual member of his flock.

"A number of rumours concerning Continental Illinois National Bank and Trust Company have caused some concern in the financial markets," said the statement.

The controller's office, it went on, "is not aware of any significant changes in the bank's operations as reflected in its published financial statements that would serve as a basis for

these rumours." The controller's statement detailed Continental's capital strength and noted that its ratio "compare favourably to those of any major multinational bank."

The financial markets have been aware of Continental Illinois' difficulties for some months. Its over-aggressive pursuit of energy lending culminating in its involvement with the ill-fated Penn Square Bank which collapsed in July 1982, has saddled it with a massive \$2.5bn (£1.7bn) burden of non-performing loans. This is reckoned to have cut the bank's net income by two-thirds, or \$200m last year.

The group's share price has been signaling the markets' unease for some time, dropping from \$21 at the start of the year to \$12 on Thursday night. By the end of the week the shares had recovered to \$13, but this is still close to 20 per cent below the levels plumbed in the immediate aftermath of the Penn Square fiasco when the current year, Continental earned \$25m, after crediting pre-tax gains of \$157m on the sale of its credit card operation.

The cost of carrying these non-performing loans is weighing heavily on the group's profitability. Last year Continental earned \$10m, but the figure was helped by more than \$100m in pre-tax gains, two-thirds of which reflected gains on the sale of equity investments. In the first quarter of the current year, Continental earned \$25m, after crediting pre-tax gains of \$157m on the sale of its credit card operation.

The bank, which only a few years ago prided itself on being the biggest corporate lender in the U.S., has shrunk its balance sheet by \$7bn since its problems began and shed over 1,000 staff. Many of its best executives are spending their time on "work-out" duties, trying to find the bank a better balance sheet.

"If we were a manufacturing company and could restate our accounts, we would show you our 'discontinued operations' and the latter would demonstrate our tremendous earnings franchise," Mr Taylor said.

"Between non-performing credits and loss provisions, we

says. Given that Continental made pre-tax profits of \$118.4m in 1983, this implies a tremendous recovery potential.

The ease with which the bank sold off its credit card operations earlier this year and the sums of money raised reassured many Wall Street analysts who believe that Continental Illinois would be hard pressed to find better executives to lead the bank.

Although the recent rise in interest rates is likely to delay the recovery of some of Continental Illinois' problem loans and also increase its cost of funds, most bankers believe that given time Continental Illinois should be able to trade its way back to financial health. However, if rumours like those sweeping the U.S. financial markets last week persist, Continental's ability to fund itself and its subsequent recovery pre-tax drag on earnings, will be jeopardised.

There has been some criticism that Mr Taylor's lack of leading experience (he has always concentrated on the group's liability side), puts him at a disadvantage in leading Continental Illinois out of its problems, but most Wall Street analysts believe that given time circumstances Continental Illinois would be hard pressed to find better executives to lead the bank.

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WORLD TRADE NEWS

Nato broadens choice for its next generation of satellites

BY PETER MARSH IN LONDON

NATO is evaluating rival British and American designs for the organisation's next generation of communications satellites, due to be placed in orbit in the early 1990s and to cost an estimated £160m.

Officials are awaiting the outcome of this week's three-day meeting of Nato ministers before starting in earnest on the job of choosing between the two designs.

The meeting, which begins tomorrow, is expected to agree a ceiling on the cash that Nato plans to spend between 1985 and 1990 on military infrastructure, such as communications systems.

The exact sum that the ministers will be talking about is secret, according to a Nato spokesman.

The current evaluation represents the first time that Nato has considered the selection of anything other than an American satellite. The organisation's first five communications vehicles, of which three are still in operation, were all built by Ford Aerospace of the U.S.

The three operational space vehicles, launched between 1976 and 1978, are to be joined by a fourth member of the same series, which is to be put into orbit this autumn.

The satellites, which relay data and voice messages between Nato bases and government offices in Europe, hover 36,000 km above the Atlantic at a longitude of 13 deg W.

For its new spacecraft, Nato will instruct either the British or U.S. governments to procure the hardware. This is instead of ordering the vehicles from individual companies.

As a further departure, the new hardware will be based on existing satellites. For its first batch of sat-

ellites, Nato asked companies to submit new designs, which, it says, pushed up project costs.

The bids by the two governments are based on the Skynet-4 satellites, built by British Aerospace and Marconi, and the third generation of Defence Satellite Communications Satellites (DSCS-3) that General Electric is constructing.

The UK's Ministry of Defence has ordered two Skynet satellites. America's space shuttles will launch the craft in 1985 and 1986.

Meanwhile, General Electric is constructing seven DSCS-3 vehicles for the U.S. Department of Defense. Six of these will enter orbit, at four points of the equator to cover the Atlantic, Indian and east and west Pacific oceans. The remaining craft will act as a ground craft.

The DSCS-3 satellites, of which just one has been launched, will gradually replace the DSCS-2 military vehicles built by TRW. The U.S. has so far launched 15 DSCS-2 craft.

Like the Skynet craft, the DSCS-3 vehicles are "hardened" to survive the radiation produced by any nuclear explosions at ground level.

They can relay communications traffic that "hops" between different frequencies at thousands of times a second in a technique to counter attempts at jamming.

Nato says it will require either two Skynet vehicles or a half share in two DSCS-3 craft. Communications equipment on the other "halves" would be used solely by American forces.

The cost of both options is roughly the same, representing the high-

er communications capacity of the DSCS-3 craft.

Participants in the negotiations have not disclosed the cost of the satellites. Industry estimates put the price of two Skynet vehicles at about £160m.

The Skynet satellites for the UK Ministry of Defence will be launched with the help of British astronauts who will accompany the vehicles into orbit. The vehicles, both of which will be above the Atlantic, will provide communications links between British forces in Europe and North and South America, including the Falklands.

The biggest user of satellites will be Britain's Royal Navy. Over the next few years, engineers will equip about 50 ships to transmit and receive information with the Skynet-4 craft.

The Royal Navy now relies for communications links mainly on conventional high-frequency radio or on U.S. military satellites, such as the DSCS-2 series.

A third option is to use Britain's sole existing military satellite, Skynet 2B, launched in 1974 above the Indian Ocean.

But the orbit of the vehicle has become irregular so that ground controllers can never be quite sure where it is.

The hardware's position makes it of only minor use to Britain's forces which are predominantly in the Atlantic region.

The new Skynet vehicles will open up opportunities for Britain's ground forces. The satellites will have beams powerful enough to be received by small "dish" aerials of as little as 1 metre in diameter.

UK NEWS

Drive for new defence policy

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

MR MICHAEL HESELTINE, the Defence Secretary, is expected to reveal further details of a "major drive" by his ministry to promote competition in defence when the defence white paper is published later today.

The annual white paper is expected to contain the fullest statement so far of the Ministry of Defence's policy to apply competition to the "full range" of its activities.

An outline of the new policies, which have been introduced over the last year, was given recently by Mr John Lee, a junior defence minister, in answer to a parliamentary question.

Terms for major contractors will be toughened, with the requirement that they should in turn introduce competition in sub-contracts on defence equipment. Prime contractors will not to future automatically be given production as well as development contracts, while major defence companies will increasingly be brought into the early stages of planning for new weapons systems in an effort to increase efficiency.

The Government also intends to introduce competition in support, supply, and maintenance services for the armed forces. Competition will be progressively extended in ship refitting, supply arrangements for non-warlike stores, aircraft servicing and army equipment repair and movements," Mr Lee said.

However today's white paper, which is an annual survey of the whole range of defence activities, will not announce decisions on the controversial reorganisation of the

ministry which Mr Heseltine announced in March.

Neither is it expected to detail decisions on the reorganisation of the procurement executives which this year will buy nearly 50bn of defence equipment, or on how resources might be shifted from the army's support services to the front line. Studies on these issues are to be completed later this year.

Mr Heseltine's reorganisation, which promises to cut back the power of the three armed service chiefs radically, will be the subject of a separate white paper in July. Decisions on procurement, on army support services and other matters are to be announced later. Mr Heseltine hopes that his central reforms of the defence ministry will take effect on January 1 1985.

He told a rally in Kirkcaldy: "The rail unions and the Transport and General Workers will be called on to escalate the force of the strike in relation to power stations."

He added that the main target would be oil-fired power stations.

The switch in tactics coincides with a more open admission from Mr Arthur Scargill, NUM president, that the Central Electricity Generating Board (CEGB) stocks are still considerable and that stopping the Nottinghamshire pits - where most miners are continuing to work - may take some time.

He told a rally at the weekend that the CEGB had just over 17m tonnes left, which is only about 3m tonnes less than the CEGB claims.

Mr Scargill said that would be no more than eight weeks supply on normal usage but added: "The only reason why they can continue to operate is because our colleagues in

Miners likely to boost power station pickets

BY DAVID GOODHART, LABOUR STAFF

THE LEADERSHIP of the National Union of Mineworkers (NUM) is this week expected to switch the focus of its dispute with the National Coal Board (NCB) to Britain's power stations.

He added that the main target would be oil-fired power stations.

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Mr Scargill said that would be no more than eight weeks supply on normal usage but added: "The only reason why they can continue to operate is because our colleagues in

Nottinghamshire continue to work."

In another attempt to shame the Nottinghamshire men into striking, today will see the biggest single demonstration since the dispute began in Mansfield in Nottinghamshire.

Some anxiety is being expressed by the Police Federation, the main organisation for officers below the rank of superintendent, about the use of roadblocks to stop miners picketing. Inspector Bob Leach, spokesman for the South Yorkshire Federation, said that roadblocks could be illegal.

Mr John Lyons, general secretary of the Electrical Power Engineers' Association, which represents top management and engineering grades in power stations, said last night that he expected more attention on the power stations this week but that his members would continue working.

Coal imports forecast to rise

BY MAURICE SAMUELSON

BRITAIN COULD be importing up to 30m tonnes of coal a year by the end of the century - more than seven times less than the present quantity - says a report published in London today.

It wants the electricity industry to be less dependent on the British coal industry. It says the Government should encourage an expansion of port facilities to handle large coal vessels and for new coal-fired power stations to be built on the coast.

The report, "Coal's Contribution to UK Self-Sufficiency", is part of a series on UK fuel markets being published jointly by the Policy Studies Institute and the Royal Institute of International Affairs.

The author, Mr Louis Turner, is a research fellow at the London Business School. He says there are "positive reasons of a security and anti-

monopolistic nature" for keeping open the option of coal imports to Britain.

He believes that by the year 2,000 imports of up to 30m tonnes a year could provide cheaper energy than corresponding domestic coal output.

While regarding the core of the British coal industry as competitive with imports under most forecasts, he says there is "a significant tranche" of British coal which would be vulnerable to imports under these three conditions:

• If operating costs rose significantly faster than international prices.

• If costs of transporting coal were reduced by a switch to larger coal carriers, by the development of large volume import terminals in the UK, or a gradual relocation of key coal-using plant towards the coast.

Coal's Contribution to UK Self-Sufficiency, by Louis Turner. Heinemann Educational Books, 22 Bedford Sq, London WC1. £4.50 plus postage and packing.

Talks at BL expected over Montego dispute

BY OUR LABOUR STAFF

TALKS are expected early this week between BL management and unions in an attempt to end the strike at the Cowley plant, Oxford, which halted production of the new Montego model last Thursday and Friday.

The dispute began when about 40 assembly workers walked out on Thursday complaining of low bonuses. It has cost about 800 cars with a showroom value of £3m and, if it drags on, the company believes customer confidence will be destroyed just when BL is striving to break the Ford Sierra/Vauxhall Cavalier domination of the company's fleet car market.

BL says the relatively low bonuses at Cowley - about £17 a week - have been caused by disputes at the plant. Workers at the Swindon factory are regularly earning £27 a

week because of uninterrupted production.

However, the big problem looming at Cowley is the unions' refusal to agree to three-shift working, which the company insists is vital for the future model launch programme.

The management, after weeks of talks, has warned that it may impose the changes unilaterally. All 4,500 body plant workers at Cowley are due to meet on Wednesday to decide how to oppose the changes.

Mr David Buckle, the Transport and General Workers Union district officer, said at the weekend: "Our criticism of the company is that it is so production-oriented, and so unwilling to run the company with any element of consensus, that there is bound to be dissatisfaction."

Britoil submits Deveron plan

Financial Times Reporter

BRITOIL, the previously state-controlled oil company, has submitted to the Energy Department a draft plan for developing the small Deveron field in the North Sea.

The field, lying in block 211/18A west of the Thistle field, is expected to yield total reserves of around 14m barrels of oil, less than 2m tonnes.

Britoil, which will operate the field, says that since the field is close to the Thistle platform, it could be developed from existing facilities.

Production of crude is planned for the last quarter of this year at an initial rate of 6,000 barrels a day. Britoil's partners in Deveron are Burnham Oil Exploration; Charterhouse Petroleum Development; Deminex UK, Oil and Gas, Santa Fe Minerals; Tricentrol Exploration and British National Oil Corporation.

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To find out more about TSCR and Cellnet please write to Peter Hodgson at the address below.

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UK NEWS

Car sales forecast raised to 1.79m

By Kenneth Gooding, Motor Industry Correspondent

THE BRITISH motor industry has upgraded its official forecast of new car sales in 1984 and now believes they will match last year's record 1.79m.

At the end of last year the Society of Motor Manufacturers and Traders estimated the 1984 car market would be 1.73m. This was looked on as optimistic by some individual manufacturers.

By February the forecast had been lifted to 1.75m. It has been moved up again after the decision by Ford to re-enter the car price war by offering its dealers extra bonuses and other incentives.

The society's forecasts are important because they are used by the Japanese Automobile Manufacturers Association when fixing shipments to the UK. Under the terms of the gentleman's agreement between the society and JAMA the Japanese share of the new car market is held below 11 per cent.

This year, however, the Japanese car importers are experiencing extreme difficulty in keeping up with their allocations. They are among the "losers" in the price war so far, with a market share down this year to 8.4 per cent by the end of April against 9.1 per cent at the same stage of 1983.

The SMMT has also slightly increased its forecast of total commercial vehicle sales in 1984. It now expects the total to rise by 6 per cent from last year's 267,837 to 283,000.

Texaco today becomes the latest of the large oil companies to launch a major national forecourt promotion campaign.

Left-wing unions to campaign against no-strike agreements

By PHILIP BASSETT, LABOUR CORRESPONDENT

TRADE UNION resistance to the increasing trend towards no-strike deals received its most public boost so far yesterday in a scathing attack on "new realism" and no-disruption agreements by Mr Tim Sawyer, deputy general secretary of the left-led National Union of Public Employees.

Left-wing trade unionists are planning a campaign against no-strike deals with the aim of committing the annual TUC Congress in September to a policy of opposition to them. TUC leaders feel that such a decision would be embarrassing to the movement, since they think it would be widely ignored by those unions interested in signing such agreements.

In a rousing speech to the NUPE annual conference in Bournemouth, Mr Sawyer said: "The only thing you have got to be to sign a no-strike agreement is a bloody fool."

It was not just the Government which believed that democracy

started and ended at the ballot box. "We have got some of them in our own ranks," Mr Sawyer said. "They are the people who want to sign no-strike deals with the Government, whether Labour or Conservative."

"It's the same people who want no political trade unionism. They call themselves new realists." Mr Sawyer's remarks were taken as a thinly veiled attack on unions like the electricians' which has signed no-strike deals with a number of Japanese new technology companies, and the Civil and Public Services Association, which was active in offering a no-disruption agreement over the Government's trade union ban at its Cheltenham conference.

Mr Sawyer said unions in favour of such deals wanted to keep the workers in their place. "There is nothing realistic about going on your knees in front of the employer. You don't have to be a realist to grovel to the boss."

What the union movement did not want was services offered in a "slick, sharp way - in terms of technique as though they were selling insurance policies. What we want is a tough, tested and reliable old-fashioned approach - it's called trade union solidarity," he said.

Civil engineering orders rise

By JOAN GRAY, CONSTRUCTION CORRESPONDENT

CIVIL engineering workloads are picking up, according to a survey from the Federation of Civil Engineering Contractors published today.

The survey shows a "modest" improvement in the state of order books, stemming largely from the healthier position of smaller companies employing fewer than 500 people.

The order position of larger companies (employing from 500 to more than 1,600 people) is also better than a year ago. But the survey says the overall picture is

gloomy and "firms remain very pessimistic on prospects."

One problem is that although small companies are benefiting from a seasonal increase in the number of small orders placed by public sector clients before the end of the financial year, the larger companies are receiving fewer orders to tender. They are finding tender lists longer and the value of contracts lower.

The survey concludes that "the fall in the number and value of tenders throughout the industry is of particular significance given the pessimistic outlook for new orders and employment levels."

more people than they did 12 months ago.

But the report says "levels of employment in the industry remain depressed and, on balance, in decline." The fact that some companies are recruiting operatives is "an encouraging sign" but one which must be jeopardised by the poor prospects for orders.

The survey concludes that "the fall in the number and value of tenders throughout the industry is of particular significance given the pessimistic outlook for new orders and employment levels."

Personal bank loans continue to grow

By Our Financial Staff

ADVANCES to the personal sector accounted for virtually all the increases in the London clearing banks lending last year, and meant that for the second year running they lent more to individuals than to business. Personal sector advances rose £5.3bn to £22.6bn. Loans to industrial and commercial companies fell £30m to £20.6bn.

These figures are contained in a new abstract of banking statistics put out by the Committee of London Clearing Banks which it intends to update annually. The abstract lists detailed information about the banks' balance sheets, lending, infrastructure, employment, credit cards and clearing, some of it taken from the banks' own accounts, and some specially collated by the CLCB.

The statistics also show that the big UK clearing continued to increase their mortgage lending sharply last year, despite accusations that they had pulled out of the home loan market. Total loans outstanding for house purchase, including bridging finance and home improvements, rose £2.8bn to £10.7bn though this was lower than the £4.1bn increase in 1982.

The big London clearing banks installed 1,992 cash dispensers and automatic tellers - the largest number in a single year - bringing their total to 4,389.

Lloyds has the most with 1,533, followed by NatWest with 1,504, Midland with 703, Barclays with 683 and Williams & Glyn's with 164. The volume of transactions passing through them totalled 188.6m and the total value of cash withdrawals was £4.7bn.

CALL TO CHAMPION EUROPEAN TIES

SDP leader urges new public service pay body

By BETER RIDDELL, POLITICAL EDITOR

A SINGLE new pay review body

should be set up for the public services, Dr David Owen, the leader of the Social Democratic Party (SDP) urged yesterday at the end of the two-day meeting in Edinburgh of the Council for Social Democracy, the party's 400-strong policy-making body.

During a radio interview Dr Owen highlighted public sector pay as one of the major immediate problems for the Government.

He said that there was an urgent need for a single comparability body, with an agreed arbitration mechanism, to replace the separate bodies for the armed services, the nurses, and for those on top salaries.

Dr Owen believed that instead of the present procedures, whereby arbitrators often split the difference between employer and employee, there should be a switch to a "pentalist" system of arbitration. Under this procedure an arbitrator would decide in favour of one side or another.

His remarks partly reflect the experience in a Toshiba plant in his Plymouth Devonport constituency in the West Country. He still believes that an inflation tax should be available as a reserve power.

Apart from yesterday's debate on the mining dispute, the Edinburgh meeting was generally low key and was used by the leadership to promote the SDP-Liberal Alliance's campaign for the European Assembly elections on June 14.

The Alliance manifesto, entitled "We'll Get Europe Working Together," will formally be launched this morning at a series of press conferences throughout Britain.

ment, a substantial part of it must go on improving conventional defences so that we are not reliant on nuclear weapons.

The SDP leadership is placing particular emphasis on trying to attract disillusioned Tory voters in dairy farming areas.

Mr Robert Maclellan, the party's agriculture spokesman, yesterday said the SDP's proposed system of tradeable quotas would ensure that farmer's assets and incomes were not expropriated without compensation which is effectively what the Government had inflicted upon the milk producer.

The Alliance leadership is hopeful of doing well, possibly winning some rural seats such as Plymouth and Cornwall, North Wales, Northumbria, Dorset, north-east Scotland and the Highlands and Islands.

A potential division of opinion between the leadership and some of the rank and file over the visit to London next month of Mr P. W. Botha, the South African Prime Minister, was avoided yesterday because there was insufficient time for the emergency motion to be debated.

The general mood was more self-confident than the other two councils since the general election in view of the Alliance's recent election successes.

There were, however, mutterings of discontent that the leadership was out of touch. For instance, the council passed a motion regretting that it had not been consulted about the details of the European proposals before they were agreed with the Liberals.

By-election nominations hastened

By OUR POLITICAL EDITOR

THE SELECTION of candidates for the forthcoming Portsmouth South by-election is being accelerated in response to speculation that the Government may choose to hold the contest on June 14, the day of the European Assembly elections.

The by-election has been caused by the death a week ago of Mr Ralph Bonner Pink, who held the seat for the Tories at the general election last June with a majority of over 12,000 ahead of the Social Democratic Party (SDP).

Some Alliance leaders believe that the Conservatives may want to rush the by-election to prevent the Alliance from building up momentum, especially in view of the SDP's strong second place in the recent

Stafford by-election, a broadly comparable seat.

The SDP has set Wednesday as the closing date for the nomination of possible candidates. Mr William Rodgers, one of the SDP's founding "Gang of Four," said at the weekend that, after lengthy consideration in the last few days, he was "very unlikely" to put his name forward.

One or two of the party's other national figures are also thinking about standing. But the SDP candidate looks almost certain to be Mr Michael Hancock, a local SDP councillor who fought the seat last June.

Conservative Party leaders were consulting over the weekend with local party officers about a possible date. June 14 might be regarded as

rushing the election in view of how recently Mr Pink died. Similarly, a later date in July might be difficult in view of the large holiday trade in the Southsea resort part of the constituency.

Mrs Shirley Williams, the SDP's president, said at the meeting of the Council for Social Democracy in Edinburgh yesterday that, if the by-election was called for June 14 to coincide with the European elections, "it will be a deliberate attempt by the Thatcher Government to cheat the electorate of that city of a proper political debate. It would shorten the election process drastically, distract voters from the issues of Europe, and confuse domestic and European politics."

Central Queensland Coal Associates and Gregory Joint Ventures

Managed and Operated by Utah Development Company

US\$785,000,000

Coal Assets Acquisition Project Finance

for

The BHP Group

through

Utah Development Company

UMAL Consolidated Limited

BHP Minerals Limited

Pancontinental Mining Limited

Queensland Coal Trust

Floating Rate Notes Facility US\$355,000,000 Commercial Paper Facility US\$270,000,000 Euro-dollar Loan Facility US\$114,000,000

Front Bank and Agent

The Bank of Tokyo, Ltd.

US\$46,000,000

Agree

BA Asia Limited

Bank of America NT & SA

Chemical Bank

Continental Illinois National Bank

and Trust Company of Chicago

National Australia Bank

Agree

Long-Term Credit Bank of Japan, Limited

The Long-Term Credit Bank of Japan, Limited

The Mitsubishi Bank, Limited

The Mizuho Bank, Limited

The Mitsubishi Trust and Banking Company

National Australia Bank

Agree

The Nippon Credit Bank, Ltd.

State Bank of New South Wales

Agree

The Sumitomo Bank, Limited

UK NEWS

Europe urged to diversify its types of reactor

BY MAURICE SAMUELSON

BRITAIN'S nuclear power industry should continue to concentrate on gas-cooled reactors to prevent Europe becoming too reliant on the pressurised water (PWR) type being proposed at Sizewell, Suffolk, says a report on European energy strategy published today.

Its authors, the House of Lords select committee on the European Communities, say that unless the UK continues with gas-cooled technology most, if not all, future nuclear reactors in the EEC would be PWRs.

They add: "This could have one grave disadvantage. If PWRs should develop a serious fault, or if even one PWR should have an accident, public opinion might swing against the nuclear energy programme in general."

Urging that member countries should have more than one reactor type, they say that the only proved non-water alternative is the advanced gas-cooled reactor (AGR) at Hinkley Point, Somerset, which is now "a model of efficiency."

The report's conclusions follow the statement by Sir Walter Marshall, chairman of the Central Electricity Generating Board, that the board would propose to build an AGR power station at Sizewell, if its bid to build a PWR there was rejected.

Lord Kearing said yesterday that the AGRs at Hinkley Point and at Hunterston, Scotland, were "probably the best nuclear stations in the world," while those at Heysham II, Lancashire, and Torness, Scotland, were being built to time and below budgeted cost.

He said that although the Sizewell PWR was estimated to be 10 to 15 per cent cheaper than an AGR, the costs of Britain's first PWR could turn out to be higher, since they were only estimates.

The Lords' committee believes

Improved risk study sought for Sizewell

Financial Times Reporter

THE UK nuclear safety watchdog is calling for better assessment of the risk of a major accident at the proposed Sizewell B nuclear power station in Suffolk.

The Nuclear Installations Inspectorate, which is dissatisfied with many aspects of the design of the planned pressurised water reactor (PWR), wants improved studies of risk before it will accept the nuclear industry's forecasts already put forward.

The inspectorate will not use the absence of the improved studies to prevent a decision in favour of licensing the plant.

The inspectorate's latest position is disclosed in a new review document submitted to the Sizewell B public inquiry at the end of its first week after an Easter recess.

The week was dominated by the cross examination of Dr John Gittins, the UK Atomic Energy Authority's PWR safety research programme director. Dr Gittins told the inquiry it was his judgment that the risk of a serious accident at Sizewell B, involving deaths and evacuation, was about one in 100m years of reactor operation.

On overall EEC energy strategy, the committee believes that the EEC's future energy needs will be met by nuclear power and coal together. But although the EEC Commission gives coal a major importance, it looks to cheap imported coal - up to 25m tonnes a year - as having a key role.

The Lords' committee believes this could be dangerous, even though the coal producers are unlikely to form a cartel like that of the oil exporters. It therefore wants greater encouragement of profitable coal production, especially in the UK.

European Community Energy Strategy and Objectives, House of Lords select committee on the European Communities: (Stationery Office): £7.45.

M.T.D. (MANGULA) LIMITED

INTERIM REPORT

Operating results (Metric tons):

THE ARTS

Russell's *Italiana*/Geneva

Andrew Clark

If you are to let Ken Russell loose in an opera house at all, then giving him *L'Irolo* in *Algeri* is probably the safest way to go about it. Unlike some of Russell's previous excursions in opera, Rossini's work loses little by being picked up and shaken by a maverick imagination, and in spite of being overloaded with gags and props in its latest incarnation at the Grand Théâtre, Geneva, it has emerged with a freshness and funniness that still left room for appreciating a high standard of musical performance.

Russell's argument that the "war of the sexes" is basically the same today as it was in Rossini's lifetime is his point of departure, and the state of character and situation—while it can be so risqué and tedious in more serious operas—is easily achieved.

Surrounded by a high-camp chorus of eunuchs, the Bey is a wicked caricature of the Arab sheikh who views women as objects ("Oh che pezzo," he cries on the first sight of Isabella), as might anyone fed on a diet of *Playboy* and *sextape*. His god is the Great Bunny-Girl in the Sky, whose insignia decorate even his own turban and tailcoat. Isabella, no more the shipwreck victim, is the resourceful Alitalia hostess who continues serving drinks during an unscheduled stop on alien territory, and later makes her patriotic value as impromptu mascot for the visiting national football team.

The humour is of the "laugh-a-minute" variety, with under-

currents of harmless vulgarity, punctuated by a series of graphic dance routines performed by a smart troupe of nubile girls. Yet the elevating spirit of the work, as well as its engaging silliness of character and situation, was preserved. Russell showed an appreciation of the music's patterns, especially in the chattering ensembles where the plethora of hilarious activity was in keeping with the hubbub crescendos.

The cast worked as a team and everyone seemed to be enjoying themselves hugely. I especially liked Paolo Montarsolo's farcical Mustafa—huffa bass of experience and style.

Lindoro of Robert Cambpell, with a pure, unaffected delivery and sense of line, hantered memories of the pain-filled efforts of so many other tenors singing Rossini. Stefania Toczycka's Isabella was more luxuriantly sung than acted, but John Rawles's lecherous Taddeo was wholly in keeping with the romp.

Thanks to the eye-catching effect of Ralph Koltai's designs, Carl Toms' costumes and John McLain's lighting and the production, unashamedly supine of *Myung-Whun Chung* in the pit, the visual and musical production was carried off with speed, style and spontaneity. Whether the next operas to undergo the Russell treatment (including *La Bohème* at Maastricht this summer, and *Tannhäuser* two years hence in Geneva) emerge as uncouth as *Italiana* is quite another matter.

Panic/Theatre Upstairs

Michael Coveney

Denied the closing minutes of Alan Brown's self-indulgently zany cliff-top epic by this theatre's new late start policy, we had reached after three hours state of underwater apothecies and mass orgy played out to the music of the spheres or at least the Hallelujah Chorus and "Thus Spake Zarathustra."

The little cottage by the coast and all who sail in her had toppled over the edge, joined battle with the evil alien forces of the folks across the water and renewed its sea-going adventurousness on the good ship Arcadia.

As in an earlier study of council estate brutalism and domestic fantasy, *Wheelchair Willie*, Mr Brown has great problems writing a second act, but he has a strikingly quirky theatrical imagination and a raw ability to forge unprettily dramatic and physical statements from unlikely material.

In this case, a family of eccentrics gather to celebrate the 20th birthday of Sweet Fanny (Harriet Bagnall), a retarded nymphet in a soiled dress who has a crush on the local Pan, a hairy-hoofed and corned comedian who hides his phallic light under a whole bushel of rainbow.

David Fielden invests this character with a light, dreamlike quality, entering the sitting room of stuffed animals, carpet-slipped dummy grandparents and clapping children with a look of delighted amazement and an agile funny walk. Whatever the flaws in the play—which tends towards the repetitive and prolix after the interval—there is no denying Mr Brown's creation of a hermetically sealed off group of misfits and nutcases who recognisably relate to each other, huddling against the mounting horrors of the real world.

Sara Eastby's design gives us excellent elderly dummies which eventually expire before being unceremoniously dumped out of the window. And the family roll call includes a pair of brothers, Jack and Rat, who work, respectively, in the slaughterhouse and the rock business. Ken Sharrock and Ralph Brown give animated definition to these roles.

Dad and Mum are played by Alan David and Val McLane as a Welsh poetry-reading pedant and a homely Geordie given to meeting each new horror with blank invitations to pull up a chair and have a cup of tea.

Putting a whoopee cushion on the exponents of the Higher Art and even at one point of pub theatre (a dodgy area for the Theatre Upstairs, one feels) is one theme which diminishes returns.

Danny Boyle's production creates controlled stage pictures of some beauty from the mayhem and is even convincing at suggesting a world turned upside down on the mainland, a world, we are informed, of failing water supplies, cock fights and public hangings. Still, this is a piece no more to forgive for its excesses than to forget for its raw quality and Marion Bailey, with cut-out children in tow, completes a memorable cast.



Harriet Bagnall

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Music

PARIS

Ircam—Ensemble Intercontemporain conducted by Gustav Kuhn, Raili Viljakainen, soprano Anne le Baron, Brund Maderna, Zimmermann, R. Strauss (Mon). Théâtre du Rond-Point (256 7080).

Ensemble Instrumental de France: Bach, Mozart (Mon). Théâtre des Champs Élysées (723 4777).

Yvonne Minton recital. John Constable, piano; Strauss, Wagner, Rachmaninov, Copland, Britten (Mon). Théâtre de l'Athénée (742 6727).

Orchestre Colonne conducted by Claudio Simoncini with Orchestre Colonne Chorus, Ravel's *Shéhérazade* (Mon). Salle Pleyel (231 7283).

Paul Klemm Orchestra and Choir and Albert Roussel Choir: Mendelssohn's Paulus, oratorio for 200 participants (Tue). Saint-Saëns's Church (653 6761).

Ensemble Orchestra de Paris conducted by Hikmat Yarzaki, Anne d'Arco, piano, Raphael Oleg, violin, Honegger, Mendelssohn, Mozart (Tue). Salle Gaveau (363 2030).

Ensemble Orchestra de Paris-chamber music: Lekeu, Saint-Saëns, Schumann (Wed). Salle Gaveau (363 2030).

Martin Egel, bass baritone. Marisa Borini recital: Lieder by Beethoven, Brahms, Mendelssohn, Schubert.

Schumann (Wed). Théâtre des Champs Élysées (723 4777).

Armstrong: *Die Fäve*—a folkloric Columbian group mixing music, theatre and dance in a heady cocktail (Wed, Thur). Cité Universitaire, 21 Bd Jourdan (589 3869).

L'Orchestre du XVIIIe Siècle conducted by Frans Bruggen, John Gibbons, piano, Haydn, Mozart, Beethoven (Thur). Théâtre des Champs Élysées (Thur). Théâtre des Champs Élysées (723 4777).

WASHINGTTON

National Symphony (Concert Hall): Andrew Litton, conductor. Doc Severinson, trumpet. Last in the season's pops concerts (Thur). Kennedy Center (254 3778).

Chicago Symphony (Orchestra Hall): Claudio Abbado conducting Samuel Magad violin, Mozart, Hindemith, Brahms (Thur). (435 8122).

CHICAGO

New York Philharmonic (Avery Fisher Hall): Erich Leinsdorf conducting. Yo-Yo Ma, cello. Shostakovich, Schmidt (Tue). Erich Leinsdorf conducting. Leon Fleisher piano, Beethoven, Debussy, Ravel (Thur). Lincoln Center (674 3424).

Carnegie Hall: Danish National Orchestra: Sixten Ehrling conducting. Peter Zografy, violin, Grieg, Mendelssohn, Nielsen (Mon); Elmar Oliveira, violin. Robert McDonald, piano.

Martin Egel, bass baritone. Marisa Borini recital: Lieder by Beethoven, Brahms, Mendelssohn, Schubert.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

TWO AND a half years ago the cracks in Staffordshire Potteries' balance sheet were not only highly visible — they were threatening to shatter the company's very existence.

Losses of £13m for the 12 months to June 1981, for example, had badly eroded the group's capital base and a £16m "rescue" rights issue in October that year was required to bring the business back from the brink.

But while most British companies battered by recession at the time were largely obsessed with financial survival and little else, the Stoke-on-Trent-based earthenware manufacturer also introduced a radical and far-reaching employee participation programme, which senior management believes is already paying off.

Nobody would claim that it has yet had any quantifiable impact on financial performance — Staffordshire recently announced an £800,000 turnaround in pre-tax profits to £620,000 for the half year to December — but Bill Bowers, the chairman, is convinced that employee participation has laid a solid platform for future growth.

The programme consists of three main initiatives. Better communication is achieved through regular "team briefings"; consultation has been improved with the setting up of a new Group Consultative Council; and greater involvement has been encouraged with the introduction of quality circles (these now cover about 20 per cent of the workforce). In addition, the company operates a carefully thought-out efficiency bonus and employee share scheme (see other article) which is designed to enable the company's 1,250 employees to share in the financial benefits of participation. Significantly, it is based on wealth creation (not profit) and is structured to provide self-adjusting targets automatically worked out on performance over the previous three years.

The Staffordshire story, however, is remarkable not so much because of what has been done — many of the techniques had been pioneered elsewhere — but because in the process the company has tried to reverse its previously paternalistic management style.

Set up in its present form in 1946 by Bowers' father, the business grew quickly on the back of a range of utilitarian tableware and retained its family image even after going public in 1952 (Bowers, his brother Ted and the family still own 20 per cent).

As the economic storm clouds gathered in the late 1970s and early 1980s, however, as machines started taking over



Richard McNamara (second from left) and Bill Bowers with Norma Clay, supervisor of the handle casting section. A visit to Japan's factories impressed on them that "role of individual supervisors was particularly important"

Trevor Humphries

Employees chip in

Tim Dickson on Staffordshire Potteries' participation programme

How the scheme works

SALES FIGURES displayed at various vantage points throughout Staffordshire Potteries' Melton Park Division have more than just passing significance for the 1,000 employees who work on the site. For the monthly totals — set beside the monthly targets — represent a continuous progress report on the company's imaginative Efficiency Bonus and employee share scheme.

Introduced last July with the help of London-based consultants, Copeman Paterson, the scheme rests on several important principles:

• It answers the question "What do we get out of participation?" but since the sum involved are inevitably relatively small is not primarily intended to beat a different "norm".

• It demonstrates that the company has a higher claim on surpluses than any individual. Only one third of the money earned above the target (or "norm") is shared out among employees, the balance going back into the business.

• The payout is tied to the total "wealth created" with future targets adjusted automatically according to a predetermined formula. The scheme is thus independent of directors' influence and so designed to allay fears that targets can be manipulated by the board.

The mechanics of the scheme are best explained by an example, taking the 1983-84 "norm": £1.23 of wealth created for every £1 of wages.

(Employees at the Royal Winton site, are also in the scheme but are aiming to beat a different "norm".) Wealth created is defined as the difference between sales, say £22m, and costs (except wages). Actual wealth created would thus be, say, £1m.

This is then compared with the "target" wealth created — obtained by multiplying the norm (£1.23) by the total wages bill (£8.4m). The result is £10,232,000 or £668,000 less than the actual figure.

The bonus to be paid is thus one third of £668,000, or £222,667.

Under Staffordshire's rules, 75 per cent is divided between employees with 12 months service or more. Each therefore receives £185.55 cash on which tax and National Insurance contributions are payable. The remaining 25 per cent is only divided between employees with five years' service or more and is paid out in the form of shares under an approved profit sharing scheme. Beneficiaries in our example would get £112.33p or around 164 shares based on yesterday's price.

Personnel director, Richard McNamara, admits that setting the first "norm" was a bit arbitrary" in the wake of a deep recession but he points out that thanks to the formula devised by Copeman Paterson it will be self-adjusting in future.

Ironically, due to adverse seasonal influences sales targets have been missed a couple of times recently and the company will have to make up lost ground in the final quarter to beat the "norm". This has inevitably caused some disappointment on the shopfloor while a quick straw poll also indicated that the final points of the scheme are not yet fully understood.

from men and as work on the shopfloor became less interesting, Bowers and his colleagues realised that the old attitudes of "us" and "them" would have to be changed.

"There were a number of factors," he explains, adding that his conversion was gradual rather than a sudden dash on the Damascus road. "The sort of things we have had to do during the recession — most notably making staff redundant —

were obviously pretty divisive and we had to find some way of avoiding a backlash.

"At the same time I was influenced by many people I met travelling round Western Europe and North America who were trying to get their employees more involved."

"A camp divided can't survive. But if you can get everyone sharing the same objectives it is a pretty formidable formula for success."

The achievements so far — made easier by the traditional lack of shopfloor militancy — are not just a matter of pride at the company's Melton Park headquarters. They have undoubtedly impressed the industrial relations experts brought in to give advice on systems.

According to John Garnett of the Industrial Society: "The company has definitely developed from a paternalistic management to a leadership

management. Many old-fashioned companies find it very difficult to make this change but Staffordshire Potteries has gone about it in a wholehearted way."

Added Patrick Dolan of the Industrial Participation Association (which has helped):

"This is an excellent example of a management recognising that something has to be done, thinking about it carefully and then going and doing it. The

company's experience ought to be an inspiration to other firms of a similar size."

Before embarking on Staffordshire's programme, Bowers was determined to study "best practice" more closely. Personnel director Richard McNamara and two senior production colleagues were thus despatched to the Far East to have a look at Japanese experience. "What we saw and heard turned much of our thinking on its head," recalls McNamara. "We went to see real factories, not just the showcases, and our overriding impression was of the intelligence of the management and the efforts they were making to develop a relationship with their workforce. We thought the role of individual supervisors was particularly important."

In common with many other companies, Staffordshire previously attached considerable importance to the employees' annual report — a medium which McNamara now describes as "a bit superficial".

"The directors used to go through the figures with groups of employees, but trying to explain a balance sheet to someone who hasn't come across one before is a bit difficult. What's more, the managers used to be left out of the exercise."

The search for something better led to "team briefing," a concept promoted by the Industrial Society. At Staffordshire Potteries production now stops for half an hour every month when team leaders spend 10 minutes passing on company information (prepared by the board), 10 minutes on "local" information (specific to a department/unit) and 10 minutes on questions.

"Quality circles" — groups of employees concerned to improve the quality and efficiency of production as well as their own job satisfaction — were first set up at Staffordshire in July 1982. "The enthusiasm of people has to be seen to be believed," says McNamara, a point confirmed by a presentation from one group intent on introducing more accurate stamping methods in the despatch department. "In 10 years' time I think everyone will be participating in a quality circle," he adds.

The group consultative council, meanwhile, which has five middle councils (with 10 to 12 representatives on each) and seven "lower" councils (12 on each), has replaced the old "works council". A talking shop for directors and shop stewards has thus been superseded by a much more widely based forum.

"See Management Page, October 21 1983."

Same name but different job

FUNDITS pontificating on the failure of British manufacturers to match German industry for quality and dependability deliveries usually blame the inferior management skills of UK production executives. But the underlying assumption that Germans are more proficient at what is essentially the same work has just been challenged by Joanne Buckingham and Peter Lawrence of Longborough University's department of management studies.

The two countries have different views of the work required of production bosses.

It is in Britain that the work is seen as centred on managerial activities such as control and motivation of workers. In Germany, it is seen rather as engineering. So the Longborough researchers claimed at the recent British Sociological Association conference in Bradford.

British production chiefs tend to be occupied with patching-up activities such as chasing up overdue supplier, re-organising components, using quality-control departments to pass what they have previously judged to be defective bought-in parts, rescheduling jobs, organising overtime work to catch up, and dispatching part-orders, the Longborough pair said.

German equivalents' main activities are different. They include taking part in major scheduling meetings, ensuring back-up supplies of essential components, easing pressure by arranging artificial deadlines ahead of the actual time limits, and continuously giving other managers and companies they depend on advance reminders of the need to deliver on time.

The Germans have the advantage of more developed union/management combines, the effective combination of elements unmet needs of means and ends, and creative attention to detail.

By contrast, in the British manufacturing culture, the emphasis of production management work is on "resourcefulness". That, Joanne Buckingham and Peter Lawrence said, "suggests having something to fall back on, a capacity for adapting to circumstances, being able to work with what is to hand, and finding a way even if there are no stopgaps."

Michael Dixon

Where the German production executives do invest more time than their UK counterparts is in touring the shopfloor, and the top-rank people can be found there as often as in their less senior colleagues. In the British case time spent in the works declines with rank. The higher-level production managers tour the works less frequently or not at all.

Consequently, although the UK executives put more time into pre-arranged discussions on quality, the German control it more closely.

One reason for their greater ability to exercise closer control is that a large proportion have high-grade technical qualifications. Not only do German universities produce a far higher proportion of graduates in engineering than UK higher education institutions do, but their engineering courses lay more emphasis on practical training.

Hierarchy

"What is more," the two researchers added, "managers with technical qualifications 'overspill' into the non-technical functions in German companies."

Closer technical involvement does not lead to rigid working procedures. Comparative organisational studies depict German companies as somewhat less bureaucratic in the sense of hierarchy and compartmentalisation than British firms.

Indeed, the strength of Germany's production executives is "ingenuity — capable manipulation still, technical inventiveness, the effective combination of elements, unmet needs of means and ends, and creative attention to detail."

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Monday May 14 1984

Obsessed with exam results

WHAT PART young people may aspire to play in the economy is influenced more in Britain than in other developed countries by examinations and certificates held and awarded publicly, rather than by the particular school last attended. Originating in the past century when newly instituted universities were forced to hold their entrance tests in groups instead of individually, the public exams acquired further importance from the increase of full-time higher education after the Robbins Report of 1963. They have gained such a sway over employers as well as parents and professional educators that the associated certificates or lack of them can make or break the life prospects of children compared with their compulsory education at the age of 16.

The effects on the ability of the UK's young people to work and live successfully in a technologically-advanced world have been causing disquiet for years. Heads of schools whose pupils achieve outstanding examination results have added their voices to the complaint that Britain now has not an education system, but an examination system.

Under pressure to get pupils over the hurdles at 16-plus and 18-plus so as to go on to university or polytechnic and take a degree, secondary schools concentrate heavily on academic subjects distinct from practical activities, and on working individually rather than in teams. Children whose intelligences and interests run in the academic direction are often led to drop either numerate or literary studies entirely at the age of 15 or even before. Although employers complain that academically successful recruits tend to be poor at practical or team work, many organisations reinforce the examinations' dominance by insisting on good grades as a precondition even of interviewing young people for jobs offering prospects of a well-paid career.

Supplementary

The governments since 1979 have done more than their predecessors to loosen the grip of narrow academic specialisation. Two measures with that end in view have been announced by Sir Keith Joseph, Secretary for Education and Science, in the past fortnight. One is intended to broaden the curriculum studied by the more academically-inclined

pupils after the 16-plus exams. Besides studying two or more subjects for the full-scale Advanced-level examinations which govern entry to higher education at 18-plus, such children will be able to sit also for so-called Advanced Supplementary exams in other subjects. It is hoped that teenagers will respond by continuing to study both numerate and literate topics at least to the supplementary stage.

Sir Keith's other recent set of proposals is more adventurous and potentially far-reaching. He wishes schools and colleges to start providing from September, 1985, courses emphasising practical more than academic abilities. These will lead after one year's full-time work to a new 17-plus certificate whose official title has not yet been decided but it has been ordained that the certificate will not positively distinguish passes from failures. It will be of the type known in educational jargon as a profile, being issued to all who complete the course and recording only successful attainments.

The Secretary also reckons that similar profiles will be issued to all children completing compulsory full-time education at 16, the new certificate will essentially signify that its holders have undergone another year of full-time study with a general emphasis on preparation for the workplace.

Restricted

The initiative extends Sir Keith's previous encouragement of alternative, practical forms of schooling by supporting trials with technical and other work-related courses for 14- and 15-year-olds. But it is doubtful that his proposals will persuade children, particularly the more intellectually inclined, to work to develop their practical abilities rather than concentrate on academic studies.

The main problem is that over the past two decades professional institutes as well as big employers have increasingly restricted entry to managerial and specialist careers to people who have continued their academic education beyond school to the level of a degree. It seems likely therefore that unless the new practical studies offer successful students creditable qualifications to enter higher education, Sir Keith's alternative courses will be regarded as fit only for the dull or disaffected.

A tilt towards Iraq

THE SUCCESSFUL attacks by the Iraqi air force on three large tankers in recent weeks are a dangerous extension of the war in the Gulf. There is every indication that Iraq's ability to use Exocet missiles will increase and more tankers will be sunk or badly damaged.

The air attacks also mark a significant change in the course of the three-and-a-half-year-old war. In the first two years of fighting Iran repulsed Iraq's initial attack and launched a highly successful counter-offensive in the summer of 1982. Since then many of the Iranian leaders have been content to allow economic and military attrition to wear down Iraq on the assumption that the regime in Baghdad would collapse under such pressure.

This policy of attrition may have let Iraq off the hook but at the time there was good reason for it. Iran is much the bigger and stronger country. There are three Iranians to every one Iraqi and the regime in Tehran is better placed to absorb casualties. Iraq's oil export terminals on the Gulf were destroyed by the Iranian navy and the pipeline across Syria closed. In the first two years of the war Iran cut Iraq's oil exports to 3.3m barrels a day to 650,000 b/d.

New pipelines

Iraq was compelled to obtain large grants totalling at least \$350m from other Arab oil states, notably Saudi Arabia and Kuwait. Lack of money forced a drastic pruning of civil sector development inside Iraq and all traditional water supplies were tapped for credits and loans. France alone is owed some \$3bn. But such economic attrition, while damaging, is hardly fatal and Iraq is still getting essential supplies. It is also planning to build two new pipelines across Saudi Arabia and Jordan to restore its oil exports.

Economic deprivation has not combined with political discontent as the Iranian leadership hoped. The majority of Iraqis who belong to the Shi'ah Moslem faith have not thrown their support to their Iranian co-religionists and the mass surren-

TODAY THE streets of the Nottinghamshire town of Mansfield will roar with the sound of the miners, and the conference halls of seaside resorts will reverberate to the rhetoric of the health, civil service and Post Office unions.

There is an obvious connection between the two: trade unionists sending out sparks in the hope that these will fire their members' enthusiasm for militant action.

But there is also a deeper link. The miners' march—billed in advance by the National Union of Mineworkers as the largest post-war demonstration by British trade unionists—is crucial not just to NUM president Mr Arthur Scargill's hopes of repairing the miners' badly-fractured unity, but also to the ambitions on pay of the 7m other workers in the public sector. If the miners cannot win, they think, what chance have we got?

The current miners' strike, on top of industrial action already taken by the teachers, and threatened as far by the railwaymen, the university teachers and in the Post Office, may look like the start of a simmering "summer of discontent." Maybe. Perhaps the miners' strike is generating a new, wider mood of militancy in the public sector. But equally it may be that when it comes to it, few other groups will have the stomach to follow the miners in buckling down for a long fight.

Generally, strike activity in Britain remains low. The miners' stoppages have pushed up the number of working days lost so far this year through strikes to 2.6m, as against 1.6m for the same period last year. However, if the effect of the



ing the economy. Squaring the circle between cash limits and pay settlement levels is a perennial problem which most recent British governments have dealt with by oscillating between the twin poles of comparability and market forces.

The Thatcher government's dominant approach has been to try to make public sector pay more responsive to the labour market. But there is an extraordinary range of jobs involved—from fish sellers in Aberdeen to steelmen in South Wales, from temporary telephone box cleaners on the Isle of Man to judges sitting in Chancery in London. There are also often conflicting political priorities: the emphasis on law and order means higher pay deals for the police, yet a similar emphasis on education and training has not led to similar settlements for the teachers.

Broadly, Ministers tend to divide the public sector into four rough groups, and deal with them accordingly. In some cases—the police, the firemen, and the traditionally pay, and pay high. The trading parts of the public sector—BL (British Steel, British Airways)—they leave most directly to the market. The groups with muscle—the miners, and the gas, water and electricity workers—they buy off.

For the rest: the National Health Service, the Civil Service, the teachers, they set a limit, this year of 3 per cent, and then face them out. In addition, there is a range of long-established review bodies for groups such as the doctors, the armed forces and top civil servants.

Water workers, too, have rejected a two-year pay deal, leaving only those trading parts of the public sector most directly facing private competition—BL and BA—with longer-term agreements. In passing, the water workers have also reduced the NCB's covert hopes of getting such a deal from the miners.

But the build-up of public sector pay pressure this year is a result of three major problems in the Government's approach to the issue. It is hav-

UK PUBLIC SECTOR PAY

Still waiting for the miners

By Philip Bassett, Labour Correspondent

DEALS AND OFFERS

Group	Numbers	Increase %
DEALS		
Police	140,000	8.4
Atomic Energy	4,000	3.25
Firemen	35,000	7.8
Local Authority manuals	950,000	4.1
British Airways	34,000	4 and 5 per cent over two years, plus profit sharing
British Airports	7,000	4.0
Municipal Buses	18,000	4.5-6.0
Gas supply	41,000	4.6
British Steel	72,000	Local level lump sum bonuses
Electricity supply	77,000	4.5
Further education teachers	86,000	4.5
Scotish teachers	54,000	4.5
BBC	30,000	5.0
OFFERS		
National Coal Board	100,000	5.2
Civil Service	520,000	3.7
British Rail	180,000	4.5
London Underground	15,000	3.25-4.25
NHS—ancillaries	170,000	3.0
Teachers—England and Wales	440,000	4.5
University teachers	34,000	3.0
University non-teaching staff	50,000	3.0
Post Office	150,000	4.0
Water manuals	23,000	4.5 (1 year), 5.2 and 4.3 (two year)
British Telecom	130,000	3.6-4.4
British Nuclear Fuels—staff manual	7,000	5.0 (+1.5 productivity?)
	9,000	4.5 (-1.5 productivity?)

But the labour market may not work in such a precise way, according to the still-unpublished report from the Government's own OME review. It contains two damaging findings for the Government's market-based pay strategy.

First, it shows the difficulty of using a low pay limit for the public services as an exhortatory example for the private sector to follow, as part of the general effort to reduce pay settlement levels. The OME report shows basic private sector increases of 6.8 per cent, with a medium rise of 4 per cent.

Second, it shows there is no evidence to support the Treasury's assumption that companies which find staff easy to recruit and retain at a time of high unemployment have lower pay settlements than others.

According to the report some 83.2 per cent of firms had no difficulty with recruitment, and 88.4 per cent none with retention of staff. In both cases, deals were on the overall median figure of 6.8 per cent. Even the small proportion with recruitment and retention difficulties settled only a few decimal percentage points higher.

Though as the table shows, the Government has got some important public sector deals already under its belt—considerably more than is realised in the pressure to increase pay settlements. The queasiness is getting restless.

Eight main groups have still to receive an offer. They are the bulk of the NHS, British

Clear up the teachers, the theory goes, and the other groups will go down like dominoes

Shipbuilders, the prison service, power engineers, gas staffs, local authority staffs in England and Wales and in Scotland, and the Civil Service's industrial sector.

Treasury Ministers remain sanguine. They judge that the 4.5 per cent deal for Scottish teachers will eventually have to be followed in England and Wales. Clear up the teachers, the theory goes, and the other public sector groups will go down like dominoes. A tough attitude towards the miners' strikes will inhibit other workers from following suit.

They will probably be proved right. The miners' cry in Mansfield today of "Here we go!" are likely to be satisfactorily translated in Ministers' minds to "There they went" as one after the other groups of public sector workers eventually settle. But once again, it will only be muddling through. The problem of how to pay Britain's state employees will return.

ing to pay the price for short-term political expediency. It is aperceptible, and perhaps significant, shift in this pattern. There is an emerging figure of 4.5 per cent for the traditionally weaker parts of the public services, and yet that supposedly powerful groups are settling at only just above this—4.6 per cent for electricity supply.

In the light of the continuing stand-off of the miners' strikes, this may stem from a revaluation of the real muscle of the trade unions' hard men. Certainly, the outcome of the miners' dispute will be crucial in determining the performance of this change.

But current pay trends have reinforced some aspects of the pattern. Water, for instance, has in practice not joined the decentralisation of pay achieved to different degrees in coal (highly-local incentive payments), shipbuilding (top-up local productivity money) and steel (local bonuses only), despite the clear desire for by the Government in its abolition of the National Water Council and national bargaining arrangements.

Water workers, too, have rejected a two-year pay deal, leaving only those trading parts of the public sector most directly facing private competition—BL and BA—with longer-term agreements.

Ignoring the OME report because of its embarrassing conclusions is bad enough, but the protracted talks on Megaw have now seem to have stalled. When Ministers were talking about it to their Civil Service officials, they asked if a longer-term system would mean an annual series of awkward OME-like reports. Yes, Minister, came the reply—to a sudden marked waning of enthusiasm for Megaw as the solution to the problem.

Chickens have also come home to roost in the teachers' pay negotiations, which were widely misinterpreted by the employers.

The Government agreed to the setting up of a working party to look at teachers' salary structures and outside pay. So it can hardly be surprised when the teaching unions quote from official figures to show that 10 years ago, teachers' salaries were roughly the same as accountants', electrical engineers' or police inspectors. Now they are up to 42 per cent behind them—though there is room for argument as to whether the 1974 Houghton report on teachers' pay fixed their wages at the correct relative level.

But third, and perhaps most damagingly, for the Government, the labour market may not be quite so influential as Ministers would like.

The Government's theory is clear, and unperturbed. Take

as an example the written evidence of the Department of Health and Social Security to the nurses' pay review body. Rejecting comparability, the DHSS argues that "the primary consideration should be that pay levels are such as to enable the Health Authority to recruit and retain the staff that they wish to employ."

The suggested pay level is, not surprisingly, 3 per cent.

third London Marathon in Saturday's FT.

When you get over 20,000 people running 26 miles on a scorching May Sunday, real runners, joggers and fun runners, it's difficult to know in which category to place somebody like Donald Burr, chairman of People's Express, the low-cost air fares company operating from Newark, New Jersey.

Burr, aged 42, and over bare to look at the British end of his company's activities (it operates 1,024 flights from Gatwick) ran his first London marathon and his brother finished the course and the women didn't. But that's by arrangement.

Understandably after 26 miles, he was not available for comment yesterday, but his spokesman said: "He and his brother finished the course and the women didn't. But that's by arrangement."

A remark likely to enrage militant feminists, but it is an arrangement that has survived three marathons in various cities.

Pinching profits

You can take this with a pinch of salt if you like, but publicity about the health risks of eating too much salt has sent sales of the Cottontown company's low-sodium product "ruthenol" soaring.

The company says it has doubled production in the last few weeks and is increasing the size of the tubs without putting up the price.

One wholesaler who normally takes 300 or 400 cases a week asked for 1,200 cases. Sales manager Neal Muranyi says: "We immediately doubled production and we have been producing 25 tons a week since to meet demand."

However, salt and salt tablets to fight dehydration are likely to be around a long time yet, particularly if the sun keeps shining.

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AMERICA AND THE EURODOLLAR MARKET

A threat to London's leadership

By Mary Ann Sieghart

THIS YEAR, the Eurobond market comes of age. But a shadow hangs over its 21st birthday celebrations. For what U.S. politicians decide this week could threaten the City of London's pre-eminence in the market in which \$50bn a year is borrowed from international investors.

Some bankers fear that if tax liberalisation measures go through Congress, much Eurobond business will return to New York and to the U.S., rather than Europe.

The Eurobond market allows companies and countries to borrow money outside their domestic markets. Though its bonds are denominated in many different currencies, the dollar sector accounts for 30 per cent of the total money raised.

Investors like buying Eurobonds because no tax is deducted from their interest payments. In the U.S. domestic bond market, by contrast, 30 per cent of foreign investors' interest income is deducted at source by the U.S. taxman.

Of course, investors should declare their Eurobond income

through Congress is passed. This week, a joint committee from the Senate and the House of Representatives will meet to decide whether the 30 per cent tax on U.S. bonds bought by foreign investors should be eliminated. If they think it should, an amendment will be tacked on to the tax Bill, which should be passed within the current session.

Scars about the abolition of "withholding tax" have cropped up before. But the Bill have always been voted down at much earlier stages. This time, the move is being forced by the U.S. Treasury, under Mr Donald Regan, and the investment banking community, both of whom have lobbied hard for the tax to be dropped.

It would make markets more efficient, they argue, attract more foreign capital into the U.S., where there is a huge federal deficit to be financed, and, as Mr John Evans of U.S. investment bank Morgan Stanley, said in a letter to one of the Bill's sponsors: "It would transfer the centre of the worldwide dollar bond market back to the U.S. where it properly belongs and used to be."

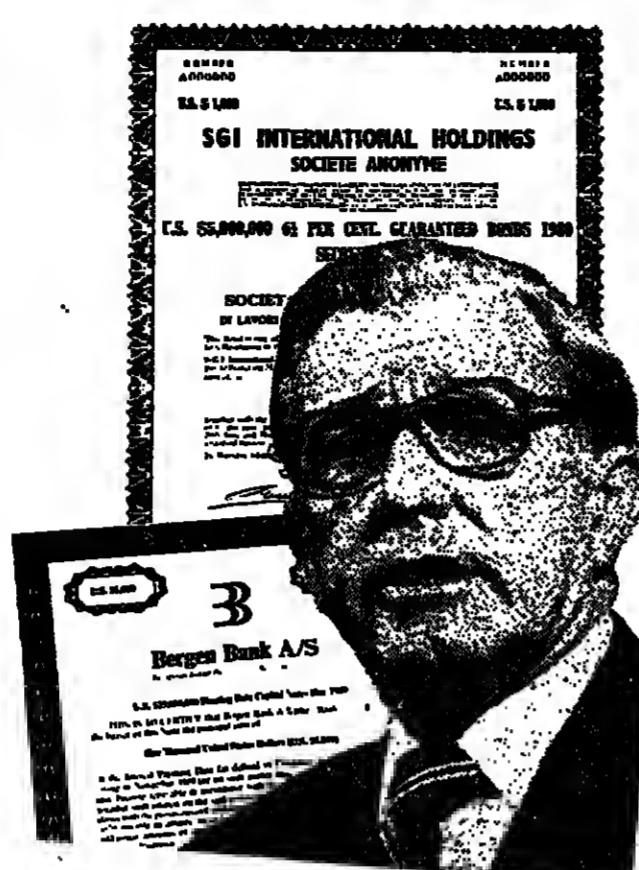
This is what worries the London-based banks which do not have large operations in New York. The idea is that if the New York market were opened up to foreigners on a tax-free basis, U.S. borrowers would not need to come to the Eurobond market. They could just issue domestic bonds instead which foreigners could buy.

If this happened, the big U.S. banks, like Morgan Stanley, Merrill Lynch, Salomon Brothers and Goldman Sachs, would win extra business at the expense of the larger European players like Deutsche Bank, Credit Suisse First Boston or S.G. Warburg.

The European banks would still be needed to sell the bonds to their clients, but they would not win the coveted and lucrative job of lead manager—the bank that runs the bond issue.

As one German banker remarked, rather petulantly: "The Americans want to go back to the good old days when they had the Europeans in Europe than they would in New York."

But much of this could change if a Bill which is going



U.S. Treasury Secretary Donald Regan: backing the abolition of withholding tax

to the relevant tax authorities and then pay the appropriate tax. But some live in countries where they are either taxed at a lower rate or not taxed at all and others evade or avoid tax altogether. Even the honest investors would rather receive their income gross and pay the tax later than have it deducted at source.

For these reasons (and that fact that Eurobond investors are guaranteed anonymity) most private investors outside the U.S. would rather buy Eurodollar bonds than their U.S. dollar domestic counterparts. And because Eurobonds are more popular, issuers can often get away with paying a lower rate of interest on their bonds in Europe than they would in New York.

Moreover, there may be fewer bonds to place. Eurobond in-

vestors are notoriously conservative and want to buy bonds only from top-notch issuers. There are few borrowers with a better credit record than the U.S. Treasury, backed as it is with the full faith and credit of the U.S. Government.

But since the Treasury cannot issue Eurobonds, investors have to make do with top-level U.S. corporate Eurobonds currently issued through our European offices will be issued in the U.S. We will welcome

the opportunity to shift a substantial part of the activity back to our domestic organisations.

Other bankers see this as an empty threat designed to make repeat of withholding tax more attractive to politicians on Capitol Hill. There are divisions even in Morgan Stanley itself, Mr Archibald Cox, managing director of the London office, says: "There is not going to be a shift of people back to

our domestic organisations.

New York. For time-zone reasons, we will need a London basis and for structural reasons, borrowers should continue to consider the two alternative markets."

There are structural reasons why the Eurodollar bond market may not be as healthy as the scaremongers suggest. First, the abolition of withholding tax should only affect U.S. issuers' propensity to use the market. Last year, U.S. companies launched less than 15 per cent of total Eurobond new issues (though in 1982, the figure—25 per cent—was considerably higher).

Then there are currency factors. Most people who now buy U.S. domestic bonds have all their money in dollars. But Eurobond investors are not on the whole, dollar-based.

A Swiss investor, for instance, might be quite happy to buy a new Eurobond, but at the same time, the U.S. domestic market is in the doldrums, purely because he thinks the dollar will rise against the Swiss franc and he will reap a currency gain.

The banks which have access to these investors are mainly European and, particularly, the big Swiss and German ones. They have billions of dollars under management, so if they manage a bond issue, they can place the bonds immediately into their own clients' accounts.

But to do so, they charge large commissions—sometimes three times the size that a typical U.S. bond issue could pay. This would imply that if U.S. borrowers want access to European investors, they will have to structure their bond issues differently—that is, paying a higher commission and lower interest. So, to all intents and purposes, the two markets will remain distinct.

Moreover, European investors love secrecy. They do not want their name to be on the register of some financial authority when they hold a bond. Eurobonds fulfil this demand—they are bearer bonds, which means that they belong to whoever holds the piece of paper and presents a coupon when the interest payment is due.

U.S. bonds, by contrast, are registered. This means that there is a list of bondholders—not the sort of thing that people who keep their money in

a numbered Swiss bank account want. If U.S. investment bankers want foreigners to buy domestic bonds, there will have to be a change in the law to allow them to be issued in bearer form.

There is still opposition to the withholding tax repeal in the U.S. itself. The labour lobby claims that the inflow of funds to the domestic market will force up the dollar, making U.S. goods less competitive and threatening jobs.

Some politicians and bankers believe that there will be wide scope for tax evasion by U.S. residents who could ask foreigners to buy bonds for them and pay them the interest free of tax.

The Securities Industry Association, which represents all Street investment banks, is split down the middle. Goldman, Salomon, Merrill, Lynch, Morgan Stanley and Salomon Brothers are in favour of immediate repeal, while Morgan Guaranty and First Boston favour a narrower approach.

Morgan Guaranty is a big player in the Eurobond market, but because it is a commercial bank, it cannot underwrite or distribute bonds in the U.S.

European bankers are holding their breath

First Boston, meanwhile, has a stake in Credit Suisse First Boston, the number one bank in the Eurobond market.

Their idea, which has been proposed by Congressman Doug Barnard in the House of Representatives, is that any U.S.-based bond issue targeted to overseas investors should have free of withholding tax. This would not mean, though, that the domestic markets would be opened up to foreigners on a tax-free basis.

European banks are now holding their breath while the joint House/Senate Conference Committee meets this week. If Mr Barnard's proposal is adopted, they can breathe easily again. If total repeal gets through, their boards may have to take some far-reaching policy decisions in the next few months.

Lombard

Market's views on inflation

By Samuel Brittan

THERE has been a great deal of discussion of how serious the British Government is in its talk of constricting inflation and how successful it is likely to be.

What is the view taken in the market by those who are voting with their purse? Since the introduction of index-linked gilt-edged securities, a rough indication of inflationary expectations in the bond market has been available. For the yield on indexed gilts gives an indication of the real rate of interest and the yield on conventional gilts gives the nominal rate of interest on long-term loans to the Government. The difference between the two must therefore tell us something about what the market expects to happen to inflation.

Some emphasis is needed on the roughness of the indication. Indexed gilts are recent innovation. They became generally available only after the 1982 Budget. There are still arguments about the best way of calculating the yield.

There are other complications. Because only certain categories of investors, notably pension funds, receive the full gross redemption yield on conventional stocks, the Bank of England has warned that the kind of subtraction sum plotted on the chart with this article gives the "tmp end of the range" of inflation expectations.

Thus the implicit rate of inflation expected by the market is not nearly eight per cent as the chart suggests, but more like four to eight per cent. Another reason why the chart may exaggerate is that conventional gilt-edged yields incorporate not only inflation expectations over the years.

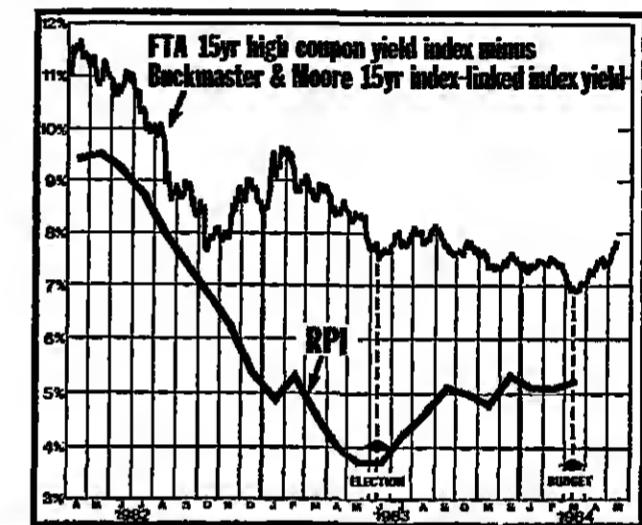
The first conclusion is that over the last two years inflationary expectations have dropped by about 34 percentage points.

Secondly, by far the most important influence on the plotted yield differential is the recorded annual increase in the Retail Prices Index.

Thirdly, the upper limit to inflation expectations has been in the seven to eight per cent range since the last election.

Fourthly, there has been some modest deterioration since the Budget. But the overwhelming influence has been the fall in conventional gilt-edged prices under the impact of rising U.S. interest rates. No one could assert that expectations about U.S. and UK inflation rates and the dollar exchange rate have been brought into a consistent equilibrium over the last few weeks.

The market's best guess of the medium-term inflation rate is still the odd percentage point or so below seven to eight per cent—some way from "stabilise prices" but a good deal more optimistic than two years ago.



Hard lobbying for the tax to be dropped

to the relevant tax authorities and then pay the appropriate tax. But some live in countries where they are either taxed at a lower rate or not taxed at all and others evade or avoid tax altogether. Even the honest investors would rather receive their income gross and pay the tax later than have it deducted at source.

For these reasons (and that fact that Eurobond investors are guaranteed anonymity) most private investors outside the U.S. would rather buy Eurodollar bonds than their U.S. dollar domestic counterparts. And because Eurobonds are more popular, issuers can often get away with paying a lower rate of interest on their bonds in Europe than they would in New York.

Moreover, there may be fewer bonds to place. Eurobond in-

Letters to the Editor

Wrongful use of insolvency

From Mr A. Goldman

Sir—As a former member of the Insolvency Law Review Committee, I welcome your powerful support (May 8) of the Government's White Paper on insolvency reform.

That the Government has not accepted some of the more radical proposals of the Cork committee for the protection of unsecured creditors is a matter for considerable regret but so far as the new concept of wrongful trading is concerned, the Government is on the right lines and must not be deterred from its objective by representations from the Institute of Directors.

The Cork committee secured written and oral evidence from some 280 organisations and individuals from all corners of England and Wales but regrettably the Institute of Directors did not make its voice heard until after the publication of the White Paper.

Honest directors will have nothing to fear from the proposed new legislation and it may well be that the Insolvency Act of 1985 will differ considerably from the Bill which is to be introduced this autumn.

There is one aspect of the Government's recommendations about which directors are right to feel concerned and that relates to the proposal for automatic disqualification of directors for three years when a company goes into compulsory winding-up.

This proposal is too harsh and goes beyond the recommendations of the Cork committee and there is no good reason why the automatic disqualification provisions whatever may eventually be agreed, should be more stringent in a compulsory liquidation than they are when a company goes into voluntary liquidation.

Alfred Goldman,
125, High Holborn, WC1.

A mediaeval habit

From Mr C. Cunliffe

Sir—Ken Livingston (May 10) asks: "What kind of logic or politics is it that the conclusion, then comes around for arguments to justify it?" The answer is: a well-established tradition in politics and logic from Aristotle

to Karl Popper. In layman's terms he says that any logician would wish to state about the method of conjecture. His question, however, implies that his own arguments are confined within the category of purely deductive reasoning, a medieval habit, whence ultimately issues nothing more enlightening than tautology.

C. R. A. Cunliffe,
East India Club,
16, St James's Square, SW1.

Once first, always first

From Mr C. Gilbert

Sir—it has long been an ambition to answer an unanswerable question, and I am therefore indebted to Nancy Dunne (May 5) for allowing me to add to this ambition. The supposedly unanswerable question she posed was "Which was the first horse to win the most Derby races?" The answer is the first horse to win the Derby race, there having been at least three such races in

the great resource of the treasury was the *alcalas* or excise taxes (farmed by contractors) of 5 or 10 per cent on an article every time it was sold—on the ox when sold to the butcher, on the hide when sold to the tanner, on the dressed hide sold to the shoemaker and on his shoes. All this did not bear its full fruit till later times, but by the 17th century it had made Spain one of the two 'most beggarly nations in Europe'—the other being Portugal.

Coming nearer our own times, many will recall the words of the Rev. Sydney Smith: "The schoolboy whips his tax top—the beardless manages his taxed horse, with a taxed bridle on a taxed road—and the dying Englishman, pouring his medicine, which has paid 7 per cent, into a spoon that has paid 15 per cent—flings himself back upon his chintz bed, which has paid 22 per cent—and expires in the arms of an apothecary who has paid a licence of a hundred pounds for the privilege of putting him to death."

Ross Wilson,
52, Fairhazel Gardens, NW6.

Imbalances in the car trade

From Mr S. Harris

Sir—A recent Parliamentary question demonstrates the imbalance in our motor trade with several countries. The situation with Spain is by now well known. The figures for the centrally planned economies are, however, even more lopsided.

Thus UK imports from Yugoslavia in 1983 were 6,100 cars (compared with UK exports of just 50 cars). Equivalent figures for the USSR were imports 20,000 and exports just 26; imports from Poland were 6,300 and exports just 49; imports from Czechoslovakia 11,300 and exports just six.

My question is why do we insist on allowing Eastern bloc cars to enter the UK market at, in effect, subsidised rates when (a) there is no possibility of a two-way trade, and (b) the UK Government has invested large sums in our domestic car industry?

I am aware of the arguments for free trade, but cannot see how they apply in this case. Although British consumers may gain from dumped exports from the Eastern bloc, this can only be at the expense of weakening our domestic industry in which British consumers as taxpayers are heavily investing, while at the same time our car industry is denied the opportunity to export to these countries.

S. A. Harris,
6 Redgrave Road,
Putney, SW15.

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Terry Byland on
Wall street

Turbulent time for airlines

A LARGE number of bets in the equity market are off in the wake of the sudden check to confidence delivered by Friday's unnerving performance by Federal bonds. No stock sector suffered a more severe shake out than the airline issues, which had been returning rapidly to favour after a shaky first quarter.

Not that the recovery in AMR (American Airlines), Northwest Air, United Airlines and other airline issues regarded as oversold, has fully made good the damage of the opening weeks of 1984.

The Standard & Poor's airline index, at 151.90 on its most recent calculation, shows a drop of 6.3 per cent since the beginning of the year, compared with a fall of 2.5 per cent to 161.47 in the Standard & Poor's 400 stock index over the same period.

But this represents a notable recovery from the worst days at the end of February when the S&P airlines index was about 27 per cent down against 6 per cent on the 400. The reduction in the relative fall in the two indices reflects several factors.

The fall in stock prices in the first two months of the year was the stock market's response to the steady erosion of the industry's domestic price structure, as deregulation continued to bite to establish passenger routes. Many domestic discount fares are due to expire this month, and there is great uncertainty as to how many will be extended.

Dr Julius Malutis of Solomon Brothers sees great opportunities for carriers like Piedmont, Air One and People Express to continue undercutting those of the major lines aiming to increase their non-stop flights across the US continent.

The first quarter went well for the industry, with most carriers benefiting from the comparison with the 1983 first quarter, when savage fare-discounting maulled profits. The opening quarter of this year saw earnings recover, despite a fall of around 2 per cent in passenger traffic.

Fairly could extend their gains through fiscal 1984, but much will depend on how the industry's price structure behaves.

Two factors previously favourable have turned against the industry. A weakening in the dollar, which would have heightened the attractions of the US to foreign tourists, now looks less likely; the Soviet withdrawal from the Olympic Games in Los Angeles has a cloud over another major tourist feature.

Dr Malutis also sees a danger of further large price cuts in domestic fares this year if plans for substantial additions to carrier capacity on transcontinental routes come into effect.

Because of this expected pressure on the industry's pricing structure, the doubt is if the stock sector will do more than perform in line with the market over the near term. Among the leaders, he sees only American Airlines as a "buy". American has already outperformed the sector, and now sells on a p/e ratio of 7 times 1983 earnings against 1.83 for the S&P airlines index as a whole and 12.28 for the S&P 400 index.

Mr Michael Armellino of Goldman Sachs also likes American Airlines. He expects American to hit earnings this year from \$4.48 a share to \$7.00, which cuts the p/e ratio to 4.9 times earnings.

After Friday's debacle in the stock market, when the Dow Jones transport average, comprising rail as well as airline stocks, fell by 1.29 per cent compared with a fall of 0.86 per cent in the industrial average, there is a new factor to consider.

Airline issues have shown themselves to be very sensitive to the effects of high interest rates on business travel. Presumably, domestic air trips by salesmen and executives are obvious budget cuts when a finance department looks at forward expenses.

Deal on UK payments to await EEC elections

BY JOHN WYLES IN BRUSSELS

EUROPEAN Community foreign ministers are today likely to shelve any attempt to negotiate a final agreement limiting Britain's payments to the EEC budget until after the European parliamentary elections.

The issue does not even feature on the formal agenda for today's meeting of the EEC Council of Ministers, although it is expected to be discussed over lunch.

France, which currently presides over the Council, has made no effort to continue further negotiations today.

All the signs are that the governing French Socialist Party does not want to put at risk its chances in the June 14-17 elections by pressing over a potentially controversial settlement before then.

President François Mitterrand is believed to have confirmed this morning during lunch with Mrs Margaret Thatcher, the British Prime Minister, in Paris 10 days ago.

Postponing the negotiations until after the elections would also appear to suit Mrs Thatcher, since any possible settlement before then could leave her Conservative Party exposed to charges of weakness.

The minimum compromise which the Conservative Government knows it will have to make will leave the UK paying Ecu 300m-Ecu 400m (\$240m-\$320m) a year more to the EEC budget than the Ecu 400m-Ecu 500m that was Mrs Thatcher's original objective.

Most officials in Brussels believe the next target for a final settlement can only be the summit in Fontainebleau on June 25-26.

Several governments are nervous about the fact that a solidified negotiation would solidify the impression of disarray and disunity in the approach to the world economic summit in London on June 8-7.

In most EEC capitals the current reading is that Britain and her partners are too deeply separated over narrow, but apparently vital, differences for there to be much chance of an early settlement.

Behind the scenes discussions

will continue and President Mitterrand seems determined to complete a full set of bilateral meetings with other heads of government before the next summit.

Ministers will have some discussion today on the European Commission's proposal for a Ecu 2.33bn

loan by member governments to bridge the budget gap.

Their first reaction is likely to be that it is too early in the year to determine how large the gap should be and that the Commission should go away and seek further spending economies. There seems to be no majority, however, for seeking additional cuts in agricultural spending.

EC finance ministers are to persevere in the meantime with the idea of strengthening the European Monetary System, but under a timetable which holds out little hope of concrete action this year.

During an informal meeting this weekend at Rambouillet, outside Paris, the ministers decided to set up a high level group of senior officials.

The weekend discussion also covered the approach to be pursued on US interest rates and Third World debt at next month's world economic summit. The Europeans will be critical of the former and concerned about the latter, according to Jacques Delors, the French Finance Minister, who hosted the weekend talks.

Still hope for Namibia talks

BY MICHAEL HOLMAN IN LUSAKA

DELEGATES to the conference on the future of Namibia (South West Africa) last night failed to agree on a joint declaration intended to be the first step in a process which could lead to independence elections in the territory.

The conference host, President Kenneth Kaunda of Zambia, described the talks as "difficult but worthwhile. It is important that contact at various levels continue," he said.

The conference has brought together all the major parties in the territory for the first time since the abortive UN-chaired Geneva talks in January 1981.

Participants include the South West People's Organisation (SWAPO), led by Mr Sam Nujoma, which

is waging a guerrilla war for independence, and most of the so-called Namibian internal parties.

Conference officials last night hoped that a broad consensus might yet emerge.

The consensus would be based on a declared acceptance of the UN Security Council resolution 435 as the basis for Namibia's independence.

More important, say the diplomats, are behind-the-scenes negotiations which rest on two critical issues - South Africa's distaste for the UN role, which would include a 7,500-strong military and civilian force, and Pretoria's insistence by the withdrawal of the estimated 20,000 to 25,000 Cuban troops in neighbouring Angola.

What may be taking shape, is a

tentative quid pro quo in which the role of the UN, profoundly distrusted by South Africa, may be substantially reduced. Its place could be taken, some diplomats speculate, by an enlarged joint military commission comprising South African and Angolan troops currently monitoring the disengagement of Pretoria's forces from southern Angola, now under way.

In addition, the six African frontline states, which include Angola and Zambia, may play a role in the transition and monitoring of independence elections.

Western diplomats believe that, despite the failure to reach an agreed statement, the Lusaka meeting might turn out to be the first complex step on what could be demanding negotiations.

UK offshore group to seek better deal

BY IAN HARGREAVES AND MAURICE SAMUELSON IN LONDON

BRITAIN'S offshore supply industry, angry at what it sees as the Government's failure to use North Sea oil as a base for developing British expertise, is about to launch a major campaign to win itself a better deal.

Top executives from 10 of the leading UK companies in the field will meet this week in Edinburgh to inaugurate a pressure group to be known as the British Indigenous Technology group (BRT).

Their immediate aim will be to secure a revision of the official memorandum, agreed between Government and the oil companies, that British suppliers should be possible to improve significantly the framework for UK companies in North Sea supplies, without violating the Treaty of Rome.

"We believe that American companies scooped the cream in the 1970s and that they are already doing it in the 1980s. We are competitive and we're going to find a way of stopping them," said Mr Wally Atkinson, chairman and founder of London Bridge Engineering, and a member of the BRT executive committee.

Mr Atkinson said that his company, a family firm, found it easier to win contracts overseas than in the UK, where, he said, the Government's Offshore Supplies Office, whose job is to police the full and fair opportunity rules, was "pretty well useless".

Mr Ian Wood, chairman of the Aberdeen-based Wood Group and the initiator of BRT, said the Government's policy of ensuring that 70 per cent of the value of any North Sea project went to UK firms, regardless of whether these were offshoots of foreign companies or otherwise,

is "absolute nonsense."

The policy, he said, was failing to strengthen British companies to compete in offshore markets outside the North Sea, where the UK was currently winning only about 2 per cent of business.

Mr Wood said that Brit would initially be set up with a London base and for only two years. A full-time director is to be appointed.

Its chairman is to be Dr Dickson Mabon, a former Labour Party Energy Minister before his transfer to the Social Democratic Party. Dr Mabon said he believed it would be possible to improve significantly the framework for UK companies in North Sea supplies, without violating the Treaty of Rome.

"We have missed the boat once on the North Sea and we don't want it to happen again," he said.

In some respects, Brit's objectives echo those of the Government, which has also embarked upon a major drive to increase the export-awareness of UK offshore supply companies and to improve domestic research and development. The oil companies, however, would resist strongly any strengthening of the "Buy-British" approach.

British executive members, however, feel that the Government cannot succeed without a more determined effort to channel more North Sea work to genuinely British companies. Last year, 72 per cent of offshore supply contracts went to UK-based companies, but unofficial estimates suggest that around half the contracts involved UK subsidiaries of foreign firms.

Iraq pipeline plan, Page 4

Kuwaiti oil tanker hit in Gulf war

By Our Foreign Staff

A KUWAITI-OWNED tanker, the 55,454-ton Umm Casbah, was hit yesterday by a missile fired from an aircraft in the Gulf and became the 15th marine casualty this year of the war between Iraq and Iran.

The sum amounted to exactly 10 per cent of the contract price for a 20-storey office block in Lagos, to be the new headquarters of the Great Nigeria Insurance Company, jointly owned by the three state governments.

The governors claim in their application that the tribunal members would be biased against them because their "high ranking military superiors" had already expressed "prejudicial and highly-compromising views" on the case. They cited a statement by Brig Tunde Idiagbon, the chief of staff, supreme headquarters, second only to Maj Gen Muhammad Buhari in the new Government, claiming that they had already confessed to obtaining the money.

Mr al Badr said the missile apparently had not exploded. He said the vessel's central tank had been hit but that there had been no fire, casualties or loss of oil.

After attacks on two Saudi-owned tankers in three weeks, this incident seems bound to strain further relations between Iraq and its conservative Arab allies in the Gulf, who have sustained the country financially during the conflict.

The latest assault seems to have been another demonstration of military incompetence by the Iraq Air Force. On March 27 it succeeded in hitting the Greek-owned Filikion I, which was on charter to the Kuwait Petroleum Corporation, and sinking the South Korean supply vessel Heyang Ilbo which was servicing one of Saudi Arabia's off shore oil fields.

Iraq pipeline plan, Page 4

THE LEX COLUMN

Inflation in the fiscal test tube

Nigerian military to try corruption cases

By Quentin Peel in Lagos

THE FIRST anti-corruption trial under Nigeria's new military Government is due to open today in Lagos, with three former state governors expected to face charges of obtaining more than N2.8m (\$1.3m) by their political party from a leading French construction company.

The Governors are seeking an injunction to stop the trial from taking place.

The start of what promises to be a mammoth series of trials of former politicians and government officials accused of corruption or economic sabotage, was officially decided by the Army headquarters last week.

More than 500 people are being detained by the new military Government under its anti-corruption decrees. They include ex-President Shehu Shagari, his Vice-President, Dr Alex Ekwueme, and dozens of former ministers, state governors, politicians and officials.

Five military tribunals will sit in different parts of the country: Lagos for federal cases, and Ibadan, Enugu, Jos, and Kaduna for provincial hearings.

The fact that the tribunals are expected to sit in camera, and will consist mostly of military staff, has already been widely criticised by lawyers and newspapers. The Nigerian Bar Association has formally decided to boycott the tribunals.

The Lagos tribunal will sit at Bonny Camp, the army headquarters in the wealthy suburb of Victoria Island, under the chairmanship of Brig Paul Omu, a member of the Supreme Military Council now running Nigeria.

Although it has not been confirmed that the trial of the governors is the first case, the three former members of the Unity Party of Nigeria (UPN), the leading opposition party, applied at the weekend for an injunction to stop it. They are Chief Olabisi Onabajo, ex-governor of Ogun state; Chief Bola Ige, ex-governor of Oyo state; and Chief Michael Ajasa, former governor of Ondo state, all in Western Nigeria.

According to the application filed in the High Court, the three have been charged with corruptly enriching the UPN, by obtaining a payment of N2.8m from Bouygues Nigeria Ltd, one of the six leading French contractors in the country. The sum amounted to exactly 10 per cent of the contract price for a 20-storey office block in Lagos, to be the new headquarters of the Great Nigeria Insurance Company, jointly owned by the three state governments.

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Iraq pipeline plan, Page 4

Doubts on cable plant

Continued from Page 1

and driving interest rates even higher.

An important voice missing from the debate, however, is that of President Reagan himself. Mr Feldstein has pointed out that over the past two days the White House has not joined in the attacks on the Fed.

Mr Feldstein says: "I think the President's general position has been that easy money has been the route to inflation in the past. I think he has a firm grip on the relationship between excessive monetary expansion and the inflationary consequences."

Last week's collapse in bond prices suggests there is mounting concern that the Reagan administration will attempt to pressure the

To soften up the market for their new formula, Kay and Mayer recently had to undermine any remaining confidence in the existing pharmacopeia. The faults of SSAP 16, particularly in its treatment of purely financial items in the balance sheet, are well enough known and it is anyhow under revision. However, the data were not previously analysed to show, as many people suspected, that SSAP 16 significantly understated real profits when inflation was accelerating and has been overcompensating in the more recent slowdown. While they claim that current purchasing power (CPP) provides a much better overall measure of real profitability, its supposed failing is to give no guide to the cost of replacing the assets of any particular business.

Connaisseurs have been disappointed to find that the Kay and Mayer formula is nothing but a combination of these two shop-soiled nostrums. It is one part CCA (to deal with fixed assets) and two parts CPP (to cope with the effects of inflation on stocks and on monetary items). This mixture may prove hard to swallow, since it is an attempt to merge incompatible concepts of capital-maintenance, and so of profit.

The CCA ideal assumes that firms must try to preserve their physical operating capability - a notion which seeks to drive a wedge between the interests of a firm and its shareholders. CPP regards these as one, so that the capital which has to be conserved under inflation is reduced, though, because much older manufacturing plant has bitten the dust in favour of the shorter-lived equipment used in services. There may be a way to save

For all that, Kay and Mayer's empirical study suggests that there is very little difference between profitability under CPP and on their new hybrid measure. Moreover, the original motivation for CPP still holds good: it answers fairly well to the interests of investors. And its freedom from judgemental elements would give it some remote chance of acceptance by the Inland Revenue were it not that - given any inflation at all - it must reduce the tax take.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Downturn anniversary marked by declines

WHAT A BIRTHDAY PARTY. Last week's anniversary of the 1983 downturn in the U.S. credit markets was marked by acutely nervous and sometimes bizarre trading.

And although bond prices staged a spectacular turnaround in rollercoaster trading on Friday, most sectors of the market showed substantial week-on-week price declines at the close—the fifth straight weekly drop in a row.

The owners were always had. Trading kicked off to a poor start—with the third prime rate increase this year and the \$16.5bn three-day quarterly refunding— and never looked up.

Under pressure from the refinancing, government bond prices posted declines of between 1 and 21 points. The price pressure was again concentrated at the long end resulting in a further steepening of the yield curve with the margin between three-month and 30-

U.S. INTEREST RATES (%)
West West
to to
May 11 May 4
Fed funds weekly average 10.48 10.70
3-month CDs 9.31 9.50
30-year Treasury bond 19.39 12.81
AAA Industrial 14.25 13.83
AA Industrial 14.25 13.83
Source: Salomon Brothers (estimates)
In the week to April 30 M1 increased by 26.75bn to \$242.2bn and M3 increased by \$13.8bn to \$242.2bn and M3 increased by \$24.7bn to \$279.4bn

year government paper increasing by 23 basis points to 314 basis points—the largest gap since late 1982.

The auction itself highlighted the markets' fragility. Retail investors steered clear of all but the shorter issue despite the highest average yields since 1982.

The three-year auction, as expected, sold best, producing an average yield of 12.84 per cent. It got worse from then on. The ten-year notes produced an average yield of 14.25 per cent and the 30-year notes of 30-year bonds sold for 13.32 per cent—the highest rate since February 1982. By the end of the day the 30-year note auction the new 13.25 long bond was offered at a price to yield 13.43 per cent.

By the close on Friday—after a highly unusual two-point drop earlier in the day caused by dealers trying to lighten their

Net profit soars at Alitalia

By James Buxton in Rome

ITALIA, the Italian State airline, registered a big increase in net profit last year and turned an operating loss into a profit.

However, the company warned of the effects of a period of strikes in Italian civil aviation and of a forthcoming aviation and a forthcoming strike by the Rome Airport Authority, which it now controls, and the unions.

The airline made a net profit of £16.4bn (\$10.1m), compared with one of only £1.3bn in 1982. Turnover was up 16 per cent at £2.47bn, and for the whole group including the domestic airline Alitalia and Aer Mediterranea, was up from £2.32bn to £2.745bn.

An operating loss of £52m in 1982 was turned into an operating profit of £1.37m in 1983.

The airline suffered £110m from the effect on its debt servicing of the rise in the dollar against the lira, which was only partly offset by the sale of aircraft for £10m.

For the past few weeks Alitalia flights have been affected by a series of sudden strikes of ground personnel at Rome and Milan airports, and five days of strikes by Rome traffic controllers are planned for the next few weeks.

Alitalia recently took a controlling stake in the state-owned Rome Airport Authority, in an effort to resolve the airport's chronic inefficiencies

New chairman for Continental Illinois

CONTINENTAL ILLINOIS CORPORATION and its principal subsidiary, Continental Illinois National Bank and Trust Company of Chicago, has appointed Mr Donald J. Taylor chairman of both the holding company and the bank. He succeeds Mr Roger E. Anderson, who earlier this year announced plans to retire from Continental.

Mr Taylor joined Continental in 1957. He was elected a vice-president in the bank department in 1961, senior vice-president in 1972, and became chairman of the bank and became chairman of the bank and the bank's executive committee in 1974, then treasurer of the corporation in 1980. Last year Mr Taylor was

the corporate credit markets, taking their lead from the government sector, also showed sharp price declines last week. Prices fell by one point for medium-term issues and around 1.5 points for long-term issues. While new issue yields were higher by between 40 and 50 basis points at the close.

Paul Taylor

He succeeds Mr Roger E. Anderson, who earlier this year announced plans to retire from Continental.

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president in the bank department in 1961, senior vice-president in 1972, and became chairman of the bank and the bank's executive committee in 1974, then treasurer of the corporation in 1980. Last year Mr Taylor was

U.S. court orders Shell bid review

BY WILLIAM HALL IN NEW YORK

MORGAN STANLEY, the U.S. investment bankers advising the Royal Dutch/Shell Group in its bid to buy out the minority of Shell Oil, have been ordered by a U.S. court to deliver a new opinion on the fairness of the bid.

The court order puts Morgan Stanley in a delicate position since it has to advise on the fairness of an offer by a client which has stressed on several occasions that it will not increase its \$50 per share offer.

Last week a Delaware court ordered Royal Dutch/Shell to hold its \$58 per share tender offer "in abeyance" until it had provided fresh information. The Delaware court had criticised Royal Dutch/Shell for only allowing Morgan Stanley to use published information in

arriving at its opinion on the offer.

The court action followed a suit by small shareholders in Shell Oil, claiming that the offer price was too low and that Royal Dutch/Shell had used "coercive" tactics to win full control.

On Friday the U.S. court published its order requiring SPNV Holdings, a subsidiary of Royal Dutch/Shell, to obtain a new opinion from Morgan Stanley on the offer that would be fair to the shareholders.

The new opinion will be distributed to shareholders as a supplement to the existing offer. For a period of 20 days after the supplement is issued shareholders will be able to withdraw their shares. Last

week, Royal Dutch/Shell

announced that it controlled over 90 per cent of Shell Oil's shares.

The court has ordered Shell Oil to make available internal information about its oil reserves and the valuation it puts on them.

Shell and Alko, the Dutch chemical group, have decided to merge their European consumer products operation. The new company will have an annual turnover of around £260m (£360m), writes Carla Rappoport.

Alko, with 51 per cent of the shares, will manage the new company. Shell will own the balance after paying Alko an undisclosed sum. The new company will be made up of Shell's Temanna subsidiaries in Europe (sales around £60m in 1983) and Alko Consumer Products

which was created by Shell in 1974 and is best known for its household pesticides and air fresheners, including Airball, ACP, with sales of around £200m, markets household cleaning products such as Biotex, health and personal care products and a number of food products.

The merger will boost the research capacities of both companies and broaden their market geographically. In those countries where the merger results in overlaps of activities, staff will be investigated.

Currently, the two companies employ some 2,000 people. The merger is expected to be completed in Europe, leaving the Temanna companies in the U.S. and Alko in Asia.

Shell's sales, at £288.32m increased by 16.6 per cent.

The results reflected improved conditions in the international pulp and paper market and in the New Zealand economy, and from associated companies were up almost four times, said Mr Lynn Price, the chairman.

The final dividend of 17 per cent, making 26 per cent for the year is an effective increase of 8.3 per cent on last year. This year's results show a substantial improved return on average shareholder funds—15.1 per cent, compared with 10.3 per cent.

During the year an extra £6.6m of 50 cent shares were issued.

NZFP has 66% rise in earnings

By Dal Hayward in Wellington

NEW ZEALAND Forest Products, the diversified timber and paper company, which earlier this year was locked in a fierce takeover battle with Wattie Industries and the Goodman Group, raised its net profits for the year to March 31 by 65.7 per cent to a record NZ\$77.9m (£NZ53.0m) after equity accounting its 23.5 per cent stake in Wattie for three months. Profits in 1983 were NZ\$47.4m.

The takeover battle ended in a three-way agreement in which each of the companies holding shares in the other, and with Wattie and NZFP having directors on each other's boards. Wattie is engaged in food processing, and Goodman in baking, textiles and investment.

NZFP's sales, at NZ\$83.2m increased by 16.6 per cent.

The results reflected improved conditions in the international pulp and paper market and in the New Zealand economy, and from associated companies were up almost four times, said Mr Lynn Price, the chairman.

The final dividend of 17 per cent, making 26 per cent for the year is an effective increase of 8.3 per cent on last year. This year's results show a substantial improved return on average shareholder funds—15.1 per cent, compared with 10.3 per cent.

During the year an extra £6.6m of 50 cent shares were issued.

Trilogy delay diminishes threat to IBM

TRILOGY, the U.S. computer developer, has announced that its supercomputer "will not be ready for shipment until 1987."

This is the fourth time that the California-based company has postponed its first product and the announcement raises serious questions about its ability to compete in the high-performance mainframe market.

"Trilogy was exciting because it was going to outpace IBM by one (computer) generation," said Mr Oransky. "Now I don't think Trilogy will have enough time to take advantage of its

technology lead."

Analysts expect IBM to introduce a new range of high performance computers—the Sierre series—next year. Trilogy had hoped to beat IBM to the market place. Now, however, Trilogy must target what is believed to be the next generation of IBM computers under development. According to industry watchers, IBM will launch a more powerful computer called the Summit in 1988. The Summit is expected to outperform the Trilogy computer.

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in light of the delay Trilogy is now "reviewing its business strategy and analysing product alternatives which could produce revenues before 1987."

The company will try to find alternative markets for its semiconductor devices.

Trilogy has raised close to \$300m through several different financing arrangements. Trilogy says that its funds will run out by the third quarter of 1983 and that the company will require "significant additional financing."

INTERNATIONAL APPOINTMENTS

for community banking.

Mr Yasuaki Kashiwagi, chairman of the Bank of Tokyo, will succeed Mr Saburo Okita as advisor of the ROBECO GROUP as from July 1. Mr Okita is obliged to relinquish his office on taking up a new appointment.

Mr Kashiwagi was Vice Minister of Finance in Japan from 1968-71. He has also been a member of the International Finance Corporation, Washington, and a member of the International Monetary Conference.

Mr Arthur M. Wood, former chairman and chief executive officer of TEXACO INC., has been elected to the company's board and named to newly-created posts of vice-chairman of the board. They are Mr Albert Ernest, Jr., Mr Donald H. Jacobsen and Mr Allen Lastinger. Each is responsible for major senior management functions — Mr Ernest for metropolitan banking and administration and Mr Jacobsen for finance and administration and Mr Lastinger for

succeeds Mr John J. McCloy, a partner of Milbank Tweed Hadley & McCloy, who has served as chairman since the Board's inception.

Mr Roland M. Routhier becomes an executive vice-president of TEXACO INC., from May 1. In his new assignment, Mr Routhier will be located in the Houston headquarters of TEXACO INC., which is the third division of Texaco Inc. This division is responsible for all exploration, producing, refining, transportation, and marketing of petroleum and petroleum products in the U.S. Mr Routhier, who remains a senior vice-president of Texaco Inc., will continue also to have executive responsibility for Texaco Chemical Company which is headquartered in Bellair, Texas.

Mr Leland C. Adams, executive vice-president, Standard Oil Company of Indiana, and Mr William H. Gantz, executive vice-chairman since 1982. He succeeds Mr John J. McCloy, a partner of Milbank Tweed Hadley & McCloy, who has served as chairman since the Board's inception.

Mr Jacques Bellet, general manager of the Bahrain-based GULF AIRLINES, is returning next month to take up an appointment as sous-directeur of the treasury division in Paris. His successor will be Mr Henri Lamari, who has had previous Middle East experience as manager of the Credit Lyonnais branch in Cairo. The French bank is a minority partner with Rely Bank of Saudi Arabia in Gulf Rely Bank and has the responsibility for management.

Mr Yutaka Takeda, president of Nippon Steel Corp, is to head the newly appointed division of BENDIX Air Transport Avionics Division. He succeeds Mr D. Travis Engen, who recently became vice-president and general manager of

the General Aviation Avionics Division. Dr Engen was director of operations for both ATAD and GAAD.

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FT INTERNATIONAL BOND SERVICE

Change on
YEN STRAIGHTS Issued Bid Offer day week Yield

Spain Kingdom 8% 92 125 100 101 0 0 6.11

Sweden 10% 92 125 99 99 0+0- 6.89

Teknico El 10% 92 125 99 99 0+0- 6.89

Transmida pipe 8% 92 120 99 99 0+0- 5.99

World Bank 8% 94 ... 200 98 83 0+0- 5.80

Average price changes...On day 0% on week -1%

Change on
OTHER STRAIGHTS Issued Bid Offer day week Yield

Br. Col. Hyd 12 93 CS 125 93 94 0+0- 13.15

Colombia 10% 92 125 93 93 0+0- 13.20

Credit Lyonnais 9% 92 125 93 93 0+0- 14.09

Emar 10% 92 125 93 93 0+0- 14.09

Ward Bank 12% 92 125 93 93 0+0- 14.25

EIB 11% 92 ECU 125 93 93 0+0- 14.02

Rebel B. Cn 10% 92 ECU 125 93 93 0+0- 14.02

Amico Bn 8% 92 Fis 125 93 93 0+0- 14.02

Int. Stand. El. 12% 92 Fis 125 93 93 0+0- 14.02

Bk Mees & H. 8% 92 Fis 125 93 93 0+0- 14.02

Int. Stand. El. 12% 92 Fis 125 93 93 0+0- 14.02

Pr. Fin. 10% 92 Fis 125 93 93 0+0- 14.02

Pr. Fin. 10% 92 Fis 125 93 93 0+0- 14.02

Pr. Fin. 10% 92 Fis 125 93 93 0+0- 14.02

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Pr. Fin. 10% 92 Fis 125 93 93 0+0- 14.02

Pr. Fin. 10% 92 Fis 125 93 93 0+0- 14.02

Pr. Fin. 10% 92 Fis 125 93 93 0+0- 14.

*This announcement appears as a matter of record only.***U.S. \$785,000,000**

Multi-Market
Non-Recourse Project Financing
for the acquisition of working interests in the

Central Queensland Coal Associates
and
Gregory Joint Ventures
(managed and operated by Utah Development Company)

by
The Broken Hill Proprietary Company Limited
Queensland Coal Trust
Pancontinental Mining Limited

Proceeds from this financing have been applied to the purchase by The Broken Hill Proprietary Company Limited ("BHP") (through subsidiaries), Queensland Coal Trust ("QCT") and Pancontinental Mining Limited ("Pancontinental") (severally, the "Borrowers") of working interests in the Central Queensland Coal Associates Joint Venture ("CQCA") formerly held by Utah International, Inc., including the Blackwater mine formerly owned by Utah Development Company, and the purchase of working interests in the Gregory Joint Venture ("Gregory") from a subsidiary of BHP. CQCA and Gregory together have the capacity to produce over 26 million tonnes per annum of high grade coking coal from mines located in Queensland, Australia. BHP, QCT and Pancontinental own 35%, 21.75% and 3% interests in CQCA and 47%, 21.75% and 3% interests in Gregory, respectively. The loans ("Production Loans") and guarantees and letters of credit ("Production Credits") are governed by two master Production Loan and Credit Agreements, which provide \$664,400,000 and \$120,600,000 for the Borrowers' interests in CQCA and Gregory, respectively. The Production Loans and Production Credits are repayable over 12 years out of the proceeds from the sale of CQCA and Gregory coal, are secured by a first charge over each Borrower's interest in CQCA and Gregory (except that QCT has charged only a 12% interest in CQCA and Gregory) and are non-recourse to the Borrowers.

*The Production Loans and Production Credits are provided in the following tranches:***U.S. \$401,000,000**Bank Guarantee Facility
and related

Euro-Floating Rate Note Issues

U.S. \$270,000,000Bank Letter of Credit Facility
and related

U.S. Commercial Paper Program

U.S. \$114,000,000

Eurodollar Production Loans

*The undersigned acted as financial adviser to BHP,
which arranged this financing.***The First Boston Corporation**

April 1984

*This announcement appears as a matter of record only.***U. S. \$90,000,000**Project Commercial Paper Program
for**Queensland Coal Ventures Finance Limited**supported by an irrevocable Letter of Credit provided by
The Industrial Bank of Japan, Limited
(New York Branch)

The 12 year program provides a component of the funding of the acquisition of working interests in the Central Queensland Coal Associates and Gregory Joint Ventures (the "Projects") in Queensland, Australia, by The Broken Hill Proprietary Company Limited (through subsidiaries), Queensland Coal Trust and Pancontinental Mining Limited (the "Joint Venturers"). The Letter of Credit, in which other banks share risk participations, is governed by master Production Loan and Credit Agreements, is secured by each Joint Venturer's share of Project assets and is non-recourse to the Joint Venturers.

*The undersigned has been appointed exclusive dealer
for this commercial paper program.***The First Boston Corporation**

April 1984

*This announcement appears as a matter of record only.***U. S. \$90,000,000**Project Commercial Paper Program
for**Queensland Coal Ventures Finance Limited**supported by an irrevocable Letter of Credit provided by
The Long-Term Credit Bank of Japan, Limited
(New York Branch)

The 12 year program provides a component of the funding of the acquisition of working interests in the Central Queensland Coal Associates and Gregory Joint Ventures (the "Projects") in Queensland, Australia, by The Broken Hill Proprietary Company Limited (through subsidiaries), Queensland Coal Trust and Pancontinental Mining Limited (the "Joint Venturers"). The Letter of Credit, in which other banks share risk participations, is governed by master Production Loan and Credit Agreements, is secured by each Joint Venturer's share of Project assets and is non-recourse to the Joint Venturers.

*The undersigned has been appointed exclusive dealer
for this commercial paper program.***The First Boston Corporation**

April 1984

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$450,000,000**Queensland Coal Finance Limited***(Incorporated under the laws of the State of Victoria)*

Guaranteed Floating Rate Notes Due 1996

Unconditionally guaranteed as to payment of principal and interest by

The Bank of Tokyo, Ltd.*(A Japanese Corporation)*

of which U.S. \$355,000,000 is being issued as the Initial Tranche

Credit Suisse First Boston Limited

Bank of Tokyo International Limited

Continental Illinois Capital Markets Group

Deutsche Bank Aktiengesellschaft

Amro International Limited

Bankers Trust International Limited

Banque Nationale de Paris

Commonwealth Trading Bank of Australia

County Bank Limited

Dai-Ichi Kangyo International Limited

Eskilstuna Aktiebolag

Fuji International Finance Limited

Kidder, Peabody International Limited

Lloyds Bank International Limited

Mitsubishi Trust & Banking Corporation (Europe) S.A.

Mitsui Trust Bank (Europe) S.A.

Morgan Stanley International

National Commercial Banking Corporation of Australia Limited

Abu Dhabi Investment Company

Arab Banking Corporation (ABC)

Australia and New Zealand Banking Group

BankAmerica Investment Banking Group

Banque Bruxelles Lambert S.A.

Banque Francaise du Commerce Extérieur

Banque Indosuez

Banque Paribas

Baring Brothers & Co.,

Blyth Eastman Paine Webber

Chase Manhattan Capital Markets Group

Chemical Bank International Group

CIBC

Citicorp Capital Markets Group

Commerzbank Aktiengesellschaft

Crédit Commercial de France

Crédit Lyonnais

Creditanstalt-Bankverein

Daiwa Europe

Genossenschaftliche Zentralbank AG

Vienna

Girozentrale und Bank der österreichischen Sparkassen

Dresdner Bank

Goldman Sachs International Corp.

Grindlay Brandis

Gulf International Bank B.S.C.

IBJ International

Kleinwort, Benson

Kredietbank N.V.

Kuwait International Investment Co. s.a.k.

LTCB International

Manufacturers Hanover

Limited

Mitsubishi Finance International

Mitsui Finance Europe

Samuel Montagu & Co.

Morgan Grenfell & Co.

Morgan Guaranty Ltd

National Bank of Kuwait S.A.K.

The Nikko Securities Co., (Europe) Ltd.

Nippon Credit International (HK) Ltd.

Nomura International

Oton Royal Bank

Saitama International (Hong Kong)

Salomon Brothers International

Sanwa Bank (Underwriters)

Saudi American Bank

Société Générale

Société Générale de Banque S.A.

Standard Chartered Merchant Bank

State Bank of New South Wales

Samitomo Finance International

Sumitomo Trust International

Limited

Svenska Handelsbanken Group

Swiss Bank Corporation International

The Taiyo Kobe Bank (Luxembourg) S.A.

Limited

Taknjin International Bank (Europe) S.A.

Tokai International

Toronto Dominion International Limited

Limited

Union Bank of Switzerland (Securities)

S.G. Warburg & Co. Ltd.

Wardley

Westdeutsche Landesbank

Yamaichi International (Europe)

Yasuda Trust Europe

Yokohama Asia

Limited

Zentralsparkasse und Kommerzialbank Wien

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$46,000,000**Queensland Coal Finance Limited***(Incorporated under the laws of the State of Victoria)*

Floating Rate Notes Due 1996

Supported by an irrevocable standby Letter of Credit issued by

**Bank of America
National Trust and Savings Association****Credit Suisse First Boston Limited**BankAmerica
Capital Markets Group*—Members of the Tender Panel—*

Amro International

Australia and New Zealand Banking Group

BankAmerica
Capital Markets Group

Bank of Montreal

Bankers Trust International

Banque Bruxelles Lambert S.A.

Chase Manhattan Capital Markets Group

CIBC

Citicorp Capital Markets Group

Continental Illinois Capital Markets Group

County Bank

Credit Suisse First Boston

CTB Australia Limited

(Wholly owned subsidiary of Commonwealth Trading Bank of Australia)

Goldman Sachs International Corp.

IBJ International

Kleinwort, Benson

LTCB International

LTCB International

Mitsui Finance International

Limited

The National Commercial Banking Corporation of Australia Limited

Nomura International

Limited

Orion Royal Bank

Saitama International (Hong Kong)

Salomon Brothers International

Sanwa Bank (Underwriters)

Sandi International Bank

Al-Bank Al-Saudi Al-Alami Limited

Sumitomo Trust International

Sumitomo Finance International

Svenska Handelsbanken Group

Swiss Bank Corporation International

Taknjin International Bank (Europe) S.A.

Limited

ZIP
For
the
earring

UK COMPANY NEWS

RECENT ISSUES

Circaprint ahead at £0.3m in first half

Including £150,000 received under an insurance claim, profits of Circaprint Holdings for the half year ended February 29, 1984 have moved ahead from £107,000 to £180,000. Turnover also rose from £1.64m to £2.35m.

The group makes conventional and specific printed circuit boards, with customers including STC, Thorn-EMI, and Plessey, and was introduced to the USM in January. The order book and production levels are running at record levels.

The insurance claim is for the loss of profits arising from the fire at the Aylesford factory. The effects of the fire have been overcome, and the newly acquired factory at Exmouth is running above expectations.

There is an extraordinary credit this time of £100,000,

Confidence at GKN supported by first four months results

MARKET CONDITIONS in Europe and the US were considered to be extremely good, said Mr. Church, with "very full orders books." Retail sales had started the year well but March was not a good month. The group made a profit of £138,376, compared with £182,730, but costs relating to Herman Smith have risen from £127,151 to £171,509 and interest charges were £73,175 higher at £194,297.

Turnover for the six months to January 14, 1984, increased from £45.5m to £50.5m.

An unchanged interim dividend of 45p has been declared on the capital entailed by the five-for-

11 rights issue last December. A final payment of 60p was made last year.

The U.S. subsidiary of Church and Co., footwear manufacturer, had signed an agreement with Perry Ellis, to market exclusively Perry Ellis' men's designer wear. Mr. B. Church, chairman, told the annual meeting, reaffirming his belief expressed in the accounts.

The directors' confidence in the underlying trend has been borne out by results in the first four months of 1984.

These were considerably better than in the same 1983 period and were in line with the internal budget prepared towards the end of last year.

As a group, manufacturers, a wide range of steel and engineering products.

The U.S. subsidiary of Church and Co., footwear manufacturer, had signed an agreement with Perry Ellis, to market exclusively Perry Ellis' men's designer wear. Mr. B. Church, chairman, told the annual meeting,

He hoped that a large proportion would be manufactured by one of the company's UK

reflecting the merger with Construction Holdings, gross income of the Atlanta Investment Trust group expanded from £198,000 to £502,000 in the half-year ended March 31, 1984, and net assets went up from £53,000 to £120,000.

The figures reflect the acquisition and also the business being generated by the two subsidiaries that became operational in the period, Atlanta Fund Managers and Atlanta Unit Trust Managers.

At March 31, net assets per share were 130p, against 131.7p.

Herman Smith loss increases to £177,000

A higher interest charge and costs relating to a related company were behind increased interim taxable losses of £177,430, against £45,574, in its purview. David Macpherson, the Covenor Plus point manufacturer, despite Macpherson's recent acceptance of a £1.5m cash bid from Tikkuril of Finland.

Yule Catto, plantator, building products and industrial chemicals group is not in a position to give an update on Macpherson's shareholders' continuing interest in Macpherson's recovery potential.

At the operating level, the group made a profit of £138,376,

compared with £182,730, but costs

relating to Herman Smith have risen from £127,151 to £171,509 and interest charges were £73,175 higher at £194,297.

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An unchanged interim dividend of 45p has been declared on the capital entailed by the five-for-

11 rights issue last December. A final payment of 60p was made last year.

The company says, however, that provided that current metal prices are maintained and costs do not continue to escalate it could earn a profit in the second half of the current year to September 30.

In the latest half-year Biangula was able to marginally increase its rates of copper and also secured better prices for them.

The trouble was that the extra sales revenue was overtaken by a substantial rise in working costs, notably in electricity charges and local prices of imported stores and equipment.

Messina plunges into red

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Yorklyde

Yorklyde, a Huddersfield-based cloth and rug manufacturer, pushed profits before tax up from £1.13m to £1.27m in the 12 months to end-January 1984.

The profit was achieved on turnover of £45.85m, against £47.1m, and was subject to tax of £500,000, compared with £506,976. There were special credits of £70,000 (nil) included in group profits.

A higher final dividend of 14p lifts the total payout from 18p to 20p net per 20p ordinary. The directors are proposing a one-for-one scrip to be followed by a subdivision of the 20p shares into two shares of 10p.

APPOINTMENTS

Senior position at Babcock Industrial

in commenting last Tuesday on the 1983 results of John Crowther which showed a 20 per cent increase in net profit, he described the situation inherited by the present management on taking over in January 1981.

The company did face problems at the time, in common with the rest of the industry, but our comments were not intended to detract from the credit due to the previous management for undertaking the modernisation and rationalisation necessary for the revival of the company's fortunes which has already been recognised by the present management and in the Financial Times.

John Crowther

Mr. John Crowther, chairman of

McLoughlin, who joined the

group in 1983, was deputy group

managing director. The group is part of Charter Consolidated.

Mr. R. J. S. Palmer has been appointed a director of WESTMINSTER AND COUNTRY PROPERTIES.

Mr. David Hillyard has joined the board of the European operation of DIVERSEY, as director of marketing, institutional and

corporate communications.

Mr. J. Renyi has been appointed a director of LACEVIEW INVESTMENT TRUST.

Mr. Tim Morris, chairman of

the Birmingham Post and Mail, is the new president of the NEWSPAPER SOCIETY. He succeeds Mr. Robert Stiby, president of the London Association, whose year of office has ended.

Mr. Michael J. Rock has joined

BIRMINGHAM consultants, BRIAN

WOODHEAD & CO as executive

director, to be based in the

London region. He was a director of ITCS, a marketing consultant.

Mr. Jack St. Clair has been appointed managing director of WENDY RESTAURANTS (U.K.).

He succeeds Mr. David Mitchell

Mr. St. Clair, who takes up his

position on the U.S. where he is

regional director responsible for

Wendy's franchise markets in

Canada, Washington D.C., Penn-

sylvania, Baltimore, New York

and St. Louis. Wendy's operates

11 restaurants in the U.K.

APOLLO METALS has

appointed Mr. J. H. Giddings as

director, Apollo Metals (Birming-

ham); Mr. K. Ingle as director,

Apollo Metals (London); and Mr.

J. Stark as director, Apollo

Metals (Manchester). All three

were formerly personnel direc-

tor of British Transport Hotels.

Mr. S. J. Tee remains chairman.

Following the retirement of

Mr. Ken Dabell from the board of ALEXANDER SHAW

Holdings Ltd, Stuart Mc-

Laughlin has been appointed

group managing director. Mr.

P. S. S. Macpherson has

resumed his directorship of

ROBERT FLEMING & CO follow-

ing a two-year assignment as

president of Robert Fleming Inc

in New York. Miss C. A. Lione

has been appointed company

secretary.

The READERS DIGEST ASSO-

CIATION has appointed Mr.

George V. Grune as chairman

and chief executive officer. The

previous president, Mr. John A.

O'Hara, will be retiring in June.

Yule Catto keeps up active pursuit of D. Macpherson

Yule Catto, plantator, building products and industrial chemicals group is not the only one in contention to give an accepting Macpherson's shareholders' continuing interest in Macpherson's

recent acceptance of a £1.5m cash bid from Tikkuril of Finland.

Macpherson has withdrawn its

earlier support for Yule Catto but the extraordinary meeting of Yule Catto's shareholders will take place on May 25, when the bid will be voted on.

At the present level, the

group made a profit of £138,376,

compared with £182,730, but costs

relating to Herman Smith have

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Canada, Washington D.C., Penn-

sylvania, Baltimore, New York

and St. Louis. Wendy's operates

11 restaurants in the U.K.

<p

Copies of this Prospectus, having attached thereto the documents specified in paragraph 18 of Appendix III, have been delivered to the Registrar of Companies for registration. This Prospectus includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Microvitec PLC (the Company) and its subsidiaries (together "Microvitec" or the "Group"). The directors of the Company ("the

Directors") have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in

the Unlisted Securities Market in the Ordinary shares comprising the enlarged issued share capital of the Company. It is emphasised that no application has been made for these shares to be admitted to listing.

The Application List for the shares now offered for sale will open at 10.00 a.m. on Thursday, 17th May, 1984 and may be closed at any time thereafter. The procedure for application and an Application Form are set out at the end of this Prospectus.

MICROVITEC PLC

(Registered in England under the Companies Acts 1948 to 1981 No. 1435584)

OFFER FOR SALE BY

HILL SAMUEL & CO. LIMITED

OF 7,306,120 ORDINARY SHARES OF 5p EACH

AT 180p PER SHARE

SHARE CAPITAL

Authorised	Issued and to be issued fully paid
£1,800,000	£1,357,775

The shares which are the subject of this Offer for Sale rank in full for all dividends hereafter declared or paid on the Ordinary share capital of the Company.

INDEBTEDNESS

At the close of business on 30th April, 1984, the Group had outstanding bank overdrafts of £580,000, leasing commitments of £101,000 and a term loan of £75,000. Save as aforesaid and apart from intra-group indebtedness, neither the Company nor any of its subsidiaries had at that time any loan capital (including term loans) outstanding or created but unissued, or any other borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, mortgages, charges, hire purchase commitments or guarantees of other material contingent liabilities.

BOARD OF DIRECTORS & ADVISERS

Anthony Martinez (Chairman)

Philip Ellison

Brian Thomas Tasker

Gurkarpal Singh Dhesi

Eric Fahn Longman (non-executive)

All of

Futures Way, Bolling Road, Bradford, West Yorkshire, BD4 7TU
Secretary and Registered Office

Brian Thomas Tasker FCA,
Futures Way, Bolling Road, Bradford,
West Yorkshire, BD4 7TU

Issuing House
Hill Samuel & Co. Limited,
100 Wood Street, London EC2P 2AJ

Stockbrokers
W. Greenwell & Co.
Bow Bells House, Bread Street,
London EC4M 9EL and
The Stock Exchange

Solicitors to the Company
A. V. Hammond & Co.,
Empire House, 10 Piccadilly, Bradford,
West Yorkshire, BD1 3LR

Solicitors to the Issuer
Chifford-Turner,
Blackfriars House, 19 New Bridge Street,
London EC4V 6BY

Auditors and Reporting Accountants
Pest, Marwick, Mitchell & Co.,
(Chartered Accountants)

1 Puddle Dock, London EC4V 3PD
and

Manor Buildings, 2 Manor Row,
Bradford,
West Yorkshire, BD1 4HI

Principal Bankers

National Westminster Bank PLC,
1 Market Street, Bradford,
West Yorkshire, BD1 1EQ

Receiving Bankers

National Westminster Bank PLC,
New Issues Department, P.O. Box No. 79,
2 Princes Street, London EC1P 2BD

Registrars and Transfer Office,
Hill Samuel Registrars Limited

6 Greencoat Place, London SW1P 1PL

PRODUCTS

Microvitec currently manufactures colour display monitors, colour terminals, switch mode power supplies and floppy disc assemblies. In the year to 31st December, 1983 colour display monitors accounted for approximately 98% of Group turnover and are expected to continue to form a substantial part of sales in 1984 and beyond. However, the Directors are confident that Microvitec's new products, especially colour terminals will show a significantly increased contribution to turnover in 1984.

Colour Display Monitors

Colour output from most computers is in the form of three separate signals for Red, Green and Blue ("RGB"), respectively. Conventional television sets require the RGB output from a computer to be encoded into video form and then modulated into a form suitable for reception and subsequently demodulated and decoded with a loss of resolution at each stage. Specialised colour monitors, however, use the three RGB signals for direct display on the cathode ray tube resulting in a much sharper image.

Microvitec has pioneered the LCD which uses the RGB signals directly. The high level of definition obtained from the direct use of the RGB signals makes it useful in applications, such as graphics, where a clearly legible display is important. In educational applications the high performance specification and the addition of colour creates a more stimulating and interesting working environment.

Microvitec's monitors have a wide range of applications owing to the variety of computer equipment and systems with which they can interface, including:

- * Micro computers for educational and home use
- * Personal computers for business use
- * Computer aided interactive learning systems
- * Graphics terminals
- * Computer aided design terminals
- * Viewdata systems (such as Prestel)
- * Point of sale terminals

The monitors are currently manufactured in three screen sizes, 12 inch, 14 inch and 20 inch and to three resolution specifications, standard, medium and high. The quality of resolution of which a monitor is capable is dependent primarily on the density of pixels or dots which cover the screen.

In a high resolution monitor the pixel density is approximately twice that of a standard resolution monitor, and permits approximately twice as many columns, one character wide, to be displayed.

Standard and medium resolution monitors are suitable for most applications. However, the software produced for many leading computers now has 132 column width capability, so that the availability of a high resolution monitor with this capacity is becoming increasingly important.

Microvitec's 14 inch monitor is the only colour monitor selected under HM Government's "Micros in Schools" schemes which have the object of providing micro computer systems to all primary and secondary schools through a 50 per cent. grant towards the cost of the purchase of one system per school. Although no grants under the schemes are to be made available after December 1984, Microvitec monitors are supplied to over three-quarters of Local Education Authorities and the Directors believe the education market will continue to be a strong market segment as schools increase the number of systems installed.

The LCD concept has enabled Microvitec to offer a versatile range of monitors as a result of the customised interfaces which it has developed. These interfaces are built into the monitors and are designed to process the output from the micro and personal computers of a wide variety of manufacturers such as Acorn, Apple, IBM and Sinclair. This feature also gives Microvitec the capability to offer Original Equipment Manufacturers ("OEM") relatively short production runs of monitors adapted for specific purposes.

The competitive pricing of the monitors has opened up a wide market for colour displays, with a typical monitor for use with a micro computer retailing at under £200 (excluding VAT).

SUMMARY OF INFORMATION

The following information should be read in conjunction with the full text of the Prospectus, from which it is derived.

Business

Microvitec's business is the design, development, manufacture and sale of computer peripherals for the rapidly expanding computer market. Microvitec has established itself as the market leader in the United Kingdom with its range of colour display monitors for alpha-numeric and graphic applications. It has also commenced manufacture and sale of colour terminals providing advanced low cost colour graphics capability and switch mode power supply units for use in computer equipment. Microvitec has recently launched a floppy disc assembly to provide additional memory capacity for microcomputers.

Trading Record

Period to	Year ended	31st December	1980	1981	1982	1983
£'000	£'000	£'000	£'000	£'000	£'000	£'000
Turnover	1,375	2,671	9,614			
before taxation	(56)	158	195	2,513		
						proceeds of the Offer for Sale £6.1 million

INTRODUCTION

Microvitec's business is the design, development, manufacture and sale of computer peripherals for the rapidly expanding computer market. Microvitec has established itself as the market leader in the United Kingdom with its range of colour display monitors for alpha-numeric and graphic applications. It has also commenced manufacture and sale of colour terminals providing advanced low cost colour graphics capability and switch mode power supply units for use in computer equipment. Microvitec has recently launched a floppy disc assembly to provide additional memory capacity for microcomputers. Microvitec's office and manufacturing

facilities are located in Bradford. At 30th April, 1984 the Group had 226 employees. The key objectives in Microvitec's strategy, which have governed the development of the Group since its inception, are as follows:

- * The design of a range of computer peripherals with high added value and which are compatible with a wide range of computer equipment.
- * The establishment of a high volume manufacturing capability which is internationally competitive.
- * The achievement of a high share of the United Kingdom market and thereafter of markets overseas.

Colour Terminals

The development of the Microcolour Graphics range of terminals represents a strategic move by Microvitec to expand its product range into the market for high added value business computer peripherals, capitalising on the colour display technology developed for its colour monitors.

Although incorporating a colour display, a terminal differs in performance and application from a monitor. The addition of a keyboard, certain associated electronics and operational software enables a terminal to carry out some limited processing of data supplied from a mini or mainframe computer to which it will be linked. By combining the graphics capability of a terminal with the output from a mini or mainframe computer sophisticated colour graphic effects can be produced.

Microcolour Graphics terminals have been designed to emulate equipment manufactured by Digital Equipment Corporation, one of the market leaders in the supply of mini-computers. In addition, the Company has produced software to enable its terminals to be compatible with computers manufactured by Texas Instruments and will produce equivalent interfaces for the equipment of other manufacturers to meet demand.

The characteristics of the colour terminals make them particularly suitable for applications such as financial modelling, word processing, accountancy, stock control, sales and marketing analysis, process control monitoring, electronic mail and information display, where the availability of colour makes the information presented both more legible and more readily comprehensible.

Three terminals are currently available, all of which include the latest styling features such as a low profile keyboard and a tilt and swivel facility for the monitor.

M2200

This is the base model in the range and is priced at around £800 (excluding VAT) to be competitive with many monochrome terminals. It incorporates a medium resolution monitor and has an 80 column width display.

M2240

This terminal incorporates a high resolution monitor and therefore has the capacity to display 132 columns. It is upgradeable to the M2250 terminal described below by the simple addition of extra printed circuit boards.

The M2200 and M2240 compile images from a wide range of blocks, each of which is composed of many pixels and which may take on any of the colours which the system provides. This process is well-suited to the presentation of information in the form of bar charts and diagrams with a structured composition. 16 different colours are available on both these terminals.

M2250

This terminal has a 132 column width display. It has full pixel graphics capability so that, in contrast to the M2200 and M2240 which compile images from standard shaped blocks, it is able to address each individual pixel on the monitor, thereby permitting graphics of greater detail to be displayed and substantially reducing the time needed to enter the necessary instructions to produce the display for certain applications. The pixel graphics capability is of particular importance in applications such as computer-aided design. The graphics capability is enhanced by the availability of 4,096 different colours from which the operator can choose any 16 at any one time.

All three terminals also have a "self colouring" feature, so that different colours are automatically applied to the display even if there is no colour software on the computer to which the terminal is connected.

HISTORY

The Company was formed in July 1979. Mr. A. Martinez, the Chairman and Managing Director, recognised that, in spite of the growing demand for micro and personal computers and the substantial advantages offered by colour over monochrome in the presentation of information, there was no colour visual display monitor in production designed expressly for the microcomputer market, which was compatible with a large number of different systems and available at a competitive price. The initial investment in the Company was made by Mr. A. Martinez, his brother who was Commercial and Marketing Director until his departure in February 1981, and a subsidiary of Investors in Industry Group plc.

Initial product development was undertaken by a small team of engineers working from an industrial unit of 2,500 square feet at Hockney Road, Bradford. The objective was to design a Low Complexity Colour Display or LCD which would provide a high quality image and yet offer the cost and compatibility features regarded as critical to the product's success. The first range of LCD monitors were duly launched in February 1980, with applications ranging from video games to sophisticated colour displays for a wide range of computers. In October 1980 the Company moved into a purpose built factory of 18,000 square feet owned by the City of Bradford Metropolitan District Council, where full production commenced. In response to a high level of demand for the monitors an extension was completed in May 1982, doubling the area of the premises to 36,000 square feet.

During 1982 the Company won a £25,000 prize in an Award Scheme for small, newly established businesses, which was sponsored by Hill Samuel & Co. Limited to mark its 150th Anniversary. Companies were assessed on their long term growth potential, the degree of innovation and management skills. The Company also won the 1982 Industrial Achievement Award sponsored by Bowmaker Limited and Accountancy Age in recognition of its achievement in turning an innovative idea into a profitable business.

In early 1982 the BBC approved Microvitec's "Cub" version of the monitor for use with the BBC Microcomputer and in June of that year HM Government selected Microvitec as the sole supplier of colour monitors under the "Micros in Schools" schemes.

Towards the end of 1982 Microcolour Graphics Limited ("Microcolour Graphics"), now a wholly-owned subsidiary of the Company, was established to exploit an opportunity which was identified in the rapidly expanding market for computer colour graphics. Microcolour Graphics designs, markets and supports a range of colour terminals for the professional computer market utilising the colour display technology developed by the Company.

Further development of Microvitec's premises, which now extend to 70,000 square feet, was completed in October 1983 permitting a significant expansion of production capacity for the growing range of colour monitors and new products.

On 21st April, 1984 it was announced that the Company had won the Queen's Award for Technological Achievement in respect of its development of the LCD.

Switch Mode Power Supplies

In September 1983 Microvitec commenced the manufacture of multi-output electronic switch mode power supplies capable of application in a wide variety of computer and peripheral equipment in circumstances where a regulated, constant and accurate power supply is required. This is particularly the case with sophisticated micro-processors where fluctuations in power supply may be detrimental to performance or may even damage the installation.

Floppy disc assemblies

In April 1984 Microvitec launched a floppy disc assembly comprising a single or twin drive unit, a power supply and operating system. Such assemblies provide additional memory capacity for microcomputers and Microvitec plans to introduce assemblies compatible with a wide range of micro and personal computers over the next twelve to eighteen months.

MANUFACTURING

It is an essential feature of Microvitec's strategy that it has the manufacturing and test capacity to handle high production volumes and to achieve low unit costs. In addition, the manufacturing process has been designed to create a highly efficient and flexible system which combines the benefits of mass production with the ability to tailor products to specialist requirements.

Manufacturing is carried out at Microvitec's premises in Bradford. The production process involves the insertion of components into printed circuit boards which are manufactured externally to Microvitec's design, and the assembly into finished products of the completed printed circuit boards, cabinets, cathode-ray tubes and power supplies. Testing takes place at all stages of the production process and a final test takes place in a controlled environment designed to highlight any potentially defective components.

Considerable capital investment has recently been made to increase productive capacity and productivity. The investment includes Amistar automatic insertion equipment for the printed circuit boards, Zehnrel automatic test equipment for these boards and streamlining of the final test procedure. The capacity to accommodate anticipated future demands on the final test procedure has already been installed. The production process now has considerable flexibility and will be capable of being applied to new products as and when these are launched. Microvitec also has the option to introduce shift working to increase production over the level achieved by the current single shift output, although it has no plans at present to do so.

SUPPLIERS

By far the most important component of a colour monitor is the cathode ray tube. All of the tubes required by Microvitec are purchased from outside suppliers, principally Mitsubishi, NEC and Hitachi. Because world demand for tubes is in excess of available production capacity, suppliers have been requesting an indication of requirements for up to 2 years ahead and confirmation of orders 3 months prior to delivery. Microvitec has developed excellent trading relationships with its tube suppliers. The forward indications which it gives are sufficiently flexible to permit alterations in quantity, date of shipment and product mix as required by Microvitec's production commitments.

A good trading relationship is also enjoyed with a wide range of other component suppliers, and it is Microvitec's policy

MICROVITEC PLC

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Different sales and marketing strategies are being adopted to address the various markets for colour monitors and to build up sales of the new products. Colour terminals and the other more recently introduced products are being handled in the Group by separate personnel who will also co-ordinate after sales service and maintenance for these products.

The recently appointed marketing manager co-ordinates the marketing activities of Microvitec with particular responsibilities for advertising, exhibitions, sales literature and public relations. Microvitec currently advertises in the electronics trade press and certain national Sunday newspapers.

Colour Display Monitors

Colour monitors are sold into five main market segments, which Microvitec calls Education, Distribution, OEM, Multiples and Export. Each of these segments forms a separate division within the Company's marketing department. Sales managers have been appointed to head each division, with the divisional manager being responsible for a team of field sales engineers and internal sales staff.

Education

The education division deals with the sale of colour monitors to schools and other educational establishments.

The operation of the Micros in Schools schemes is co-ordinated and administered through Local Education Authorities ('LEAs') and the Department of Trade and Industry. The LEAs consult with their computer advisers as well as their schools to determine additional requirements for monitors over and above those partially funded under the schemes. Microvitec monitors are supplied to over three-quarters of the LEAs.

Microvitec's education division deals with the LEAs and their advisers rather than the schools directly, to confirm and process orders and sales. Courses organised by the Company for the LEAs on basic maintenance and servicing of the monitors now enable simple and routine maintenance operations to be carried out on site by LEA technical personnel.

Sales under the Micros in Schools schemes during the year ended 31st December, 1983, amounted to some £3.0 million. In 1984 the contribution to sales will fall as the schemes draw to a close. Sales to both schools and other educational establishments outside the schemes amounted to approximately £1.0 million during the year ended 31st December, 1983. These sales are growing rapidly as the increasing importance of computers in education gains full recognition and many schools acquire additional monitors beyond the single monitor provided under the schemes.

Distribution

The Company's colour monitors are available in the UK from more than 450 specialist computer dealers who supply a range of customers from the business user to the serious home computer hobbyist.

Sales by these specialist dealers are assisted by the Company's policy of developing relationships with the main computer manufacturers with a view to gaining their recommendation for the use of the Company's monitor with their equipment.

Silicon Express Limited has been appointed as Microvitec's distributor for the Midlands, East Anglia and parts of London and supplies approximately 200 dealers in these areas. Dealers in Northern Ireland are supplied by CEM Micro Computer Services of Belfast. Dealers elsewhere in the United Kingdom are supplied directly by the Company.

OEM

The flexibility offered both by the design of the Company's monitor and the manufacturing system which has been developed, has placed Microvitec in a particularly advantageous position to meet the requirements of OEMs. Some OEMs wish to integrate the colour monitor with their system and, in these cases, Microvitec supplies the monitor in chassis form together with the necessary interface. Others require only that the monitor carry an "own label".

OEM customers include Torch Computers (for its business computer), TI Crypton (for an electronic diagnostic system for motor vehicles), Mecca Bookmakers (for use in their betting offices) and Gresham Lion (for terminals).

The expansion of the Company's manufacturing capacity will enable approaches to be made to other OEMs, requiring very considerable volume production.

Multiples

During 1983 the UK multiple chain stores gained market leadership in the supply of microcomputers to the home user and accordingly the Directors decided in January, 1984 to establish a sales and marketing division for multiples.

The Company has begun supplying colour monitors to W. H. Smith & Sons, the John Lewis Partnership, John Menzies, and Green's and expects shortly to introduce its monitors into other multiples. Demand from the multiples is expected to increase significantly in the autumn in advance of the 1984 Christmas season.

Export

Microvitec's initial concentration on sales and marketing has been in the United Kingdom which has proved to be a strong market in its demand for microcomputers and computer peripherals. The Directors now consider that a substantial export market for the Company's products can be established. In this regard, the Company believes it will be assisted by its low manufacturing costs and competitive pricing although it expects competition in export markets to be stronger than it has experienced to date in the United Kingdom.

In recognition of the potential for this segment a sales manager was appointed in September 1983. The Company has distributors in Scandinavia, Holland, France, Belgium and the United States, and is currently in the process of identifying and appointing distributors in various other countries.

Colour Terminals

The terminals produced by Microcolour Graphics have been designed primarily for professional end users. The emphasis of the sales and marketing operation for these terminals is accordingly business and governmental organisations wishing to link colour terminals to their mini and main frame computers. The identification of end users is also being made with the assistance of, or in conjunction with, systems houses. Software houses are being encouraged to maximise the potential of the terminals by the development of applications software using colour.

Sales have so far been made for applications in process control, information systems and computer aided design, and to provide a private viewdata system in the financial community.

The competitive pricing of the M2200 terminal offers colour technology to the non-specialist user and, as software availability increases, the Directors believe a considerable expansion of sales will then be possible.

Other Products

Sales of switch mode power supplies are made to OEMs for inclusion in computer and peripheral equipment. Floppy disc assemblies will be sold primarily to dealers.

DIRECTORS, SENIOR MANAGEMENT AND STAFF

Directors

The Board of the Company consists of the following:-

Anthony Martinez (aged 54) is Chairman and Managing Director of the Company. He is a chartered engineer and fellow of the Institute of Electronic and Radio Engineers. Prior to forming the Company he held a number of senior positions in international electronic companies, including that of senior engineer in charge of close circuit TV equipment at Marconi. In 1967 he joined Thom and became the chief engineer of the television receiver plant in Bradford. After seven years with Thom, he joined Texas Instruments as European consumer products manager and worldwide video systems co-ordinator between 1974 and 1979.

Philip Ellison (aged 47) is the Assistant Managing Director and Production Director of the Company. He is a chartered engineer and a Member of the Institute of Production Engineers. He joined the Bradford plant of Baird Television (later Thom) in 1963 and later became senior production executive. In 1971 he left to take up an appointment as senior lecturer in management studies at Bradford College. In July 1979, he joined Mr. Martinez in product development through his consultancy business, and joined the Board in 1981.

Brian Tasker (aged 37) is Financial Director and Company Secretary. He is a Fellow of the Institute of Chartered Accountants, having qualified in 1969. He joined the Reed International Group of Companies in 1971 where he held a number of posts with various subsidiaries of the Group culminating in that of chief accountant. In 1978 he joined the John Waddington Group, initially as financial controller and then as finance director of Subbuteo Sports Games and subsequently of the House of Games subsidiary. He joined the Company in 1982 and was appointed to the Board in April 1983. His responsibilities include all aspects of the management and financial accounting, credit control and administration functions of the Company.

Gurkpal Dhesi (aged 32) is Sales and Marketing Director. He graduated from Bradford University in 1976 with an honours degree in electrical and electronic engineering and joined Thom as a component quality engineer. In 1973 he joined Texas Instruments as a sales engineer where he established contact with Mr. Martinez. He joined Microvitec in 1981 and was appointed to the Board in his current capacity in April 1983, with responsibility for all aspects of sales and marketing.

Iain Longman (aged 41) is a non-executive-Director of the Company. He is a Fellow of the Institute of Chartered Accountants and is a member of The Council of that Institute and a partner in Victor Walton, Caudson & Co., a Leeds-based firm of Chartered Accountants. He joined the Company on its formation in 1979 originally as the Director nominated by Investors in Industry Group plc to provide advice on general financial matters and acted as part time financial director until Mr. Tasker's appointment.

Senior Management

The Senior Management of the Group is as follows:-

Name	Age	Position	Joined the Group
G. Ashton	28	OEM Sales Manager	1982
S. Barker	27	Financial Controller of Microcolour Graphics	1981
P. Beaumont	33	Material & Production Control Manager	1982
M. D. Bedford	29	Software Manager of Microcolour Graphics	1983
A. E. Bland	56	Multiples Sales Manager	1984
I. J. Boden	29	Technical Director of Microcolour Graphics	1979
C. Brady	39	Quality Control Manager	1980
S. M. Cooper	30	Sales Manager of Microcolour Graphics	1983
Mrs. D. Dobson	59	Personnel Manager	1979
A. A. Fall	33	Marketing Manager	1984
S. M. Greenwood	32	Engineering Manager	1982
A. J. Hannah	30	Export Sales Manager	1983
K. Hardy	44	Education and Distribution Division Manager	1983
R. A. Knox	25	Production Engineering Manager	1982
S. Pearce	25	Distribution Sales Manager	1980
K. H. Ripley	61	Purchasing Manager	1981
S. Stewart	33	Mechanical Engineering Manager	1981

Staff

The Group employed 226 people at 30th April, 1984 of whom approximately 116 were engaged in production and quality control, 46 in engineering and test functions, 26 in sales and marketing and the remainder in administrative and support functions.

Microvitec attaches the highest importance to giving its employees throughout the Group strong incentives to maximise profitability and remain with the Group. In furtherance of this objective the Company has established an employee trust which holds shares in the Company. Under the terms of the Trust Deed further shares in the Company may be acquired. The Trustees have a discretion to lend funds to employees to enable them to acquire shares in the Company and to make income distributions for the benefit of the employees of the Group, their relations and dependents. In addition on 9th May, 1984 the Company adopted an employee share option scheme designed to motivate and reward employees. Further details of that scheme and the employee trust are set out in paragraph 5 of Appendix III.

Microvitec places great emphasis on the principle of equal status and equal opportunity for all employees. Accordingly, the conditions of employment for all members of the workforce, including directors, provide for the same number of hours per working week and for the same holiday entitlement. Bonuses are not proportional to pay, but are distributed equally among all staff who have been with the Group more than a year. Microvitec operates a non-contributory pension and life insurance scheme on behalf of the employees. Salaries are related to qualifications, experience, responsibility and the contribution of the individual to Microvitec's profitability and growth. Salary scales are in line with those applicable to the electronics industry. A works committee meets every week, with representatives from all departments, so that any problems can be openly discussed.

These measures have contributed to the excellent industrial relations record of Microvitec which has not suffered any interruptions in production as a result of labour disputes.

As part of Microvitec's policy of encouraging employee share participation 5 per cent. of the issue will be reserved for employees applying on the special Employee Application Forms.

PREMISES

The factory, warehouse and office premises of Microvitec are situated on a 4.3 acre site one mile from Bradford city centre. The total area covered by these premises is approximately 70,000 square feet. Construction has taken place in three stages to meet the expansion requirements of Microvitec.

The premises are held on a ninety-nine year lease from the City of Bradford Metropolitan District Council. The Council constructed the factory, on behalf of Microvitec, and granted certain rent free periods on each completed building phase with the exception of a part of the final phase. The last rent free period will end on 12th October, 1984 and will reduce the rent payable by the Company for the year ending 31st December, 1984 by approximately £31,000 from the full rent of £133,195.

Microvitec, as part of its expansion plans, proposes to develop a second site, opposite the existing premises on an area of approximately 1.5 acres. These new premises will accommodate a technology centre for the development and manufacture of colour terminals and other computer peripherals. They will also house the necessary engineering support. Although plans have not yet been finalised the Directors envisage that, subject to planning permission being obtained, the construction of the new building will commence during the second half of 1984 to be ready for occupation in mid-1985. The cost of the new building is estimated at approximately £2 million. The Directors do not expect any material disruption to production to result from the expansion into these premises.

Further details on the premises are set out in paragraph 8 of Appendix III.

REASONS FOR THE OFFER FOR SALE

The Ordinary shares now being offered for sale total 7,306,120, of which 4,590,620 are being made available by existing shareholders and 2,715,500 are being issued by the Company for cash. All the shares now being issued will rank in full for all dividends declared or paid hereafter.

The net proceeds to the Company of the Offer for Sale, after deduction of expenses, are estimated at £4.5 million and will be used to finance the development of the second site and additional production equipment which will be required to meet the growth in demand anticipated for all of the Group's products.

The Directors are of the opinion that the Offer for Sale will enhance the status of Microvitec with its customers and suppliers and that the establishment of a market in its shares will provide the Group with greater flexibility for financing future growth by internal development and acquisition as and when opportunities arise. In addition, the Directors are of the opinion that equity participation by Microvitec's employees is important and the creation of a market in the Company's shares will further encourage and facilitate the participation by employees in Microvitec's prosperity, through its employee share option scheme and the direct purchase of shares.

TRADING RECORD

The following is a summary of the results of the Group for the period ended 31st December, 1980 and the three years ended 31st December, 1983. This summary has been extracted from the Accountants' Report which sets out the results in full.

Period to	Year ended 31st December		
	1979 £'000	1980 £'000	1981 £'000
Turnover	189	1,375	2,671
Profit/(loss) before taxation	(56)	158	195
Taxation		(21)	(49)
Profit/(loss) after taxation	(56)	137	146

Sales and profits before taxation have shown substantial growth during the period. Sales in 1981 were largely to OEMs in the video games market. Towards the end of 1981 the Directors recognised that demand from these OEMs was decreasing and greater emphasis was placed on the supply of monitors for use with microcomputers in schools, offices and the home. 1982 saw the creation of a dealer network. H.M. Government's selection of Microvitec as the sole supplier of a colour monitor for the 'Micros in Schools' schemes and approved supplier status for the BBC Microcomputer system. In 1983 sales for colour monitors to all market segments increased substantially and the higher volume of production led to a significant increase in profit margins.

CURRENT TRADING AND PROSPECTS

The Directors estimate that, on the basis of unaudited management accounts, Microvitec's sales and profits before taxation for the three months ended 31st March, 1984 were £3,687,000 and £878,000 respectively.

While the Directors consider that it is too early to make a profit forecast for 1984 they believe that the Group is well placed to take advantage of growing demand for colour monitors and to achieve a significant impact in the expanding colour terminal market.

The Group's ability to sustain a high rate of growth in sales of monitors will depend increasingly on its success in expanding sales to the multiples and in overseas markets although results in this respect are not expected to show through until the second half of the year. Even after the Micros in Schools schemes expire, continuing demand from educational establishments is expected as additional systems are installed.

The colour terminals are believed by the Directors to have substantial potential as a new market area. There is considerable interest in a full colour capability on main-frame and mini-computer terminals encouraged by the increasing use of colour graphics in the personal and home computer markets. Many software houses are responding to this interest by adding colour graphics facilities to existing software packages. The Directors believe that the increasing availability of software, coupled with the competitive price of the terminals compared with many existing monochrome terminals, will translate into substantial demand for these products.

Microvitec's current investment programme will increase the level of automation in the productive process thereby enabling Microvitec to offer the production volumes required by certain large OEMs and further to reduce unit costs. The reduction in unit costs will permit Microvitec to continue its policy of expanding the market for its products by selectively reducing prices at appropriate times.

The Directors are confident that, with the achievement of market leadership in the United Kingdom colour monitor market from a cost competitive manufacturing base, the foundations have been laid for further substantial growth in this market and with further selected products in the rapidly expanding computer peripheral market.

OFFER FOR SALE STATISTICS AND DIVIDENDS

On the basis of profit after taxation and before extraordinary items for the year ended 31st December, 1983 of £1,414,000 and 27,155,500 Ordinary shares in issue immediately following the Offer for Sale, earnings per Ordinary share would have been 5.2p. At the Offer for Sale price of 180p per Ordinary share the price/earnings multiple is 34.6 times. No adjustment has been made to show any notional benefit to the Group's earnings from the investment of the net proceeds of the Offer for Sale.

The net tangible assets of Microvitec at 31st December, 1983 as shown in the Accountants' Report set out in Appendix I, amounted to £1,625,000. Taking into account the net proceeds of the sale of the new shares of the Company, the adjusted net assets at that date are £6,085,000 (22.4p per Ordinary share).

Preferred Ordinary shares outstanding at 31st December, 1983, but since converted into Ordinary shares, have been treated as Ordinary shares for the purposes of the earnings per Ordinary share and net assets per Ordinary share calculations.

MICROVITEC PLC

(Registered in England under the Companies Acts 1948 to 1981 No. 1435584)

Balance Sheets at 31st December, 1983			
	Net £'000	Group £'000	Company £'000
Fixed assets			
Tangible assets	7	480	437
Investments	14	—	75
Current assets			
Stocks	8	2,155	2,075
Debtors	9	2,023	2,190
Cash at bank and in hand	253	253	253
	4,440	4,507	
Creditors			
Amounts falling due within one year	10	3,068	3,050
Net current assets		1,372	1,457
Total assets less current liabilities		1,852	1,904
Creditors			
Amounts falling due after more than one year			
Provision for liabilities and charges	11	1671	1671
Provision for liabilities and charges	13	11601	11601
Net assets		1,025	1,737
Capital and Reserves			
Called up share capital	15	47	47
Share premium account	194	194	194
Profit and loss account	1,384	1,496	
Shareholders' funds			
Minority interest	16	1,025	1,737
	1,025	1,737	
Movement in Group capital and Reserves			
Period from 6th July, 1979 to 31st December, 1980	Year ended 31st December, 1981	Year ended 31st December, 1982	Year ended 31st December, 1983
£'000	£'000	£'000	£'000
Called up share capital: Balance brought forward	—	38	42
Shares issued	4	4	1
Balanced carried forward	38	42	47
Share premium accounts: Balance brought forward	—	116	169
Premium on shares issued	—	53	25
Balanced carried forward	—	116	169
Profit and loss account: Balance brought forward	—	116	169
Retained profit/(loss)	(56)	129	73
Balanced carried forward	(56)	129	176
	1,025	1,737	
Summarised Statements of Source and Application of Funds			
Period from 6th July, 1979 to 31st December, 1980	Year ended 31st December, 1981	Year ended 31st December, 1982	Year ended 31st December, 1983
£'000	£'000	£'000	£'000
Source of Funds			
Profit (loss) before taxation	(56)	158	195
Adjustments for items not involving the movement of funds:			
Depreciation	6	14	37
Loss/(profit) on sale of tangible fixed assets	2	2	—
Funds generated from operations	(48)	174	232
Funds from other sources			
Proceeds from issue of shares	33	120	57
Shares issued by subsidiary company to the minority	—	—	26
Loan capital raised	124	90	7
Amounts received	—	—	8
Government grants received	2	28	41
Proceeds from sale of tangible fixed assets	—	17	7
Total funds generated	116	429	344
Application of funds:			
Purchase of tangible fixed assets	(37)	(96)	(173)
Loan capital repaid	—	112	150
Taxation paid	—	11	49
Dividends paid	—	11	10
	89	331	2134
Increased/(decrease) in working capital	77	219	405
Stocks	93	240	519
Debtors	(101)	(201)	(317)
Creditors	—	—	111
Movement in net liquid funds	99	238	364
Cash at bank and in hand	90	73	226
Bank overdraft and short term loans	(70)	(41)	111
	89	331	2134
Notes on the accounts			
1. Cost of sales			
Cost of sales includes:			
Period from 6th July, 1979 to 31st December, 1980	Year ended 31st December, 1981	Year ended 31st December, 1982	Year ended 31st December, 1983
£'000	£'000	£'000	£'000
Depreciation	6	14	37
Loss/(profit) on sale of tangible fixed assets	2	2	—
Plant and equipment charges	—	3	21
Development expenditure (after deducting grants received)	111	29	97
Directors' remuneration	30	46	83
Auditors' remuneration	2	3	6
Purchase of shares on behalf of employee trust	—	—	10
Development expenditure comprises:			
Cost	140	39	97
Grants received	(29)	(10)	—
	111	29	97
Included in development expenditure are the following amounts which are also included in the charge for depreciation:	—	—	10
2. Interest receivable			
Interest receivable comprises:			
Interest on bank deposits	5	22	3
	31	31	31
3. Interest payable			
Interest payable comprises:			
Interest on bank overdraft	1	40	28
Interest on loans	12	42	37
	33	72	63
4. Taxation			
The charge for taxation comprises:			
Corporation tax	—	21	49
	21	49	1,113
5. Extraordinary items			
Extraordinary items comprise:			
Year ended 31st December, 1982	1983	1983	1983
£'000	£'000	£'000	£'000
Extraordinary income:			
Awards received (net taxation attributable)	41	—	—
Extraordinary charge:	—	—	(160)
Deferred taxation (note 13)	—	—	—
6. Dividends on Preferred Ordinary shares			
Dividends paid and proposed on the Preferred Ordinary shares comprise:			
Period from 6th July, 1979 to 31st December, 1980	Year ended 31st December, 1981	1982	1983
£'000	£'000	£'000	£'000
Fixed dividend	—	7	11
Preference dividend	—	8	12
	11	18	119
The Preferred Ordinary shareholders were entitled to a fixed cumulative cash dividend of 11 per cent. per annum, together with a cumulative preference dividend which, when added to the fixed dividend, equated to 11 per cent. of consolidated net profit before taxation for the year in excess of £50,000.			

MICROVITEC PLC

(Registered in England under the Companies Acts 1948 to 1981 No. 1435584)

The Preferred Ordinary shares were converted into Ordinary shares on 9th May, 1984 (see note 15).

APPENDIX II

Profit Estimate

In this Prospectus it is stated that "The Directors estimate that, on the basis of unaudited management accounts, Microvitec's sales and profit before taxation for the three months ended 31st March, 1984 were £3,687,000 and £287,000 respectively".

The following is the text of a letter from Peat, Marwick, Mitchell & Co. —

The Directors
Microvitec PLC
Future Way
Bolling Road,
Bradford, West Yorkshire,
BD4 7TU
and
The Directors,
Hill Samuel & Co Limited,
100 Wood Street
London EC2P 2AL

1. Puddle Dock
Blackfriars,
London EC4P 3PD

2. Manor Building
2 Manor Row

Bradford, West Yorkshire
BD1 4HL

10th May, 1984

Gentlemen,

We have reviewed the accounting policies and calculations used in preparing the estimate of profit before taxation (for which the Directors are solely responsible) of Microvitec PLC and its subsidiary companies ("the Group") for the three months ended 31st March, 1984 set out in the Prospectus dated 10th May, 1984. The estimate of profit before taxation has been extracted from the unaudited management accounts for the three months ended 31st March, 1984.

We confirm that, so far as the accounting policies and calculations are concerned, the estimate of profit before taxation for the three months ended 31st March, 1984 has been compiled on bases consistent with those normally adopted by the Group.

Yours faithfully

PEAT, MARWICK, MITCHELL & CO.
Chartered Accountants

The following is the text of a letter from Hill Samuel & Co. Limited:—

The Directors
Microvitec PLC
Future Way,
Bolling Road,
Bradford, West Yorkshire,
BD4 7TU

100 Wood Street,
London EC2P 2AL

Gentlemen,

We have discussed with you and with Peat, Marwick, Mitchell & Co. the estimate of profit before taxation of Microvitec PLC and its subsidiaries for the three months ended 31st March, 1984 as set out in the Prospectus dated 10th May, 1984. We have also considered the letter dated 10th May, 1984 addressed to yourselves and us from Peat, Marwick, Mitchell & Co. regarding the accounting policies and calculations of the profit estimate. As a result of these discussions and having regard to that letter we consider that the estimate of profit before taxation (for which you are Directors is solely responsible) has been compiled by you after due and careful enquiry.

Yours faithfully,

for Hill Samuel & Co. LIMITED
R. A. Douse
Director

APPENDIX III

Statutory and General Information

1. Share Capital

A. The Company

(i) The Company was incorporated in England as a private company under the name Microvitec Limited on 6th July, 1979 with an authorised share capital of £100 divided into 100 Ordinary shares of £1 each of which two subscriber shares were issued fully paid on 1st July, 1979.

(ii) On 18th October, 1979 the authorised share capital was increased from £100 to £37,000 by the creation of 36,900 Ordinary shares of £1 each and 12,500 Preference shares of £1 each. On the same date 12,490 Ordinary shares were issued to each of Mr. A. Martinez and Mr. I. Longman; 1,000 Preference shares were issued to a subsidiary of Investors in Industry plc ("I") at par credited as fully paid and all of the Preferred Ordinary shares were issued to a subsidiary of Investors in Industry plc ("I") at par credited as fully paid.

(iii) On 10th July, 1981 the authorised share capital was increased from £37,000 to £51,660 by the creation of 1,466 Ordinary shares of £1 each of which were issued on that date, credited as fully paid, to W. Middleton (Nominees) Limited at a subscription price of £28.80 per share.

(iv) On 25th May, 1982 the authorised share capital was increased from £41,666 to £47,000 by the creation of 5,334 Ordinary shares of £1 each and on 4th June, 1982, 1,984 Ordinary shares of £1 each were issued by way of rights to Mr. A. Martinez and Mr. I. Longman. 1,000 Ordinary shares of £1 each were issued to a subsidiary of I and 62 Ordinary shares of £1 each were issued to W. Middleton (Nominees) Limited at a subscription price of £28.80 per share.

(v) On 14th June, 1982 6,599 Ordinary shares of £1 each were issued credited as fully paid to the Trustee of the Employee Trust. See paragraph 5 of this Appendix for a description of the Employee Trust.

(vi) At the Annual General Meeting of the Company held on 12 April, 1984, (a) the authorised share capital was increased from £47,000 to £94,000 by the creation of 47,000 Ordinary shares of £1 each.

(vii) £67,000 of share premium account was capitalised and applied in paying up in full in 47,000 Ordinary shares of £1 each which were issued, credited as fully paid, to the shareholders pro rata to them then existing shareholdings of Ordinary shares and Preferred Ordinary shares.

(c) the re-organisation of the Company as a public limited company pursuant to the Companies Act 1980 was approved and the Memorandum and Articles of Association were altered accordingly.

(viii) At an Extraordinary General Meeting held on 9th May, 1984 a Special resolution was passed:—

(a) authorising the payment of a half dividend of £38,418 to the holder of the Preferred Ordinary shares.

(b) converting each of the Preferred Ordinary shares of £1 each into an Ordinary share of £1 each.

(c) subdividing each of the Ordinary shares of £1 each into twenty Ordinary shares of 5p each.

(d) increasing the authorised share capital of the Company from £94,000 to £1,800,000 by the creation of 34,200,000 Ordinary shares of 5p each.

(e) capitalising £1,138,000 standing at 10.6147265 to the credit of the Share Premium Account and an £8,980.63 to the credit of the Revenue Reserve; a half dividend was applied in paying up in full 22,560,000 Ordinary shares of 5p each in the Company which were allotted to the shareholders pro rata to them then existing shareholdings.

(ii) adopting new Articles of Association.

(f) approving the Microvitec PLC Share Option Scheme ("the Employee Share Option Scheme") See paragraph 5 of this Appendix.

(g) authorising the Directors for the purposes of Section 17 of the Companies Act 1980 (with

TECHNOLOGY

EDITED BY ALAN CANE

COMPUTERVISION AIMS TO FIGHT OFF IBM COMPETITION

New 'windows' on the CAD world

BY GEOFFREY CHARLISH RECENTLY IN MASSACHUSETTS

COMPUTERVISION, The Bedford, Massachusetts company, which has been fighting off IBM to retain leadership in the \$100 million computer-aided design market, has launched important products at the two ends of its range.

According to some U.S. market researchers, the 15-year-old company has been losing market share in the turnkey design and manufacturing area to IBM.

The computer giant has come from under 10 per cent of the market in 1980 to closely rival CV's position. An estimate by Merrill Lynch put the 1983 total at about equal at 25 per cent, and shows IBM overtaking during 1984.

Clearly with the new products CV intends to restore the balance. The move was foreshadowed last October by chief executive officer James Barrett when he announced technology and marketing agreements with five other companies including IBM itself.

Since then, the agreement by which IBM supplies 4300 series computers and database know-how to Computervision has been watched with some interest, because the companies appear to be competing and co-operating at the same time.

But there is a clear enough mutual interest. CV wanted access to IBM's acknowledged expertise in relational data-

bases while IBM, as ever, seeks to place more hardware.

The top-end product, CDS 5000, combines CV hardware and interactive graphics software with IBM's database management techniques. The result is a system that allows the large amounts of graphic and alphanumeric data, used in engineering design and manufacture, to be manipulated quickly and efficiently.

Functions such as materials/resource planning and budget analysis can be embraced. To take an aerospace company, for example, generating perhaps 50,000 drawings per project, this is an important consideration. Apart from originating, modifying and viewing the mass of drawings, there is also a need to organise and link them to other functions. Such a database might be worth \$100m and needs to be properly handled.

One advantage that CV will certainly exploit, is that many companies already have big IBM machines and corporate databases. So it hopes to steal a march on its competitors by offering compatibility with Sun Microsystems in California to develop a workstation that can be used entirely on its own for more basic CAD work. Alternatively, it can be networked with CV's bigger systems so that a design engineer for example, can tap existing resources, searching a company's database for similar design projects.



Graphics, text and numerical control data are distributed with this microcomputer system.

These workstation systems have a starting price of \$28,500 as a networked terminal or \$37,000 as a stand-alone unit, in Europe. CV plans to apply them to a variety of more specific applications apart from drawing construction, such as product manual compilation and manufacturing space planning.

The use of "icons" and "windows" makes life much easier for the user, whatever the application package in use. Keying to appear on sophisticated microcomputers such as Apple's Lisa.

These aids first began to appear in sophisticated microcomputers such as Apple's Lisa. The techniques are particularly useful in technical publication production. Here, all the drawings, schematics and

text can be selectively assembled from the database in an electronic "cut and paste" technique that allows documents to be laid out at remarkable speed.

One version of the CDS 3000, called Factoryvision, allows manufacturing information to be controlled and distributed via view-only graphics terminals. The terminals would be used in office areas where engineers and managers have to deal with drawings, project data, tooling requirements, machining loads and similar data as it enters production from design. Using the terminals, they can for example, send numerical control data to machine tools.

The launch of the CDS 3000 and 5000 products, which suggest Computervision's existing 4000 "core" product, seems likely to bolster Computervision's position. In any event, it is a rapidly expanding market.

Even if CV's share has dropped to meet IBM's—and the notion is refuted by executives at Bedford—the fact is that the company's revenue and net income went up by 35 and 37 per cent respectively in the first quarter of 1984 compared with the same quarter last year. It is a considerable achievement by any yardstick.

Fuels

Diesel replacement

THE ONTARIO Research Foundation in Canada has completed the first phase of a programme to produce a substitute for diesel fuel used in agricultural machinery.

The foundation said that tests showed that the most likely replacement was either ethyl alcohol derived from grains and other lignocellulosic crop residues or vegetable oils such as canola.

One of the main criteria was that machinery should be able to run on substitutes and diesel fuel when necessary. Work on this has been carried out in co-operation with Perkins Engines. Both have been testing ethanol/diesel emulsions, diesel fuel and fine mist of ethanol injected into the combustion chamber and using a mixture of ethanol and canola oil to produce the operating characteristics of diesel fuel.

Market share

EU Informatics has asked us to make clear that in our recent article on packaged software (May 8), the market value of £127m it reports applies only to the UK and not the whole of Europe.

CHOOSING BUSINESS MACHINES

First aid for computer users



First computer is set up by Margaret Theroux a business and economic graduate.

HOW DO you choose your first serious computer, whether you are a businessman, an executive, a doctor or a mere journalist? Up to now in Britain you have probably gone to a computer consultant or have asked a computer friend or have been perplexed by the computer jargon which is the off-balance sheet stock-in-trade of most computer shops.

First Computer is a new retail chain of computer shops. It aims to provide a free advisory service to help you identify your needs and find the best available software to go with reliable and compatible hardware. (You can write in or make an appointment.) If you decide to buy, First Computer is prepared to spend several hours discussing your needs and demonstrating different software and hardware—they offer three to four days' free training; for any further training thereafter you pay a normal commercial rate averaging £125 a day. For a year free maintenance and a help-line is guaranteed—a charge is made for on-site maintenance.

Similar chains already exist in America. The initiative for establishing one in Britain came from a 34-year-old economics and business graduate, Margaret Theroux, who has worked in America for IBM in marketing and in England as a freelance computer consultant. She was introduced to England, Sir Jack Lyons (now First Computer's chairman), to Cyril Spencer, the Burton Group's former chief executive. It is a good team—Theroux, the product director, provides the marketing and computing expertise and Spencer, the executive director, the retailing know-how.

First Computer was formed in November 1983. While a venture capitalist who had been approached in September was still assessing whether to finance First Computer, Heron Corporation was approached in December and by the beginning of February it had provided finance to the tune of £5m, including the founders' investments. The first shop opened on April 11. There are now three shops in London (Piccadilly, Moorgate and High Holborn) and one each in Slough and Bristol; a total of 12 around the country will be open by the end of this year.

Theroux says "as a freelance consultant I found that most of my clients couldn't walk into a computer store and get the type of advice they wanted and have a consultation process—either the sales staff had no business background and didn't understand the client's business needs, or were so technical that the client felt bewildered." She

also discovered that clients who had spent £3,000 on a first computer were loath to spend another £500 on training and resorted to learning from a manual—rarely very effective.

For the design of the shops First Computer commissioned Fitch & Co, whom Spencer had used for designing Top Shops. Fitch looked at computer shops in America and England before producing an effectively cool yet welcoming design. Each shop has a demonstration area with three groups of workstations (each station offering packages in an area covering one of First Computer's three market targets—business, executives and professionals). Each shop also has a training centre and a service area.

First Computer works out of a small office in Drury Street, W.I. and already employs 100 people. Each shop has a manager, a software specialist, an instructor and four salesmen: most have some business background and frequently computer experience and receive four to six weeks training at the staff training centre in Stratton Street, as well as two days training on any new software and hardware introduced into the stores. Other shop staff include a technical engineer and receptionist.

Since November a Product Committee has reviewed microcomputers, peripherals and software products for their suitability for the company's market. Products are then evaluated by technical staff. The shops are issued with technical bulletins with a grid which lists reasons why the company didn't choose other products which it has tested. The result is that if a customer requests these products First Computer can obtain them, but can also tell him why they are not stocked.

First Computer currently stocks two IBM micros, the portable Compaq, Hewlett Packard and Apricot and have 25 software packages.

At First Computer in Piccadilly, a salesman says "people often come in thinking they want an accounting package, but on talking through their working methods it transpires that they have an even greater need for word processing."

This branch has had enquiries from many local solicitors and accountants, so have arranged an Open Day for consultancies on May 22.

First Computer is an excellent concept. Continued success will depend on their ability to attract and train suitable staff and on not growing too fast—one press release claims that 50 shops will open within 18 months.

PETA LEVI

→ Victoria
Battersea Park
Clapham Junction
Wandsworth Common
Balham
Streatham Common
Norbury
Thornton Heath
Selhurst
East Croydon
South Croydon
Putney Oaks
Putney
Croydon South
Merstham
Redhill
Horley
Gatwick
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The new Gatwick Express does the Victoria run in only 30 minutes, instead of 45.

It doesn't stop until you're right inside the airport where escalators and lifts whisk you to your check-in.

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First class and economy carriages are all air-conditioned. And there's a deal more space for luggage.

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The long and the short of it is that Gatwick is now more easily accessible from London.

Which is only right.

After all, it's the 5th busiest international airport in the world, with direct scheduled services to more than 120 destinations.

And that's not counting Victoria.

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Medicine

Drug pump award

THE Intellectual Property Owners Inc, a U.S. trade association for holders of patents, has given an inventor of programmable medication systems its top award for 1983.

The association named Robert Fischell of the applied physics laboratory at Johns Hopkins University as Inventor of the Year for his development of a computerised system for pumping drugs into patients.

The hardware can, for example, administer insulin to diabetes or pain-relieving drugs to people suffering from cancer. The drug pump, attached to the patient's body, is programmed remotely by signals sent from a doctor's office by wireless telemetry.

Closing prices May 11

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 25

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices May 11

Continued on Page 26

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Yearly highs and lows reflect the current week, but not the latest stock dividend amounting to 25 paid, the year's high-low range and new stock only. Unless otherwise a annual disbursements based on

STAYING IN LYON?
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Hotel Sofitel Lyon and Grand Hotel Concorde

OVER-THE-COUNTER Nasdaq national market, closing prices May 11

	Sales (Hdred)	High	Low	Last	Chng	Stock	Sales (Hdred)	High	Low	Last	Chng	Stock	Sales (Hdred)	High	Low	Last	Chng	Stock	Sales (Hdred)	High	Low	Last	Chng
Continued from Page 26																							
Precor	12.0	20	22	22	+2	Stock	162	61	61	61	+1	SCT Co	69	252	242	242	+5	VSE	126	73	61	61	+1
Primo	7.0	8	7.5	7.5	-1	Stock	22	22	22	22	+1	T-T	20	12	10	10	+1	Vestas	307	407	6	6	+1
Primo	2.9	3	2.9	2.9	+1	Stock	441	29	29	29	+1	TCA Co	5	20	12	10	+1	Vestas	307	407	6	6	+1
Primo	5.67	5.67	5.67	5.67	+1	Stock	1890	124	124	124	+1	Tech	20	48	31	31	+1	Vestas	307	407	6	6	+1
Primo	4	24	24	24	+2	Stock	64	51	51	51	+1	Telstar	3	317	52	52	+1	Vestas	40	62	15	15	+1
ProdOp	12	12	7.5	7.5	+1	Stock	14	14	14	14	+1	Telstar	200	220	22	21	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	2020	84	84	84	+1	Telstar	817	817	817	817	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	104	27	27	27	+1	Telstar	817	817	817	817	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	25	25	25	25	+1	Telecom	1	735	171	171	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	16	177	154	145	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15	15	+1	Telecom	20	65	31	31	+1	Vestas	40	62	15	15	+1
ProdOp	1.65	2.03	2.16	2.16	+1	Stock	15	15	15</														

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

No stopping the dollar

BY COLIN MILLHAM

Only the brave, the foolhardy, and the central banks are looking for a weaker dollar at the moment. It is now around the same level against the D-Mark as at the end of last year, but the DM 2.7140 of last year's dollar rose to a record DM 2.8240 before sentiment turned round sharply in February and the U.S. currency fell as the market showed growing concern about the very large U.S. current account deficit.

Dealers suggest that the working U.S. trade figures will produce a weaker dollar some time, but seem to have increasing difficulty in pinpointing the exact moment. By mid-March the dollar was looking particularly weak, but is now enjoying a period of renewed demand as it becomes clear that U.S. interest rates will stay firm for some time. There is also growing concern about industrial unrest in

Europe, and whereas the UK miners' strike is having little impact on the pound, the German engineering workers' local industrial action is dragging down European currencies with the

and the Federal Reserve about interest rates policy, undermined confidence in the credit markets but gave a boost to the dollar.

At the same time no change to the producer price index in April, compared with expectations of a rise of about 0.5 per cent, and an increase of 2.6 per cent in April retail sales against an anticipated figure of 2.1 per cent, 1.5 per cent, suggested that the U.S. economy is quite healthy at present.

U.S. bank prime lending rates rose another 4 per cent to 12.5 per cent, and upward pressure continued on Eurodollar rates as the latest round of U.S. Treasury auctions was regarded as generally disappointing.

Even the factors creating nervousness in the market did little to undermine the dollar, and simply increased the upward pressure on interest rates.

Rumours that a major U.S. bank may be in difficulties, and the row between the White House and the Federal Reserve, did little to undermine the dollar, and simply increased the upward pressure on interest rates.

FORWARD RATES AGAINST STERLING

	Spot	1 month	9 month	6 month	12 month
Dealers	1.3865-1.3880	1.3845-1.3865	1.3820-1.3840	1.3810-1.3830	1.3800-1.3820
U.S. D-Mark	1.7900-1.7960	1.7910-1.7920	1.7920-1.7930	1.7930-1.7940	1.7940-1.7950
Netherlands	4.31-4.32	4.31-4.32	4.30-4.31	4.30-4.31	4.30-4.31
Belgium	77.90-78.30	78.10-78.20	78.20-78.30	78.30-78.40	78.40-78.50
Ireland	1.2435-1.2500	1.2485-1.2495	1.2500-1.2510	1.2510-1.2520	1.2520-1.2530
W. Germany	8.2825-8.2835	8.2835-8.2845	8.2845-8.2855	8.2855-8.2865	8.2865-8.2875
Portugal	2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02
Spain	216.00-215.25	214.25-214.50	213.50-213.75	212.75-213.00	211.00-211.25
Italy	238.00-238.25	238.25-238.50	238.50-238.75	238.75-239.00	239.00-239.25
Norway	10.831-10.850	10.851-10.870	10.871-10.890	10.891-10.910	10.911-10.930
Sweden	11.221-11.246	11.241-11.261	11.261-11.281	11.281-11.301	11.301-11.321
Japan	317.7-319.5	319.5-319.8	319.8-320.1	320.1-320.4	320.4-320.7
Austria	1.221-1.225	1.225-1.229	1.229-1.233	1.233-1.237	1.237-1.241
Denmark	1.19-1.20	1.20-1.21	1.21-1.22	1.22-1.23	1.23-1.24
Belgian Franc	0.918-0.920	0.920-0.922	0.922-0.924	0.924-0.926	0.926-0.928
Swiss Franc	1.77-1.78	1.78-1.79	1.79-1.80	1.80-1.81	1.81-1.82
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U.S. dollar	1.38				

SECTION III

FINANCIAL TIMES SURVEY

TURKEY

After three years of military rule, Turkey's new Prime Minister, Mr. Turgut Ozal, at last has a free hand to carry out reforms to liberalise the economy. But it is a path that demands much patience, if Turkey is to have the peace and stability it needs.

Moving cautiously towards reform

POLITICAL CAUTION and economic dithering—these are the characteristics of Turkey today as it moves on from three years of total military rule.

The caution is shown by both armed forces and politicians. The men who led the military coup of September, 1980, are in no mood to see any tampering with the instruments of state which they forged between then and last November's parliamentary elections. Martial law remains in force in most of the country. The press and labour unions are kept on a tight rein.

General Kenan Evren, leader of the 1980 coup and now president, plays the forward role allowed under the constitution whence introduction he overstepped. He is active in foreign policy and security—and makes clear he is not prepared to see the dignity of his position impugned.

For his part, Mr. Turgut Ozal, winner of the parliamentary elections, has been taking no risks. His own position in the country was strengthened by March's municipal elections. Though these, like the November elections, were held under exceptional conditions, he emerged as the clear victor—not only over the parties sanctioned by the military but also over those which carried the spiritual mantle of Turkey's pre-coup prime ministers—but Mr. Ozal knows the armed forces. For nearly two years he sat as deputy prime minister in their government.

He knows that patience is essential if Turkey is to have the peace and stability it needs. He also knows that, against

By DAVID TONGE

many odds and the general's own initial preferences, he finds himself with a unique opportunity to remodel Turkey's economy in just the same way as the generals have reshaped its politics.

The Turkey of today is a far cry from the strife-ridden nation of the late 1970s with its terrorised inhabitants and worried allies. Abroad, it is again paying its way in the world. Its contractors and businessmen are welcome throughout the Middle East. The Japanese-style trading houses which have come to prominence as Turkey has briefly doubled its exports exude a new confidence in the country's future.

The near-bankrupt debtor of 1978 and 1979 is not merely servicing its rescheduled debt and meeting its bills but has net private and official reserves of over \$25bn—almost an all-

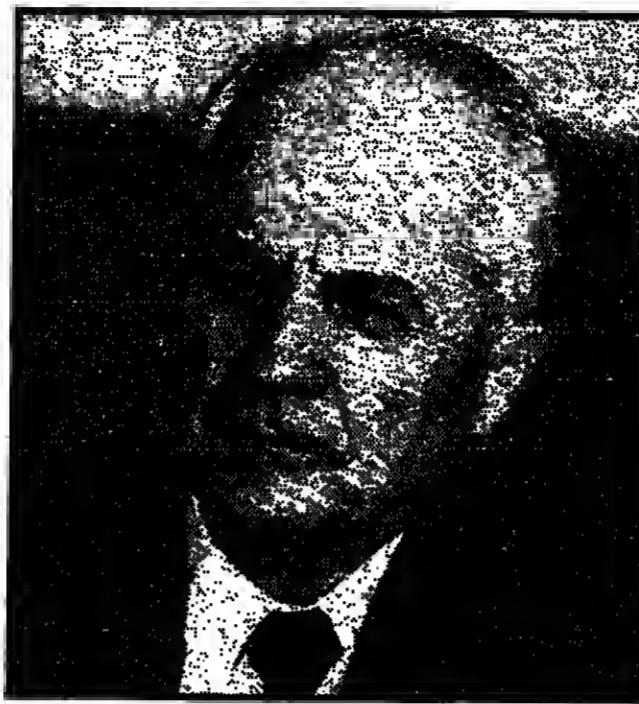
time record. The queues for electricity, light-bulbs, cooking oil and petrol are history. GNP growth has resumed and is expected to reach 5 per cent this year. Yet even Mr. Ozal would say that this is only a beginning.

In the first place Turkey remains disparate and divided. No country in Europe to which it aspires to belong shows the contrasts evident to even the fleeting visitor—between the largely feudal and Kurdish east and the booming coastal areas of the Mediterranean, Aegean and Marmara seas; between the traditionalism of the countryside with its mosques and landlords and the spreading consumerism of the expanding cities; between the squatter areas of these cities and the villas of the Bosphorus or luxury apartments of Ankara's Çankaya.

The same divide is seen in attitudes. It is easier to bridge Europe and Asia—as the Turks plan to do again—than to balance the enlightened, if nationalistic, world view of the country's ruling élite with the attitudes in villages and squatter town.

Take, for example, the question of religion. The claims of those who run the republic are that the secularism of its early founders, and in particular of Kemal Ataturk himself, is a sturdy flower. Yet some who visit the south coast with its villages made rich by green-house vegetables finds that the most striking buildings in those villages are those of the Suleymanicus, religious purists who condemn the Kemalist state as atheist.

It is not often appreciated that this is one of the great mosque building periods in Turkish history and that one child in eight in secondary education is attending a religious



General Kenan Evren, who led the military coup in 1980, and now President of Turkey. Martial law still remains in force in most of the country.

school.

Such divisions are perhaps inevitable in a country growing and changing as fast as Turkey. As so often in its past, Anatolia is again the scene of massive migration from village to city. Istanbul has doubled in size in the last 15 years. Two-thirds of Ankara's population lives in licensed buildings.

The troubles of the late 1970s reflected the frustration of the generation which had grown up in these squatter towns and looked forward to what society could offer it rather than back to bow life was better than it had been in the village. Inevitably such divisions may emerge again. No country going through its industrial revolution is easy to govern. Yet the fact is that in the medium-term at least Turkey does have good chances of stability. And while there is criticism of parts of the constitution and individual laws introduced by the military, there is as yet no credible challenge to the overall system.

A tight monetary policy, a steep rise in interest rates and conservative budgetary policies represent one side of the coin. The other is that the has moved to liberalise imports, introduce a realistic exchange rate and dismantle the country's notorious foreign exchange regime. A Turk can no longer be prosecuted for having foreign banknotes on him. On the contrary he is now allowed to open a foreign exchange account with

the banks.

He first five months in office

have seen him act in the same way as was done in the far more difficult days of early 1980, mixing austerity with structural reform.

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IN THIS SURVEY	
● Politics:	
The transition to democracy	2
The team around Prime Minister Ozal	3
Exclusive interview with new premier	3
Living with the army still in control	4
Media: still strict censorship	4
Labor: tight control on unions	5
Youth: the search for work	5
Profile: Prof. Sadan Aren	5
● Foreign relations:	
Long-term policies	6
U.S. troops keep a low profile	6
Immigrant workers abroad	7
Relations with Europe are resilient	7
● The economy:	
Further call for sacrifices	8
Slip raised on foreign markets	8
Profile: Ekrem Pakdemirli	8
Banks: feeling the strain	10
More realism on free trade zones	10
The state economic enterprises	11
Profile: Namik Kemal Kili	11
Foreign investment increasing	11
● Society/the regions:	
Women: myths and realities	19
The Black Sea Coast	19
The South, East and West	20

time for the same policies. If he succeeds the Turkey which enters the 1990s will have a flourishing economy able to hold its own in international markets, to provide the Middle East with the food that area needs, and sufficiently able to stand on its own feet to be considered for membership of the European Community—the natural economic counterpart of its political relationship with the West.

If he fails it is probable that pressures will grow for Turkey to return to the protected, over-regulated model of development which dominated the 1960s and 1970s.

The challenge is not his alone, but one for those who believe a developing Turkey will be a force for stability in the area. For the success of his programme requires the flow of funds and technology from abroad. It is up to Mr. Ozal to persuade the foreign business community that such investment can be safe and profitable.

Two years ago a crisis of this sort in the shape of the collapse of a major money broker caused Mr. Ozal to resign. This time he is making clear that he feels no responsibility for companies which go under: "Sell your villas and sell your yachts" has long been my advice to businessmen short of working capital, he tells visitors.

The armed forces seem prepared to give Mr. Ozal a free hand in this area. The opposition is still too fragmented to offer a sustained challenge. It is notable that four years ago Mr. Ozal was asking for four years to put matters right and now he is asking for yet further

This means the authorities

Inflation

Such moves and the increase in the deposit rates offered by banks are intended to raise the funds available for investment, and in the long-term they may indeed have this effect. But in the short term the problem is that inflation has edged up to around 45 per cent and shows signs of staying there a while before coming down.

This means the authorities

are saying they will not reduce

the interest rates paid on six-

month deposits below 45 per

cent gross until at least the end

of the autumn. And this in turn

means that interest rates charged to industrial borrowers

are going to continue costing

around 65 per cent—a fact

driving many groups to near-

bankruptcy.

Inevitably, the problems of

such companies are rubbing

on the banks. Indeed, even bank

owners admit as many as 25 per

cent of their loans are non-

performing. Some shake-out in

the corporate and financial sec-

tor seems inevitable.

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When you're doing business with Turkey, one bank will make you feel this close.

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Results like these have made us Turkey's most profitable private bank, its leading wholesale bank, as well as its major specialist in import/

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ready to travel at short notice.

So if you're thinking of doing business in Turkey, let us, Interbank, bring your success there a whole lot closer.

Some key Interbank figures as of December 31, 1983

Total Deposits:	TL 33,857,661,000
Total Assets:	TL 68,807,796,000
Shareholders' Equity:	TL 4,647,040,000

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THE TURKISH BANK FOR
INTERNATIONAL TRADE

Has the Geological Set-up of Turkey Changed?

—a message from Dr Ismail A. Kafesioğlu, Chairman and General Manager of Turkish Petroleum Corporation (TPAO)

Certainly not, then why this sudden rush of oil companies, large and small, to Turkey? What has caused this immediate interest in Turkey?

There is not one simple answer to these and similar questions. Rather, there are a few major, very important ones:

The geological set up is, of course, the first area to be examined before even considering any exploration activities for hydrocarbons in any country. If it is not promising the matter stops there. The present immense interest in Turkey in this respect clearly shows that this is not the case:

Then, what has happened in Turkey in recent years to bring about this profound change?

• Political Stability: the period between September 12, 1980, and November 6, 1983, certainly brought about the most stable country in the Middle East. General elections on November 6, 1983, and local elections on March 25, 1984, have completed the process. Turkey, under the leadership of a freely elected Parliament by the votes of nearly 90 per cent of eligible voters (the highest participation rate in any general election in the history of Turkey) is a secure and safe place to invest for many decades to come.

• Economic Stability: with a rather failing economy before 1980, Turkey started with the January 24, 1980, decrees on the journey to a truly liberal economy. After decrees were forged into laws, new measures continued to be taken and new laws followed. Among them are floating parity of Turkish lira against other currencies under international free market conditions. New incentives are incentives to invest in Turkey and incentives to export. These and many other corrective measures especially rapidly developed under the serene and secure atmosphere of Turkey after September 12. After the general elections, new measures such as complete liberalisation of imports, opening of foreign banks in Turkey and the lifting of most barriers to import and export capital have completed a most reassuring economic atmosphere which investors lost no time in converging on.

• Confidence in return of investment and profits: Turkey is a country where any investment and the consequent profits are freely repatriated, and, in all repatriation of investments the rate of exchange is guaranteed.

• New petroleum law: In the light of the above developments in Turkey it is no wonder that the new petroleum law which was enacted in March 1983 holds a special place in attracting foreign investors for exploration of hydrocarbons

in Turkey. The new petroleum law provides, among others, for petroleum right holders:

—right of exploration 35 per cent of hydrocarbons produced onshore, and 45 per cent of hydrocarbons offshore;

—to keep overseas the proceeds from above;

—equal treatment to all oil companies, national and foreign alike, including the Turkish Petroleum Corporation;

—extended new exploration periods from five to eight years;

—right of building pipelines and refineries;

—drastically shortened periods to receive answers to applications—if no answer is received in already shortened time, the application is considered accepted by law.

The new petroleum law also adopts, as national policy, the employment of every possible domestic and foreign resource to reach the goal in this undertaking.

• An "unexplored" country: although Turkey is the biggest country in Europe, with the exception of the USSR, in the past 50 years only about 1,800 wells have been drilled. That is only 40 wells per

year compared to 22,000 wells per year in the state of Texas which is smaller than Turkey. In addition, the deepest well drilled in Turkey to date is just about 5,700 metres (18,700 feet). This situation speaks for itself. In other words, as far as exploration for hydrocarbons is concerned Turkey is a truly "new frontier."

• 45 million friends: the very moment you enter Turkey you will also feel the friendly atmosphere that will surround you wherever you go in the country. Truly, to be understood completely Turkey should be visited personally. Among your 45 million friends in Turkey Turkish Petroleum Corporation (TPAO) has a special place for you. TPAO staff, technical and otherwise, offer to reputable and serious companies unlimited assistance whether they have a joint-venture with TPAO or an independent exploration plan in mind. Because we, at TPAO, do appreciate that every barrel of oil whoever produced in Turkey is an additional amount of feedstock to the fast growing Turkish economy.

• Turkish Petroleum Corporation (TPAO): TPAO is one more reason to invest in Turkey for the exploration of oil. With the combined experience, wealth of data and local know-how it is almost impossible to fail. Employing over 5,000 staff, TPAO owns 35 drilling rigs, produces from over 300 oil wells and controls millions of acres of exploration permits which cover Turkey's most promising areas for petroleum exploration.

TPAO is also prepared to form joint-ventures in areas of exploration, drilling and production in third countries.

Last, but not least, the Turkish Petroleum Corporation ranked 51st in 1983 in the prestigious list of "world's 500 largest industrial corporations" by Fortune.

For those who may be interested in more detailed information, based on the booklet titled "Exploration Opportunities for Investors" complete with colour pictures and maps, available from us. It will be a pleasure indeed for us to airmail your personal copy.

• A cup of Turkish coffee: as the old Turkish proverb goes: "A cup of coffee creates a friendship which lasts 40 years, at least." Hence, we take pleasure in extending to you a cordial invitation to have a cup of Turkish coffee with us in our headquarters in Ankara. Although the production licences in Turkey are issued for 25 years only, with yours and our combined efforts we may extend it up to 40 years and even further, perhaps.

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TURKEY 2

Last November's elections have led to a civilian Government taking office.

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Evren: a new symbol of unity

AT THE beginning of October, 1983, the owners of Turkey's major newspapers were given a confidential briefing by a senior military figure.

"We have not returned to democracy yet," he is reported to have told them. "The return will only begin on November 6th," (the date of the general elections).

His words were borne out by the almost agonisingly slow pace after the general elections at which power was transferred from the Uluslu cabinet to Mr Ozal's men.

It was seven weeks—December 13—before Mr Ozal took office. In the meantime, a host of major decisions were taken. Many of them (such as the contract to build F-16 jets in Turkey) were ones that will affect the country for many years to come.

Since then, however, there has been evident concern among the military themselves in keeping a low profile. Officers wearing uniform are now not allowed to enter the Grand National Assembly buildings except when protocol would formally require them to do so. The civilian police have become increasingly visible on the streets of the major cities.

In March martial law was lifted in five provinces and replaced by a similarly stringent but civilian-run "State of Emergency" in eight others—though it must be pointed out that it remains in force in 54 provinces and those in which it was lifted are not significant areas.

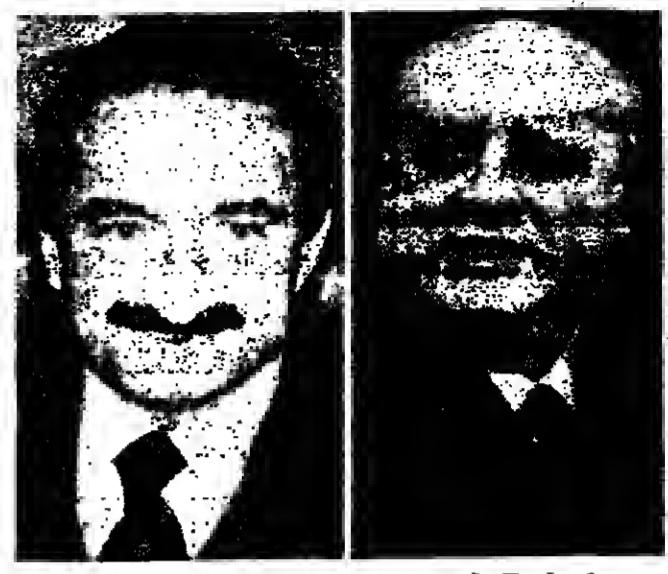
After Turkey's last major military revolution in 1980, the return to full civilian rule proved humpy, despite the great popularity the revolution had enjoyed with much of the urban middle class.

There were repeated signs of displeasure among the military, such as the buzzing by the Air Force of Ankara. There were two abortive coup attempts in 1982 and 1983. And, of course, before a decade was out, the military had intervened in politics once more.

Will the transition prove

Transition to democracy

DAVID BARCHARD



Bulent Ecevit and Suleyman Demirel, Turkey's pre-coup prime ministers, now banned from political life. No party is allowed to act as their parties' successors

step in the civilianisation of Turkey, by replacing appointed mayors (usually retired officers) with elected ones. At a stroke, one important layer of place men was filled with civilian significance to the average small town Anatolian.

Where the central government is concerned, Mr Ozal has eschewed the principle adopted by nearly all his predecessors as prime minister of replacing virtually all top civil servants with men faithful to their party. In part Mr Ozal's stand is because a number of top administrators are men with whom he has advanced or become familiar during his recent periods as head of the State Planning Organisation and Deputy Prime Minister.

The local elections of March 25 marked a further important

step in the civilianisation of Turkey, by replacing appointed mayors (usually retired officers) with elected ones. At a stroke, one important layer of place men was filled with civilian significance to the average small town Anatolian.

In short, at present the prime minister has been lucky beyond any rational expectation. He has a very strong vanguard point both against the military and against the other civilian politicians.

It is unlikely that this luck will give out very fast. Most Turks seem to favour allowing Mr Ozal to have a five-year term to experiment with the economy and seem prepared to endure belt-tightening for a year or two.

More austerity on the way

It is probable, in any case, that the worst effects of Mr Ozal's monetarist austerity programme now lie behind Turkey. Further austerity is promised but for many Turks, things may be going to get better rather than worse.

The appearance of Nescafe, imported cheeses and cigarettes, and other previously unavailable items has in any case given the middle class, the most articulate potential critics, a sense that Mr Ozal's policies are yielding results.

The risks probably still lie in a confrontation with the army. The decision in April to start a court case against the True Path Party, accusing it of being a continuation of the banned pre-1980 Justice Party, has caused Mr Ozal to express his hopes the party would not be closed.

Such a closure—or indeed any other move against the party—would probably stir some public sympathy. They would not be sufficient to prevent the formation of more parties along the same lines in the future.

There is also the spectre that similar prosecutions could be launched against Social Democratic Parties or Islamic ones. If that happened, the credibility at home and abroad of Mr Ozal's claims that Turkey is moving towards democracy might be sharply reduced.

Lieutenants from Left and Right

THOUGH Mr Turgut Ozal has no rivals inside the Motherland Party, the personalities who will be prominent under his administration are rapidly developing into familiar public figures in Turkey.

Mr Ozal has reached to his right and, to a far lesser extent, to his left to build up his team.

The team around Ozal

DAVID BARCHARD

place in the cabinet.

Among Mr Ozal's inner cabinet of seven ministers of state, two key names are Mr Ismail Ozdaglar and Mr Meant Yilmaz. The former, whose office is a scene of high-level activity, is a U.S.-trained engineer and systems analyst who prides himself on having been the youngest-ever head of a state agency and today, aged 34, is perhaps the youngest-ever Minister in the Republic.

He holds a mixture of trouble-shooting portfolios including responsibility for petroleum and Turkey's trade with its oil-rich Middle Eastern neighbours.

Mr Yilmaz, who comes from the private sector, is the Government spokesman.

A long-standing Ozal lieutenant, his nephew, Mr Huseyin Dogan, has been given the Ministry of Agriculture. Mr Dogan had headed the Foreign Investment Department until a year ago and his transfer to agriculture implies some upgrading of this long-neglected sector.

Another relative in the cabinet is Mr Ali Tanriyar, the Minister of Interior, while the Prime Minister is reported to be planning to put his youngest brother Yusuf at the helm of the State Planning Organisation.

Mr Yusuf Ozal has recently returned from working for the World Bank and no one questions his ability to hold the post though the potential appointment has been criticised by the Left-of-centre press.

He is currently at work in the lower floor of the SPO, waiting for his appointment to be confirmed.

In the party structure, a key figure is Mr Halil Sivgin, a lawyer who for a period was defending the neo-fascist NAP.

He has the task of holding together the party structure in a country where political party organisations have always been notoriously fissile, but where the high morale caused by two election victories is causing the centre to hold.

The Press has made much of the links between the administration and the Istanbul private sector, in particular the Enka contracting and trading group which survived Mr Vural Arkan, the Minister of Finance and Customs.

Another figure prominent in policy formation is Dr Adnan Kahveci, a U.S.-trained electronics engineer. His formal title is Chief Adviser to the Prime Minister. New ideas and major policy initiatives are well as "feedback" to the Prime Minister are his province.

Mr Kahveci was vetoed by the President from being a founder member of the Motherland Party. But for pressures from the presidential palace he would probably have had a

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INTERVIEW WITH TURKEY'S NEW PRIME MINISTER

'Turkey cannot afford any more zig-zags'

Mr. Turgut Ozal discusses the transition from military rule in an exclusive interview with David Tonge

IN THE fullest interview the new Prime Minister has given to a foreign newspaper, Mr Turgut Ozal describes his step-by-step approach to the rebuilding of parliamentary democracy in Turkey.

He argues that conditions are not ripe for a settlement of Cyprus but says he favours meeting Dr Andreas Papandreou, the Greek Prime Minister. In his apartment along the Bosphorus, between a meeting with Turkish businessmen and electioneering in the poorer districts of Istanbul, he emphasised his commitment to open up the Turkish economy.

Question: What problems have you had in sharing power with a military hierarchy which between the 1980 coup and last November's general elections had become used to total control in Turkey and which last November forced Turks not to vote for you?

Answer: At the beginning this subject was continuously on my mind. During the period of military government, the President had executive power and the ministers were only secretaries.

Everybody thought this would present problems since people are usually difficult when they are losing power. But right now there are no problems at all. We know that this is a critical five years. We have to succeed, not for our benefit, but for that of Turkey.

Q: How free a hand does President Ermen give you?

A: The constitution gives him powers such as being able to preside over the Council of Ministers. Also, in a tradition going back to Kemal Ataturk, the President's signature is needed for many governmental decisions and decrees so he has many things to say. But we have a very satisfying understanding on all major issues and especially the economy.

Q: What about foreign affairs in which he appears to play an active role?

A: Many things are the result of my initiative. But I know the President is interested and in many cases we get his advice. Also when Turkey's security is concerned the National Security Council may be involved. The president presides over that council. It also involves myself, three ministers and five commanders.

Q: And domestic security?

A: As you know, martial law is still in force in most of the country. Previously, martial law had been co-ordinated by the Prime Minister. Now it is handled by the Chief of General Staff. The commanders have

more powers than previously. Q: When do you intend to lift martial law completely?

A: I have no idea. We have to be very careful. Every four months we will study the case and hope to lift martial law in the provinces as we did in Manisa. At the same time we have to make our police force stronger so that they can take over some of the tasks now carried out by soldiers. That will take time. But I tell you that if we held a referendum on whether martial law should be abolished, the majority of the Turks would say "no". They remember the political violence they suffered before the Armed Forces took over in 1980.

Tough years

Q: But today the country is calm. Why could you only return five of Turkey's 67 provinces to normal civilian rule and why did you feel it necessary to put it under the strict "state of emergency" provisions?

A: We have a saying: "If you have burnt your mouth with soap, you blow at the yogurt". We lived through very difficult years here. But even under the state of emergency provisions power goes to the civilian authorities. It is a first stage.

Q: How pleased are you with the speed at which Turkey is becoming a full parliamentary democracy?

A: I think two big steps have been taken, the general elections of November and the local elections of March. The first one established a parliament, the mechanisms of government and the first single party majority since 1969. Some people believed it was designed to lead to a party of the Left and one of the Right, but we came through in the middle.

However, abroad it was seen by some as rigged because three of the six parties were not allowed to contest it. That

is why in some respects the second elections were more important.

We knew that at some point we would have to face the challenge of the three other parties and we also knew that if they won a majority an early general election would be necessary and people would begin to question the military take-

over of the country.

But I said we had to face the other parties as early as possible. We changed the election laws so they could contest the election. Look at the results. We came first in 66 of the country's 67 provinces. If it had been a general election, we would have won 291 of the 400 seats in parliament.

Q: In the event your party

won 41 per cent of the vote, compared with the total of 37 per cent won by your two main opponents. How can you run a parliamentary democracy when neither of the main opposition parties is represented in parliament?

I tell my opponents in today's parliament that if they are too tough on me I will call a third election. Probably none of them would be re-elected.

Q: Why don't you do that?

A: What country gets three elections in a row?

Q: What do you intend to do with the basic laws rewritten and made much tougher by the military such as those on unions, the political parties, the media, rights of association and the universities?

A: The people who seized power on September 12, 1980, saw four or five areas as very important for the stability of the country. They drew up laws with the experience of the previous five years in mind and therefore we have to test these laws. Time is required one year, two years, five years. We have to see how the laws operate. Turkey cannot afford any more zig-zags back and forward.

Q: But can the country afford a university regime which



Ozal: "We know this is a critical five years".

show that the prisons are not being run in a way to help rehabilitate prisoners?

A: This is an area I have tried to learn more about. We appointed a commission to investigate. I read its report. I think what was said abroad was not true. But military prisons have their rules, as do military schools. People must obey those rules. The military will not do things which are not in the prison regulation book.

Q: Would this not mean that the beating of prisoners and torture are sanctioned from the very top?

A: Every torture complaint is studied. So far there have been 682. Of these, 396 were found to be groundless, 146 are being investigated and 80 have led to trials; 381 people have been arrested for mistreating prisoners.

Q: But so few people are actually sentenced while Amnesty International has a list of 60 deaths alone.

A: There may be such complaints, but which are genuine? Most of them are trumped up. I am not saying there is no torture in our prisons. It could not be so because the security people are not educated to deal with what is a new type of prisoner for them, the ideological terrorist prisoner. These prisoners are much tougher. They do not normally think of themselves as killers or thieves. They think they have ideals.

Q: How did you react when the military forbade the Turkish press to print what you said on prison conditions at your last press conference?

A: There is no such conflict between the martial law authorities and the Government of the sort implied in your question. As you know, parliament has the power to lift martial law.

Q: What about groups not involved in violence such as the Peace Association, headed by men such as a retired ambassador and the former head of the Istanbul Bar Association?

A: I cannot say. I really do not know the case. But don't forget that Communist propaganda is a crime in our country. The laws go back to the 1930s. I ask people from the Council of Europe "These laws were used to punish people in the 1950s. Where were you then? Why do you only complain

about the mass hunger strikes in

as the mass hunger strikes in Marmara military prison and the deaths in Diyarbakir prison

today?"

Q: But to most people the Peace Association far from being Communist propaganda was only questioning Western arms policy in the way that, for instance, your friend Mr Robert Macnamara, the ex-U.S. Secretary of Defence, does?

A: Some people say that groups such as the Peace Association and Disk (the radical trade union confederation whose leaders face possible life sentences for their role in the 1980 coup) were not pulling the trigger, but others such as the prosecutors (they were the "braves", the organisers behind the violence).

Q: Which is your position?

A: I have no idea. I am not involved. The military courts will decide. We have nothing to do with the courts. But I get letters from abroad. They are written with identical words. One power seems to be controlling this from behind.

Q: Cyprus is your position?

A: Turning to foreign policy, what is the reason for your belief that conditions are not suitable for a settlement of the Cyprus dispute?

A: The U.S. Congress is making this hard. The Senate Foreign Relations Committee said that part of the U.S. aid programme will only be given to Turkey if the Turkish Cypriots open Varosha to settlement by the Greek Cypriots.

Under such conditions I don't think there will be any solution. It has interrupted the dialogue which was going on between the Turkish Cypriots and the United Nations.

Q: But isn't it time that Turkey proposed some new way forward to help a solution instead of steps such as recognising Mr Denktash's unilateral declaration of statehood and exchanging ambassadors?

A: The Greek Cypriots gave us no alternative with all their attacks on the Turkish side and attempts to impose an economic embargo. Greece is not helping in all this.

Q: But Greece sees Turkey with its landing craft in the Aegean and Aegean Army as a threat?

A: We always tell them categorically that we have no demands on their soil. They must believe that. But equally

they should obey the treaties requiring the demilitarisation of the Aegean islands.

Q: When you call them Aegean islands are you questioning that they are Greek islands?

A: I have said we have no demands on Greek soil. But in the Aegean we have to settle problems such as airspace and territorial waters.

Q: Do you favour meeting Dr Andreas Papandreou, the Greek Prime Minister, on these matters?

A: Yes. I have let him know this. It would be useful for the two Prime Ministers to know each other but here, too, conditions are not suitable for a settlement. That is why we believe in the importance of encouraging communications, tourism and trade between the two countries. It is also why I recently abolished the requirement for Greeks to obtain visas to come to Turkey.

Q: One step which would improve the atmosphere is if economic pressure was eased on the 5,000 Greek Orthodox Christians in the over-large Greek community of Istanbul. Will you make sure that they can buy as well as sell land and, as they asked you in January, that their charitable foundations are not prevented from raising their rents to market levels in line with other foundations.

A: It will help if the Greeks do not bring pressure on the Moslems of Thrace. I will check on the situation of the foundations but oppose any discrimination.

Q: Do you propose to apply for full membership of the EEC?

A: We are studying this. Our target is to join the Community. One approach might be applied right away. We have some problems with the Community. Sometimes to help solve problems you need to increase the problems. In my opinion, under its present government and conditions, Turkey is eligible to join the Community right away, though in some areas there is no way back.

Q: But Greece sees Turkey with its landing craft in the Aegean and Aegean Army as a threat?

A: We always tell them categorically that we have no demands on their soil. They must believe that. But equally

there is no way back.

Q: Inflation was allowed to soar after I left office in 1982. That has cost Turkey precious time and means that we may need until the end of the year to repair the damage. Originally, we should have regained our 7 per cent growth rate by 1985.

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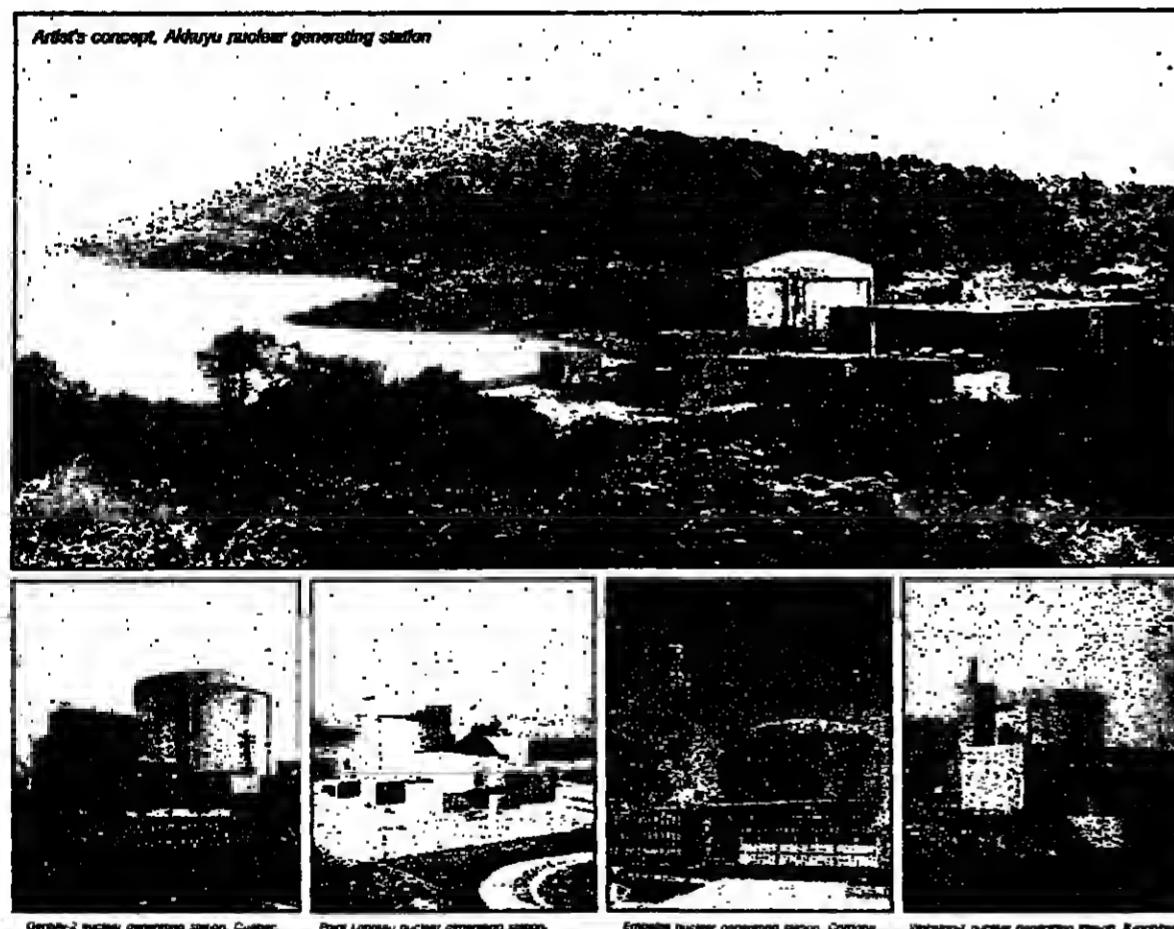
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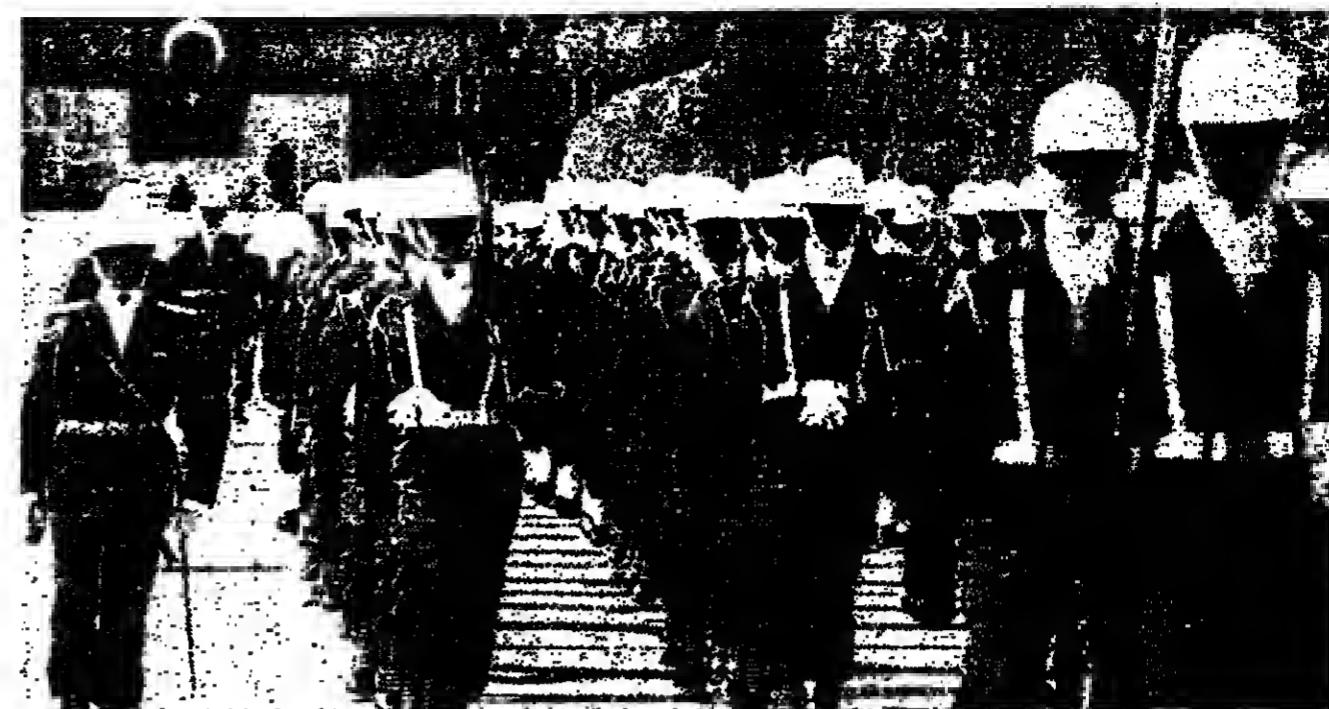
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TURKEY 4



The presidential guard of honour, Ankara. Most Turks accept the army's claim to be the guardian of the nation's values

A force for national unity

THE ELECTION last November of Mr Turgut Ozal's Motherland Party, in preference to the generals' choice, the Nationalist Democracy Party of Mr Turgut Sunalp, was a rebuff for the army. It would be an unwise observer, however, who took this to denote a growing disrespect for the military in the mind of the average Turk.

Most citizens regard the army as their saviour from a bloodbath in 1980. In the three years before the coup, more than 5,000 people had been killed in terrorist violence, and the rate had climbed to more than 20 political assassinations each day. No party or coalition could form an effective majority government.

The three military interventions since 1960 have been peaceful and, in particular initially, relatively popular. Most Turks either accept the army's claim to be the guardian of the nation's values, or are too uncomplaining to dispute it.

Turkey has had only some 25 years of uninterrupted civil democracy, when the role of the army in national consolidation goes back 1,000 years during which military authorities and the Government were indistinguishable.

Liberal intellectuals grumble privately about torture, purges of university teachers and the rising living standards of officers — reflected not so much in their pay as in benefits like good pensions, likely sinecures in the private sector when they retire, subsidised army shops and the luxurious officers' clubs which have sprung up on prime sites around the country.

One of these under construction in Ankara has marble from floor to ceiling, plush red carpets and fine bars and restaurants. Other grand ones have been built in Istanbul, Famagusta in Cyprus and in the skiing area of Uludag.

The relative prestige of the military profession may have slipped in the past 20 years as modernisation raised the status of other occupations, but the officer corps still enjoys a popular esteem which would be incomprehensible in many other countries.

As in other countries the conscripts who comprise the bulk of Turkey's 350,000 soldiers, seen self-consciously guarding such crucial installations as pedestrian crossings in Istanbul and Ankara, are everybody's sons. In a country of strong regional jealousies they are seen as a force for national unity: the army sends villagers from eastern Turkey to serve in Istanbul and vice versa. However, even from the public eye in the East their fist is far from velvet-gloved.

The army's presence on the streets has been slightly reduced, and retired officers have ceased running town halls following March's local elections, but the army has by no means withdrawn to the barracks. Martial law continues in 54 of Turkey's 67 provinces, and the politicians are kept on a fairly short leash: Mr Ozal made no public protest after reporting of a Press conference which he gave last month was censored.

The generals' constitution endorsed in a 1982 referendum means President Evren is in power for seven years and has the veto over constitutional changes which can be overridden only by a 75 per cent majority of the 400-seat assembly. He appoints the chief of staff, members of the constitutional court, and all university rectors.

He presides over the National Security Council (NSC) and can call the Council of Ministers together and conduct the meeting. Ministers must give priority to decisions on measures which the NSC considers necessary to protect not only the country's independence and territory but also the security and tranquillity of society.

Officers are probably divided in their own minds about how far to withdraw from civil life.

Some undoubtedly want to get back to soldiering and feel that training has been neglected. They are also uneasy about the rumblings of corruption which have surfaced with the army's involvement in civil administration.

On the other hand, the military's belief in its own responsibility for what happens in public life runs deep. It wants to find a system for running the country which will avoid the breakdowns under civilian governments which have marked the past 40 years.

Army commanders have been political leaders since the days of the Central Asian border. In the Ottoman empire sultans were military, political and religious leaders.

Mustafa Kemal Ataturk avoided wearing his uniform and sought to lay the foundation for civilian rule in the republic he founded in 1923; but he continued to be addressed as papa (general), former officers filled many administrative posts, and a multi-party system was not established until 1950.

Conservative

The conventional view of the army is that it was one reformist but has become unimaginative and conservative. In the 19th century the establishment of officer training schools led to the creation of civilian schools and to a new elite of officers and civilians willing to challenge tradition.

The constitutional Union and Progress Committee, or Young Turks, who nourished between 1910 and 1918, were mainly army officers.

The generals are still capable of a little boldness. The Kemalist heritage might have led them to embrace the economic system in 1980, but instead they largely went along with slow moves towards a less regimented economic regime and kept Mr Ozal as deputy prime minister.

After his departure two years later the polices became tempered with caution and in last year's elections the generals were distinctly uneasy about his pledges, but Mr Ozal's victory and return to power will probably not suit them so long as he continues to provide stability.

Video parlours and censored news

THE NEWLY-APPOINTED head of Turkey's State Radio and Television, Dr Tuncu Toskay, had been in the post for less than a week before he announced his first major decision — to axe the BBC TV series "The Thorn Birds" on the grounds that it contained Christian propaganda.

For many, the news was uncomfortably similar to periods in Turkey's recent history when programmes as diverse as "The Ascent of Man" and "Mork and Mindy" were suddenly deemed unsuitable for Turkish audiences. Like other areas of national life, Turkey's media have been highly politicised in the past and though new patterns are starting to emerge, improvement in quality may not be easy to achieve.

Turkey's newspapers, debilitated first by the politicisation and party strife of the 1970s and later by strict and continuing martial law censorship, find many areas of discussion closed to them.

At the top end of the market, Cumhuriyet, traditionally the paper of Left wing intellectuals has become somewhat less militant.

It can nowadays run an interview with Mr Ozal or the U.S. Ambassador quite routinely, which would have been impossible a decade ago.

Its new format seems to be moving closer to that of the quality press in the West and its sales have begun to rise reflecting this, from 80,000 to a still-low 160,000, though the paper's chief columnist, Mr Ugur Mumcu, Mr Cemal Selcuk and Mr Oktay Akbal remain uncompromising socialist polemists.

The real innovations, however, are coming at the other end of the market where papers like Tan and Bulvar offer their readers a mixture of sex and scandal which has even less to do with news, in the conventional sense of the word, than the contents of some British newspapers.

The longer established dailies — Hürriyet, Milliyet, Tercümen, Günaydin as well as the more recent Güneş — seem to be in something of a rut which even the return of parliamentary politics cannot lift them out of. All of them were shut down at least once, and some of them repeatedly, in the last three years.

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Scores of journalists, including the country's leading women columnist, Mrs Nazli Ilıçak, have gone to prison. There have even been moves to bludgeon the foreign press into submission. One agency's local

SUBJECTS BANNED IN THE PAST YEAR

Prime Minister Turgut Ozal's remarks on prison conditions during a recent press conference.

A boycott of food by students.

News that the brother of the would-be assassin of the Pope wished to talk with President Evren.

Articles on the banning of beards and girls' headscarves and clothing regulations at universities.

The hold up by robbers of 14 cars in Eastern Turkey.

Reports on major robberies in Istanbul and Ankara.

Charges of foreign exchange smuggling against one Turk.

The trial of a retired officer accused of espionage.

News about former Prime Minister Bülent Ecevit and Demirel.

The crashing of an Iraqi helicopter near Ankara.

Comment on the dismissal of university professors.

Anything about the visit of the Saudi Foreign Minister other than statements by the Turkish Foreign Ministry.

A demonstration by the wives of Turkish prisoners.

Details on prison conditions.

correspondent has been beaten up by the police and his complaint left without investigation.

Two Turkish nationals, working for foreign news agencies, have been banned from travelling abroad because of court cases six years and eight years old.

The former correspondent of this paper, Mr Metin Mumcu, was threatened with deportation two years ago, and even since Mr Ozal took office same agency correspondents have had their sleep disturbed by the presence of plain-clothes policemen in cars outside their homes.

There is no immediate sign of any improvement. Instead, Turkish publishers are turning to sex and technological innovation for new ideas.

Even by British standards, Turkey's entry into the video market has been amazing. Video parlours have mushroomed along the main streets of Ankara and Istanbul, and video sets are now part of the staple equipment of many Anatolian coffee houses and even the more luxurious intercity buses.

The demand for video films is seen by many Turks as a natural reaction to the insipid diet offered to them by the Turkish Radio and Television. The average evening offers a slow-moving repertoire of old films, semi-educational documentaries, ponderous panel discussions, and sanitised news programmes.

Dollars, Dynasties and other American imports make up the high lights for most viewers, a few times in the week. Interest in the doings of the principal actors in these series occupies much space in the multi-coloured daily supplements of the mass-circulation press.

The TRT was among the most fiercely fought over of Turkish institutions in the last decade. Many of its leading personalities, such as the TV presenter Erikan Oyal, were casualties in the struggle.

Last year, passions about a historical feature film were so intense that it was formally banned, having been earlier filmed with official approval.

But there is talk of a second channel and possibly even cable TV before the end of the decade — the pressure from consumers is running well ahead of the ability of the traditional media, including the TRT, to satisfy their expectations.

Still a tight control on trade unions

Labour

BRIAN GROOM

THIS MONTH Turkey's muzzled labour movement is allowed to start its first collective bargaining with employers since the generals seized power in 1980. But the rights of trade unions are, if anything, more constrained than those of politicians in the country's return to partial democracy.

There was a grain on the face of Mr Nazim Tur, the shipyard workers' leader, when he walked into the Ankara headquarters of the moderate Turk-Is union federation waving the first bargaining licence. His union was the first to strike in Turkey since the 1980 coup, he said: even in the present difficult circumstances 1,400 members at Haliç Shipbuilding, Istanbul, had recently staged a boycott of company-provided meals.

However, the turbulence which made Labour relations a minefield for employers before 1980 will return for the foreseeable future. For one thing the radical union federation Disk, which was behind much of it, has been dissolved. Its leaders tortured, and accused of trying to overthrow the state in a trial which has dragged on since 1981 amid international outcry.

Surviving group

Turk-Is, a "non-political" organisation which enjoys a relatively co-operative relationship with the authorities, has survived. Against representations of collaboration levelled at it by left-wing exiles, Turk-Is has argued that pragmatism was the only way to minimise damage to union rights.

Now it must demonstrate how that strategy will benefit the 1.8m-plus members it claims to represent. It has become more vociferous, arguing for instance that Government-inspired price rises have undemanded pay increases of 25 per cent plus TL 2,000 per month recently awarded by the Supreme Arbitration Council. But if it is to back up its words with real strength it faces a tough task.

Martial law or states of emergency which prohibit strikes have been lifted in only five of Turkey's 67 provinces. Even when these restrictions

are removed, repressive labour laws approved last year still make the country's labour movement the most shackled in non-Communist Europe.

Secondary industrial action, political and general strikes are banned. Go-slows and picketing are prohibited, and the Government can impose 90-day cooling-off periods followed by compulsory arbitration.

A range of workers including health, gas, electricity, coal, oil and municipal bus workers are banned from striking. Unions are forbidden to give or receive support from political parties.

Strikes may not be "prejudicial to the principle of good

will, to the detriment of society, or damage national wealth."

Illegal strikes can be punished by up to 18 months in prison, or half as much again for a second offence.

"With these laws we cannot get organised, we cannot strike or conduct a healthy collective agreement," said Mr Sıtkı Yılmaz, Turk-Is's tub-thumping president. Turk-Is is pressing for changes, but Mr Turgut Ozal, the Prime Minister, is reluctant to make major changes until the laws have been tried for a period. If any changes are made, these are likely to concern just the nit-picking rules governing internal union

procedures.

The more restrictive items are required by the generals' constitution promulgated in 1982.

Mr Ozal has set the raising of living standards and reduction of unemployment as two of his main aims, but his austere counter-inflationary policy suggests no short-term easing of these problems. The foreign investment he wants to entice comes partly in search of cheap labour.

Take-home pay has been stripped by inflation. Turk-Is claims that real wages have fallen by more than 50 per cent in five years. The Government points out that tax cuts

have offset a little of this, and that the bigger fall was in the three years before the coup. But the downward trend is none the less clear.

To qualify for collective bargaining rights, unions have had to show that they represent not only 51 per cent of workers in a factory but also 10 per cent of workers in that overall sector of activity. After some arguments and appeals, most Turk-Is affiliates have qualified.

So have those of the right-wing union federation Hak-Is, which the official figures show to have a surprising membership of more than 100,000. Turk-Is has formally accused

employers of helping to manipulate Hak-Is's figures in order to split the union movement from the right.

Wage rises since 1980 have been set by the nine-member Supreme Arbitration Council, with union representatives in a minority. Average wages were officially said to be TL40,000 a month (\$1,500 a year) before this year's round of increases, but Western companies say the true figures may be lower.

Unemployment is officially put at between 15 and 20 per cent, but underemployment, caused particularly by the seasonal nature of agricultural work, means that its real level is somewhat higher.

Turk-Is's problem is that a lot of its members have clearly voted for Mr Ozal's tough policies. The federation's morale, however, has been improved by the International Confederation of Free Trade Unions' lifting of its suspension of Turk-Is.

The suspension was imposed after Mr Sadık Sıde, its general secretary, became Social Security Minister in the generals' administration. It was lifted after he was suspended from his union post, but lost December the Turk-Is congress voted him back in as general secretary.

Sober climate

Many Disk leaders in exile now want their activists to join Turk-Is and radicalise it. But although Turk-Is has recruited ex-Disk members, there seems little chance of a militant takeover in today's sober climate.

The plight of the ex-Disk leaders continues to be deplored by bodies like the ICFITU, the European Trades Union Confederation and the International Labour Organisation. The trials begun in 1981 have been extended to include former Disk officials as well as the central body, and more than 1,000 people are now on trial.

The death penalty is sought in 68 cases, though it is unlikely to be given.

The dissolution of Disk, and the new laws, have been widely welcomed by employers. Before the coup, strikes were severely disrupting output. Employers claimed that poorly-educated workers were being exploited by Disk for revolutionary ends, and that union activists took reprisals against people who worked faster than their colleagues.

PROFILE: SADUN AREN



Prof. Aren: life-long socialist.

Economist released on bail

SADUN AREN, as a left-wing professor of economics, is the kind of man who ends up behind bars almost every time there is a military coup in Turkey. He claims to have been tortured only once — by having the soles of his feet beaten by security police in Istanbul while under interrogation for a month in 1982.

Prof Aren, who is 62, has been arrested twice in the past 20 months. On August 9, 1982, he was taken in and charged with making Communist propaganda in his teaching materials at Ankara's Economic and Commercial Academy.

Released three months later after being tortured, he was arrested again the same day for the work he used to do at the social and economic resource centre of the nation federation Disk, which was banned in 1980.

He is not charged with terrorism. Of the 147 defendants in the main Disk trial, 68 face a possible (but unlikely) death penalty for allegedly trying to overthrow the state, and he is charged with helping them. Prof Aren was held in the high-security Metris military prison early in 1983 and has just been released on bail.

Turkey's prison conditions

are notorious. Beating by guards is frequent at places like Mamak, where there have been mass hunger strikes, and Diyarbakır, while the government has recently started a new, special "P" type of prison apparently designed to modify prisoners' behaviour. Metris too has been one of the less pleasant prisons with Aren kept in a small cell with 12 other prisoners and allowed an average 15 minutes exercise per day in the cramped prison yard. News papers and books are not allowed and the short weekly contact he may have with his wife is via telephone through a glass screen with soldiers listening in.

Dr Aren was held with Disk leaders like Mr Abdullah Bastır. The evidence against him includes his attendance at a World Peace Conference in Athens in 1979 and a library list at the Disk resource centre containing names of publications including those of the French Communist Party.

Professor Aren is a lifelong socialist. Born in Erzurum, he graduated in political science from Ankara University in 1944 and taught there for 21 years, becoming Professor of Economics in 1957. During a break in 1951-55 he worked for the United Nations in Geneva and studied at Cambridge University and the London School of Economics.

In 1963 he joined the Turkish Workers' Party and in 1968 became one of its 15 members of parliament, representing Istanbul. In 1969 he did not stand again and tried to return to Ankara University, but the President and the then Prime Minister, Mr Suleyman Demirel, did not approve his appointment.

When a military government took power in 1971 he was thrown in jail, along with other members of the party's executive committee, and sentenced to 12½ years' imprisonment for communist propaganda.

He was released 2½ years later as part of a general amnesty. Although a successor to the wound-up Turkish Workers' Party was founded in 1975, he refused to join it. He argued that Article 141 of the Penal Code copied from Mussolini and banning any attempt to overthrow the political, social, economic or legal order of the State made founding socialist parties a self-defeating act.

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TURKEY 6

Staying well out of Russia's orbit

TURKEY'S NEW foreign minister, Mr Vahit Halefoglu, speaks fluent Russian and fluent Arabic—as well, of course, as flawless English and German. His linguistic abilities summarise Turkey's need to draw upon diverse strands in dealing with the rest of the world, a need complicated by the country's growing relationship with the rest of the Middle East.

Despite the gloomy predictions of some foreign critics, Mr Ozal's arrival in power has not signalled an abrupt turn about in Turkey's foreign policy involving the country strengthening its bilateral ties with the United States and downgrading its links with Europe while moving closer to its Middle Eastern neighbours.

In dealing with such problems, Turkish diplomats, for all their professional polish and sophistication, are poorly equipped to make initiatives.

Apart from political considerations inside Turkey, where foreign policy issues very often become entangled with national pride, especially where dealings with Cyprus or Greece are concerned, Turkey's foreign policy making since 1984 has been geared to preserving an existing set of political and military arrangements, rather than trying to stimulate change.

There is little sign that this basically defensive and reactive strategy will change. The Turks long ago acquired the knack of participating in as many international gatherings as possible (from Nato and the Council of Europe to Islamic Summits) and exerting a moderate influence at them.

This policy has paid off handsomely in the last few years in trade terms, though it has brought disappointments in purely diplomatic ones. No country, with the possible exception of Brunel, has so far recognised the Turkish Republic of Northern Cyprus, not even Turkey's cherished brother countries of Pakistan and Bangladesh.

But Turkey's foreign policy is sufficiently pragmatic to put trade and economic interests above political ones. It looks like being a long time before the country abandons its curious but successful policy of backing the West but sticking to the consensus (more or less) in Middle Eastern gatherings. Instead, relations this spring

with the U.S. appear unexpectedly tetchy while an EEC official describes the relationship between Turkey and the Community as being much more relaxed than for a long while.

Mr Ozal, far from turning his back on Europe, has pursued an active policy of seeking Turkish participation in the parliamentary assembly of the Council of Europe and the revival of the Turkish-EEC Parliamentary Joint Association Council, while keeping alive but not playing up earlier talk of a Turkish application for full EEC membership in the near future.

Complexity

Yet, in many areas of foreign policy—the Middle East, Europe, Cyprus, and elsewhere—the increased complexity of the problems confronting Turkish diplomacy in the 1980s may force choices to be made. Until now, on many issues the essence of Turkish foreign policy often consisted of skilfully avoiding excessive involvement.

There is no doubt about Turkey's determination to stick to its pro-Western and pro-NATO foreign policy. Though this attitude is seldom publicly discussed in the country, the fundamental goal of Turkish foreign policy remains keeping the country out of the Russian orbit.



Military education continues to stress to conscripts that it is the Russian—not the Greeks—who are the main threat to the country.

Through a combination of armed vigilance within NATO and a calculated policy of good-neighbourliness and the encouragement of some trade links, the potential for conflict with Turkey's mighty northern neighbour has been neutralised to the point where it is often overlooked by the rest of the world.

Inside the umbrellas of protection afforded by Turkey's membership of the Western alliance, other goals are less clear cut. The major discernible aim of the succession of major visits to foreign countries since 1980 appears to have been economic.

From Malaysia to Iran to Saudi Arabia and Jordan, the objective of Turkish official visits has been to develop friendly relations with countries which might develop into major markets.

The Gulf War and its windfall gains for Turkish exporters have displayed in the eyes of many Turks the advantages of cultivating good diplomatic relations with potential trade partners while staying firmly out of political disputes.

Thus, even on the Arab-Israeli dispute, despite a great deal of pressuring from Arab governments, Turkey has not severed its vestigial diplomatic ties with Israel. To do so might endanger its relations with the U.S. and in particular provide a boost for Congressional figures lobbying for more military aid to Israel at the expense of Turkey.

Mr Ozal has made a point of

trying to emphasise the pragmatic aspect of Turkish foreign policy in dealing with the country's disputes with Greece.

The new Prime Minister shows many signs of agreeing with those in Western Europe who find the Turkish-Greek and Cyprus disputes an anachronism.

When he took office last December he made a point of offering a "hand of friendship" to Greece and he has since lifted the requirement that Greeks obtain visas to visit Turkey.

His aim is to strengthen exchanges between the countries by promoting tourism, trade and cultural links.

However, the Greek Government of Dr Andreas Papandreou has found nothing of substance in these moves and considers it is still threatened by the Turks with their landing craft in the Aegean.

Further, Athens is incensed over Cyprus.

Last November the Turkish Cypriots declared an "independent state of Northern Cyprus" and one month ago the Turks and Turkish Cypriots exchanged "ambassadors."

All this, and some scuffles in March over alleged firing by a Turkish naval ship near Greek Cyprus, mean that Athens is in no mood to consider there to be much friendship in Mr Ozal's hand.

Efforts by the Senate Foreign Relations Committee to pressure the handing over of the Varosha new town area of Famagusta so that Greek Cypriot refugees could resettle there under UN auspices have led to intense anger in Ankara.

One issue on which the Turks



would like more Western attention is the assassination of Turkish diplomats by Armenian groups.

What is perceived as sympathy for the gunmen by successive French administrations has brought Turkish-French relations to an all-time low.

Elsewhere in Europe, human rights groups have injected a prickly defensiveness into Turkey's dialogue with Western Europe to which Mr Ozal's Government is responding with an attempt to investigate major allegations of abuse.

There is no doubt that the release of the 29 defendants in the Turkish Peace Association Trial would open the way, for example, to such improvements in dealing with Europe as the release of \$513m in aid under the EEC's Fourth Financial Protocol for Aid to Turkey.

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Foreign relations

TURKEY 7

Immigrant Turks sceptical about taking German citizenship

FOR THE first time in a decade there was a slight fall last year in the Turkish population of West Berlin, from 119,620 to 117,370. But it was not the start of a large-scale repatriation of Berlin Turks, according to city experts on the Turkish Gastarbeiter families.

Many of the departing Turks took advantage of a city offer to pay low income families up to D-mark 5,000 towards their removal costs and a portion of the train fare home. The Turks were also able to collect their accumulated pension contributions in a lump sum from the West German Government.

Those who decided to return home were mainly between 40 and 50 years old. They plan to use most of the pension money which sometimes amounted to as much as DM 50,000 when both husband and wife worked to set up their own small business in Turkey. Turks in Germany often dream of ending their dependent wage relationship when they return home.

West Berlin officials take pains to explain that enticements to leave Germany are insignificant compared with the city's efforts to help to integrate the Turkish population of Berlin. The income of any West German city, DM 160m, is spent annually on integration schemes, while the new repatriation benefit amounts to DM 1m a year.

A recent survey of Berlin Turks, revealed that a larger percentage than ever—83 per cent—said they could not say precisely how long they intended to remain in Germany.

More than one-third said they would return home if they were able to start up their own business.

Another large group of Turkish Gastarbeiter said they would return when they had saved enough money. A smaller number said that their children's schooling would first have to be completed.

The survey showed that the overwhelming majority of Berlin Turks remained sceptical about taking German citizenship even if there were no problems attached. This view contrasts

sharply with a report by Frau Barbara John, West Berlin Commissioner responsible for foreigners, which said that Turkish families wanting to remain in Berlin should begin to consider taking German citizenship.

Under German law, citizenship can be obtained after 10 years' residence in the country, and a reasonable command of the German language and knowledge of German life. The City Government has called on West Germans to allow foreigners of 18 or over, who have lived in the country for eight consecutive years, to obtain citizenship if the native country does not object or make it difficult.

Workers abroad
LESLIE COLITT
in Berlin

Turkey, however, opposes its citizens taking German or any other foreign citizenship, so only a few more than 100 Berlin Turks took German citizenship last year.

Two-thirds of the Turks in Berlin surveyed replied negatively to the question "If you had a daughter of age who did not want to return to Turkey would you respect her wish?" This showed the extent to which the Turkish population in Germany is still bound by the conventions of agrarian Anatolia. Even in the case of a son, of legal age, 51 per cent said they would not respect his wish.

More younger Turks between 18 and 24 said they would abide by such a wish, reflecting the degree to which the second generation is adopting German social values.

It is the second and especially the third generation (those born in Germany) of Turks who, the city says, must be integrated if severe social tensions are to be avoided. Integration will depend on three main factors all of

which, Frau John notes, are interrelated: improved education and housing and greater job opportunities.

The first pre-requisite is closely linked with his age at which young Turks arrive in Germany. The older they are the poorer their chances of learning to speak German adequately and completing their education in order to qualify for an apprenticeship. Without apprenticeships they are condemned to do the same unskilled labour as their parents, which will also make them prima facie candidates for unemployment.

As most Turks are crowded into three inner city districts the chances of Turkish pupils attending classes with German children are slim. The city recognises though that only by contact with young Germans can the language problem be solved and cultural "ghettoisation" prevented.

A growing number of West Berlin companies are providing special programmes for Turkish apprentices and the city's DM 160m scheme to promote job training also benefits Turkish children.

But the unemployment rate among young Turks remains the highest in the city.

Housing is the area where Frau John's report is the most pessimistic: 80 per cent of the Turks in West Berlin live in overcrowded flats, many with up to six persons in one or two rooms. Two-thirds of the flats are without baths and central heating, and a large proportion have outside toilets. Improvements here are expected to be only very gradual.

Insolite of the growing number of anti-Turkish scrawlings on walls, the report says most Berliners show tolerance towards the Turks if only because they are needed if the economy is to function. It says, however, that anti-Turkish criticism grew during the recession since they "erroneously" believe that if the Turks were sent home the Germans would get jobs.

What do the Turks think? The survey showed that most have experienced anti-Turkish attitudes, but 82 per cent said they believed that only a small percentage of Germans were hostile to foreigners.

Western European countries are seeking to avoid any posture or policy which might threaten Turkey's fragile internal stability

Relations remain resilient

TURKEY'S RELATIONS with Western Europe are proving remarkably resilient.

The military overthrow of democratic institutions in 1980 did cause a serious tremor—no group of liberal democracies can be expected to applaud any repudiation of their values.

The subsequent imprisonment of leading politicians and the threat of death penalties to trade unionists attracted the predictable condemnations from across the political spectrum and a still-unresolved case against Ankara at the European Commission on Human Rights.

Yet these events took very little of substance out of most countries' relations with Turkey. A modest package of EEC aid—£350m—has been blocked for three years but this has been a minimum concession by governments to their galleries of liberal and left-wing opinions which had sought a much tougher response to the policies of the military regime.

Some governments, notably West Germany, have continued to supply funds to help the rehabilitation of the Turkish economy. This has been of greater practical and political importance than the support given by France, Denmark and the Netherlands unless concessions were made on the anti-Turkey case at the Commission on Human Rights.

Meanwhile, the Council of Europe and the European Parliament have maintained pressure for more political liberalisation within Turkey but without any serious threat of sanctions for a failure to deliver.

The view from Europe
JOHN WYLES
in Brussels

Pressure on Turkey to bring about a reversal of the move and a rapprochement between the Greek and Turkish populations has not been more than quietly diplomatic.

European governments are not discussed to look for trouble in their relations with Turkey for several reasons. The most important remains Turkey's crucial strategic position on NATO's south-eastern flank.

The Europeans have followed the American lead in seeking to avoid any posture or policy which might threaten Turkey's fragile internal stability and its commitment to the Alliance.

The military takeover in 1980—while formally to be regretted—did end a long period of internal bleeding that was threatening domestic upheaval and economic ruin.

The subsequent stability and progress towards economic recovery has been an immense relief to NATO capitals and, in the view of some politicians, a sufficient vindication of the coup led by General Ermen.

Another important factor influencing attitudes to Turkey is that President Ozal's gradual and firmly controlled restoration of democratic institutions has been just enough to counterbalance liberal and left-wing complaints in Western Europe. Although the recent municipal elections—described by one observer recently as a "model of democratic procedures"—have appeared to fulfil this promise.

Political reform has been accompanied by economic progress which has been greatly appreciated by Turkey's trading partners. The EEC's exports to Turkey have risen by 35 per cent since 1980 to around £1.5bn a year. The prospect of further growth has been enhanced by Mr Ozal's experiment in relaxing import restrictions.

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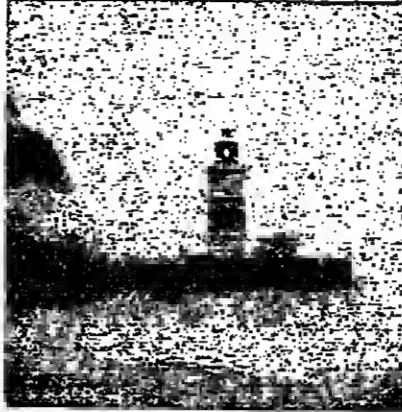
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TURKEY 8

Turkey is now embarked on a bold experiment to change the pattern of its economic development. The long years of closed economy, hiding behind tariff barriers and living with low local interest rates and an over-valued lira are now well behind.

A call for more sacrifices

FOUR YEARS ago, Mr Turgut Ozal launched his attempts to turn round the Turkish economy with the warning that they would entail four years of sacrifice. Now these four years are past and Mr Ozal is again asking for sacrifices from the Turkish people.

For his opponents on the Left and Centre, the continuing problems of the Turkish economy are proof of the bankruptcy of the IMF-backed austerity programme which he has applied.

In their book, Mr Ozal offers little more than the stop-go policies discredited in Britain.

Further, even such results as have been achieved have required the suppression of democratic and trades union freedoms. But for Mr Ozal and his followers the only problem is that matters were allowed to slip in the 18 months after he resigned as the General's Deputy Prime Minister in June 1982.

As he told an economic conference in Istanbul last month, the lesson is clear. Some TL 200bn was pumped into the money supply to rescue failing companies,

enough. The annual rate of increase of wholesale prices rose from around 25 per cent to over 40 per cent. Export growth abruptly tapered off.

This experience has served to strengthen Mr Ozal's belief that the policies he had been following had been correct. His first five months in office have thus inevitably seen him preach and practice the virtues of a tight monetary policy, of hiking interest rates to encourage savings and of seeking further to cut back the public sector deficit.

Figures on these are published by the Under-secretariat of Treasury and Foreign Trade and presented in a somewhat abstract form, but a recalculation of their statistics indicates that the overall public sector borrowing requirement was around 4.5 per cent of GNP in 1983 compared with 12.1 per cent in 1980.

Tackling public sector finances has solved a series of price increases by the 40-fold

state economic enterprises (done in a way which belies claims that they are now free to set their own prices).

The aim is to keep the budget deficit down while tackling unemployment—now 18.5 per cent of the labour force—by using non-budgetary revenues to finance a mass housing programme.

Many of his measures may sound the dry fare of the textbook technocrat, but their success is crucial to his Government's credibility. Mr Ozal is relying on progress in the economy to maintain his current popularity as well as to build up his bargaining power with the armed forces.

But perhaps more important still is the programme of structural change introduced hand in hand with the austerity measures. Innovations include:

• A dramatic simplification of the country's notorious foreign exchange regime. Turks can now open bank accounts with foreign exchange. There has been progress towards increas-

ing the convertibility of the Turkish lira.

• The ending of the bans on Turks travelling abroad. The only remaining hurdle is that any Turk who wishes to travel must have \$1,000 of foreign exchange with them.

• The significant steps to end quantitative controls on imports. Now tariffs and the price mechanism are the main restriction, with the government promoting its intention to reduce tariffs.

• Ending the overvaluing of the Turkish lira. Henceforth, a realistic exchange rate is to be the main motor for export expansion.

A part of the red tape hindering exports has been removed. Only large trading houses may now buy and sell to Comecon countries.

• Guarantees that foreigners will be able to remit the proceeds of sale of any land or shares they buy in Turkey.

• Further encouragements are being prepared for foreign investors. The Government plans

to ensure all such investors are entitled to benefit from the privileges now only available to foreign companies investing under Law 6204.

• The opening of the country to Islamic funding operations and to Western financial services such as stockbrokers.

The larger businessmen basically divide into two camps in their reaction to these policies. The old-fashioned holding groups such as Koç and Sabancı oppose too great an opening of the economy to foreign competition, though so far have little to fear.

Other companies hit by specific measures, such as the limitations on which companies may trade with Comecon, are also deeply critical.

Last month Mr Ozal entered dinner in Istanbul, but all swallowed their criticisms and

instead joined the chorus of those who praised him for his moves to get the bureaucracy off the Turks' backs.

However, Mr Murtaza Celikel, who had the support of numerous small businesses during his recent attempt to win the presidency of the Istanbul Chamber of Industry, is an unrepentant critic of the Ozal Programme.

"He has stopped inflation by stopping life. Industrial investment has virtually dried up. Turkish industry is collapsing on its feet as it had diabetes.

Mr Celikel has long been close to attempting to build a party supporting the principles of former Prime Minister Erol Ecevit, but is less critical of attempts to bring foreign investment into Turkey.

The Government projects that its programme will lead to

a 5 per cent increase in GNP this year, with the rate then creeping back towards the 7 per cent recorded in the boom years of the 1960s and early 1970s.

Its forecasts for the future envisage the trade deficit being kept at a steady annual \$3bn as exports grow by around 17 per cent this year and then settle down to an annual 10 per cent increase.

Steady levels of worker's remittances and gradually growing tourist earnings from tourism should allow the current account deficit to decline to under \$1bn.

On the capital account, credits to finance the massive projects now being planned are expected to provide the main source of the funds necessary to balance Turkey's books.

Yet difficulties remain:

• The financial sector is under strain with some banks admitting that around 25 per cent of their loans are non-performing. Real interest rates to borrowers are now around 20-25 per cent, putting an almost impossible burden on many firms.

• Many firms are working well below capacity—for the motor industry average capacity use is around 47 per cent—yet if firms were in fuller production they knew they could be plagued by energy shortages.

• Investment has been slack, meaning that Turkey's manufacturing technology is becoming increasingly incomplete.

• The Ozal programme has partially depended on holding real wages at around half their 1980 levels.

All this means that the battle is far from over. Mr Ozal has a number of further tricks up his sleeve. He would like to see a value added tax introduced at the beginning of next year. His officials favour the introduction of what would be Turkey's first proper export credit agency. He is prepared to see significant land purchases in the Arab world.

Indeed, for now the ball is in his court and for a year or so it looks like remaining there. His victories in the general and municipal elections give him a freer hand in this field than many previous Prime Ministers.

D. T.

\$1bn raised on international markets this year

MR ZEKERYA YILDIRIM, Deputy Governor of Turkey's Central Bank, is in fine fettle. One current issue he has to deal with is how large credit lines Turkey should be opening to its neighbours.

His problem is no longer that of staving off irate creditors, rolling over debts and seizing whatever crumbs of comfort the banks would give his country.

On the contrary, already this year the Turkish Government and state sector have been able to raise almost \$1bn from the international markets—over twice what they could raise in either 1982 or 1983.

Terms are still hard. The Central Bank's recent \$800m six-year loan led by Manufacturers Hanover Trust was at 14 per cent over Libor, 14 per cent over prime for the dollar option and 14 per cent over AKA for the Deutsche mark option. But the loan was both larger and for a year longer than the Central Bank's previous such foray into the markets.

It has been a long road for the country which was the first of the Third World's major recent debt casualties. Turkey had to reschedule around one-half of the \$14bn debt it had outstanding at the end of 1979.

Bankers' memories are long and their traumas in Turkey coupled with the recent crises elsewhere in the Third World mean that many banks are still reluctant to increase their exposure to Turkey.

The Japanese Ministry of Finance, for example, has long applied a circular obliging banks extending credit to countries which have recently re-scheduled to make counter-proposals.

But the U.S. banks have been building up their lines and to a lesser extent the European banks have been following suit. Mr Yildirim predicts that Turkey will not be requiring more than an annual \$0.5bn of programme-type borrowing for balance of payments purposes in coming years.

However, the Government is attaching considerable importance to project finance. Last year it borrowed \$511.8m from a syndicate of banks to finance its investment in its telecommunication sector.

This March it raised 19-year loans from a syndicate of banks, the West German KfW and supplier to finance the supply of \$47.65m worth of electro-mechanical equipment for the Ataturk hydroelectric power station. Hermes, the West German export credit agency, and U.S. Eximbank have become increasingly active, but Britain's ECGD has been

reluctant to risk fresh losses in Turkey. However, as one British bank puts it: "The fair is opening. As time passes an increasingly wide range of projects will begin to look attractive."

At the same time the Turkish private sector is being increasingly encouraged to raise funds abroad. One group alone, Eti, has arranged over \$0.5bn of facilities.

Turkey has been relatively prompt in making foreign exchange transfers, but one reason for continuing caution by some banks is that the country is about to face the burden of having to repay the principal on the loans rescheduled in 1983.

This will lead to a debt bump in 1985 when total debt service on existing medium and long-term debt will reach around \$2.7bn. The overall ratio of debt service to net earnings from exports and services is forecast to be around 29 per cent that year. But from this peak the Turks' forecast is that the figure will slip smoothly over the next five years to under 20 per cent. These figures are not far from recent forecasts made by the IMF.

Central Bank officials are confident the worst is far behind. Only the pessimist can disagree.

D. T.

PROFILE: EKREM PAKDEMIRLI

Man at the economic helm

"VISITORS ARE requested to keep their visits short and not to smoke," say two notices on either side of the imposing Ankara offices of the Under Secretary for the Treasury and Foreign Trade, Prof Ekrem Pakdemirli.

Though not a member of the cabinet, and indeed still a civil servant, Prof Pakdemirli is one of the most powerful and pivotal men in Turkey today. His influence on economic policy is dominant.

Unlike many of Mr Ozal's key lieutenants who tend to come from the Istanbul business world, Prof Pakdemirli taught in the University of the Aegean at Izmir before joining the Government. He was one of the leading figures in the State Planning Organisation (SPO) before last year.

An engineer by background who did his doctorate at Imperial College in London, Prof Pakdemirli is still only 45 years old. His curriculum vitae records a stream of successfully met targets since his days as a student at Ankara's Middle East Technical University, each achieved with the minimum fuss and usually in the shortest time possible, despite the book of official positions.

While at the SPO Prof Pakdemirli was overshadowed by its then chief, Mr Yildirim Akturk—man to whom in many ways he bears a striking resemblance, both being workaholic technocrats committed to restructuring Turkey's economy along free market lines. There were no reports of friction between them.

Akturk decided not to go into politics after the election despite the wish for Prof Pakdemirli's selection as "Under Secretary with Super-ministerial Powers." There was some speculation that this unprecedented appointment might be a second-best arrangement and that Prof Pakdemirli had been vetoed by President Ermen for cabinet office, as several others among Mr Ozal's associates are known to have been.

However, those in the know in Ankara dispute this, pointing out that it would have been easier to block Prof Pakdemirli's controversial civil service appointment than a place in the cabinet. The trappings of power are undoubtedly there, however. Prof Pakdemirli receives visitors in a room which was once occupied and befits a minister. In conversation he



Professor Pakdemirli: candid and direct

throws away lines like: "When I decide about that . . ." which suggest the policy overlords more than the civil servants.

Despite the aura of non-stop activity (which appears to suit Prof Pakdemirli who, if anything, seems more energetic and less tired these days than he did in the early Ozal years), he is courteous and alert in conversation, with a quiet sense of humour often breaking through.

"An ideal man to do business with" was how one foreign businessman once described him.

Turkish journalists seem similarly impressed. Even Left-wing reporters who might be expected to be temperamentally critical of his policies confess to having been impressed by him on a recent visit to Moscow at the head of a large trade delegation in January. There has been none of the potential friction from the press which his extraordinary and powerful situation might have expected.

One reason may be the combination of simplicity and candour which marks Prof Pakdemirli's conversation. Unlike earlier Turkish policymakers, he usually makes it quietly but abundantly clear which of the constraints imposed upon the administration he considers unwelcome.

Asked about the decision to build F-16 fighter jets, for instance (a decision taken during the last months of the life of the previous government and signed after the elections without the prior knowledge of Mr Ozal and his team), Prof Pakdemirli simply comments "very expensive" and changes the subject.

A similar directness was displayed in January when without fuss he acknowledged some minor faults in the import regime he had announced a few weeks earlier. Changes were made without any ado. Prof Pakdemirli is the sort of man who does not shrink from making adjustments to a policy when he feels they are needed.

DAVID BARCHARD

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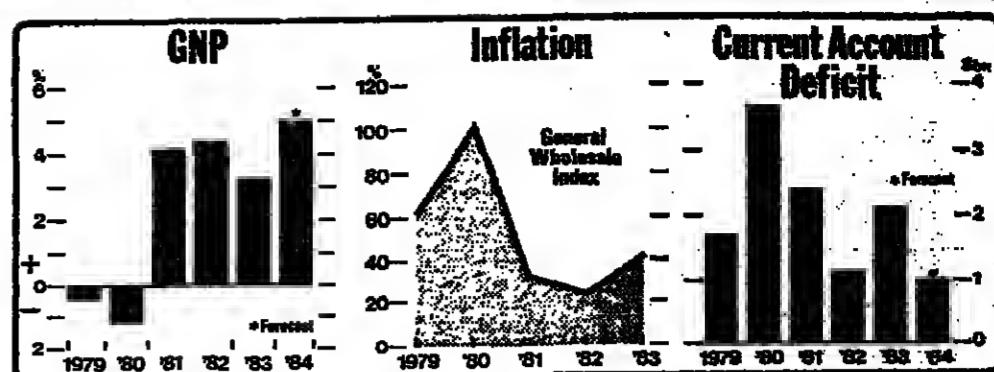
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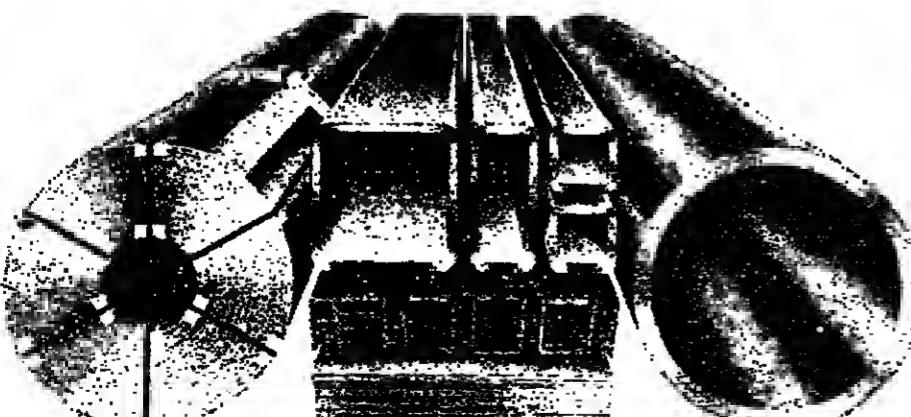
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TURKEY 10

Banks feeling the strain

IN THE past year five Turkish banks have had to close their doors.

"This year, two or three more are likely to follow them," one of the country's top bankers predicts. Certainly the scarce stories about.

"Around 25 per cent of the loans in my bank are non-performing," one owner blandly admits. Foreign bankers who have investigated the scene fear the industry-wide average could be considerably higher than this.

Yet they also point out that the Turks have become remarkably adept at living with loan portfolios which could cause some countries to call in the receivers.

Two months ago a man reportedly unable to service TL 8bn worth of loans to one of the larger banks was to be seen knocking on doors in Ankara in search of relief. The Government reportedly turned a deaf ear, and today other clients of that bank complain the steep price they now pay for credit is because they are helping the bank keep that customer afloat.

Now several of the banks have to make major increases in their capital by the end of next year and questions are beginning to be asked whether all will succeed.

With Turkey five years into an IMF-backed austerity programme it is hardly surprising that the banking sector reflects the strains of the economy as a whole.

Many firms have seen their domestic markets collapse. Others have found themselves squeezed as the present government holds the lid on credit expansion. All still seem to be having problems in adapting to what is a new era in Turkish finance.

After decades of cheap money, in 1980 interest rates were hiked up and firms have since had to pay up to 25 per cent real interest rates for funds. Few firms have found it easy to readjust their capital structure and reduce their ratio of borrowed to own resources in the way this new situation requires. As their finances have come under strain, so have those of the banks themselves.

The much-publicised collapse of the money broking houses in 1982 and of five banks last year has led to some shift in deposits from private banks to

Banking

DAVID TONGE

state banks and from the small banks to the larger ones. However, the present government makes it clear that it has little intention of encouraging the Central Bank to rescue any bank which runs into problems. The restrictions on the domestic assets of the Central Bank imposed by the current stand-by agreement with the IMF would in any case make this hard.

Policy

Nor is the government prepared to allow the level of real interest rates to fall markedly. In December it took a few measures designed to narrow the spreads which banks had to make. But Mr Ozal's men believe that high deposit rates are essential and savings must be encouraged if the country is to finance the investment needed for its future.

Mr Kaya Erdem, the Deputy Prime Minister, has just said that interest rates on deposits will be maintained at their present levels through the autumn. At present six-month deposits earn 45 per cent gross.

An equally important step forward was that decree on December 29 last year. This gave the Turkish banks more freedom in dealing with foreign exchange than ever before. They can now maintain their own cash flow of foreign currencies and are no longer obliged to deposit part of these with the Central Bank.

They can trade in foreign exchange around the rate set by the Central Bank. And Turks are now allowed to open foreign exchange accounts with Turkish

banks. One bank owner estimates that this move alone has caused Turkish bank holdings of foreign exchange to rise by \$250m.

All this is beginning slowly to break the general attitude that anyone requiring or offering foreign exchange must be involved in the black market and therefore should be watched like a lynx. Some Turkish banks have drawn their lesson from the way that, say, the U.S. banks make their main profits in foreign business.

Others tend to hedge any foreign debt with some protection that their client prefers to deal with the 13 foreign banks now authorised to operate in Turkey. "We charge the same fees for a letter of credit as a Turkish bank. It is healthy fee, twice what we can earn elsewhere," one U.S. banker says, explaining the high profits earned by well-established operations such as American Express and Citibank.

Here the foreign banks have an expertise on country risk and credit lines, say, in Algeria which cannot be matched by their Turkish counterparts. However, trading companies say that while U.S. banks require no counterdeposit for the letter of credit, Turkish banks may demand a 50 per cent downpayment. Why?

"You have to remember that we are offering a full-range of services while the foreign banks are only eating the cream," one local banker says, attempting to justify this position.

Long cocooned from the outside world Turkish banks have tended to be characterised by excessive operating costs, an exaggerated branch network and agonising bureaucracy. In granting loans they have

also tended to rely on market reputation and the availability of mortgagable assets as loan guarantees rather than any ability to analyse a company's operations to see whether it is viable. "They have to move from name lending to good lending," one foreign banker says in summary.

The Government's strategy to tackle this seems to be twofold. One element is encouraging more foreign banks because it believes that these will eventually—and it is a distant hope—oblige the local banks to pull up their socks.

Overseas

The corollary of this is its encouragement for the better established Turkish banks to extend their operations abroad.

Turkiye Is Bankasi operates branches in Frankfurt, Berlin and London. The Agricultural Bank, T. C. Ziraat Bankasi, operated a branch in New York.

Akbank has a subsidiary, AX International, in London which has built up an active trade finance business in the year it has been licensed as a deposit taker by the Bank of England.

It has just doubled its paid-in capital to \$10m. Turkey Garanti Bankasi has also just opened an operation in London.

The second element in the authorities' plans is increasing the reliability of the banks' reporting system and of auditing in general. The Central Bank has commissioned a study on the first of these which should be completed in September, with the changes to be introduced at the beginning of next year. The aim is to improve the authorities' ability to monitor monetary movements and, in particular, to



Deputy Prime Minister Kaya Erdem: interest rates on deposits will be maintained, he says.

make sure that non-performing loans are treated in a more satisfactory way.

The proposals have their critics. Some bankers argue that Ankara already has all the powers it needs to regulate the banks properly. Others say that it does not matter what auditors you bring in if they are not able to work out the true status of each loan.

But the step is in the right direction for it is belatedly being recognised that the dearth of properly audited accounts is beginning to cost some firms more than they gain by hiding the true picture. A number of Turkish contractors, for instance, have found the Algerian authorities reluctant to give them contracts unless they obtained a government guarantee. "We could not make head or tail of their true financial situation," one Arab diplomat in Ankara says on this.

This move to better accountability practices is a tendency encouraged by the foreign banks.

TURKEY'S MAIN BANKS — END 1983

(TL bn)

	Total deposits	Savings deposits	Borrowings from central bank	Government bonds	Loans (A)	Letters of guarantees (B)	(A) + (B)	Capital & reserves (C)	Ratio of (A+B) to (C)	Percent profit
TURKIYE IS	743	484	120	89	555	480	1,035	74	13.9	10%
AKBANK	369	209	2	24	194	123	316	41	7.5	5%
YAPI VE KREDİ	517	174	33	9	139	159	298	15	20.1	0.1
VARİFLAR	142	65	3	5	87	56	137	4	32.5	1.3
PAMUKKEMBANK	127	60	29	0.5	72	33	156	7	21.3	0.3
T. TİCARET	104	67	4	5	66	30	96	9	11.0	3
GRANTİ	82	49	6	1.5	34	51	85	4.5	19.0	-0.2
ULUSLARARASI (INTNL.)	34	8	10	—	36	39	125	7	18.5	3

* Post tax figures.

Note: Akbank has recently paid in a further TL 5bn of capital and Garanti a further TL 3.5bn. T. C. Ziraat Bankasi, The Agricultural Bank, Turkey's largest bank, which has recently taken over various industrial groups, was not available for interview.

Moving closer to reality

Free trade zones

FRANCIS GHILES

NOT FOR the first time since 1926 when the idea was first mooted in Turkey, free trade zones are back in fashion.

It does look, however, as if unlike in 1926 and again in 1953, the idea may well become a reality.

During the past 12 months, two major achievements have been made. A central authority called the "Organisation of Free Zones" headed by a very urbane Turkish diplomat, Mr Temel Iskit, has been set up in Ankara.

Like a growing number of offices, it is directly responsible to the Prime Minister and benefits from a certain degree of priority.

Although the law setting this office up was only passed last November, the decision on where the first two free trade zones will be sited has already been taken. Mr Iskit hopes the zones will be operational by early 1985.

Mersin, the booming port on Turkey's southern coast and the port of Antalya just to its west, where only 10 per cent of capacity is used at present, have been chosen. There is the possibility of a much bigger zone at Yumurtalik, near Iskenderun, at a later stage if the initial sites prove their worth and of one on the Black Sea.

Privately, however, many companies believe Izmir, with its thriving port and history of active internationally minded Christian and Jewish minorities stands a much better chance.

Big change
The recent developments represent a notable break in Turkey's policy which for half a century after the Ataturk revolution argued that economic growth, sovereignty and high tariff barriers were all part of the same equation.

Many are, however, voicing caution: the military is still worried at the scope a free trade zone may provide for arms smuggling—a major preoccupation throughout the late 1970s. Civil servants who for years were weened on Ataturk's diet of high trade barriers are often paying no more than lip service to the new policies. They may not do all in their power to get the project off the ground.

In Mersin, at least they will have to contend with a new may, M Okan Merzeci, who is determined to see the zone open next year.

The arguments in favour of free trade zones in Turkey are that they will offer depot warehousing and transit facil-

ties for goods to be re-exported to the Middle East.

Mersin is already a very active road-transit centre, with many company headquarters lining the road out of the city to Adana. No manufacturing activities will be allowed in these zones, only packaging or assembly. Ancillary services such as container and ship repairs will be offered but that aspect of the business will only develop if and when a third zone is chosen: the present sites do not offer enough space.

Antalya is also meant to offer Turkish contractors working abroad the possibility of bringing their machineries back to Turkey and storing them for the next job they win overseas without paying taxes: why a free zone is necessary for a job which could be taken care of by a bonded warehouse is, however, not entirely clear.

It is, however, fair to say that the policing and protection needed for the smooth functioning of a bonded warehouse may not be easy to achieve.

Argument
Those in favour of free zones also argue that the transfer of technology from free zones will benefit domestic industries, whose development it will speed up.

Turkish officials also hope they will bring in foreign investment, as for smuggling risks, people in the south point out that it will be less than what presently goes on on the Turkish-Syrian border.

The Mayor of Mersin insists that the zone will be well protected.

The private sector will hold the majority of shares in the organisations which are being set up to run the free trade zones and the state will retain a minority stake. Labour laws will be the same as in Turkey, but the exact structure of taxation has not yet been agreed.

However, an as yet undefined "central organisation" is expected to control and oversee the activities of these zones in the early stages of their development.

Foreign companies will also be allowed to lease land for long periods—a major break in a country which has not, at least since 1923, welcomed foreigners buying land.

The setting up of free zones represents a major break with recent Turkish history. They do make sense to the extent that Turkey is seeking to develop what is already its major role as a transit area at the crossroads of three continents. Its growing volume of exports and re-exports, notably to the Middle East, suggest such zones could be useful; however, there is a danger that people will come to expect too much from them.

One time will tell whether the free zone turns out to be little more than a fashion idea in Turkey.

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Reforms fail to solve problems

WHEN Mr Ozal's Motherland Party swept to victory in Turkey's local elections on March 25, it was a striking endorsement of the prime minister's controversial privatisation programme.

Mr Ozal came to power in December after a general election campaign in which he had successfully advocated the idea of revenue sharing for such public sector projects as the Bosphorus Bridge and the Ataturk High Dam on the Euphrates and a retrenchment of the public sector's general involvement in industry.

The State Economic Enterprises remain one of the major unsolved policy areas for any Turkish administration. For Mr Ozal, they will be a major test of his government's success in restructuring the economy along market lines.

A decree reforming the State Economic Enterprises went into effect in October 1983. The more outspoken among Mr Ozal's lieutenants described it at the time as "inadequate", since the main change introduced was simply a reshuffling of overall responsibility for different groups of SEE's and the distinction between "service" enterprises and "productive" ones.

The root problems which Mr Ozal had tried to tackle in his original reforms of January 1980 were—and so far remain—largely unsolved. The operating losses of the major SEE's have been pruned. Last year 34 SEE's are believed to have made profits and nine losses.

But the underlying situation

The State Enterprises

DAVID BARCHARD

has not changed greatly. For a start, prices are in practice largely fixed by the government. Mr Ozal's administration itself demonstrated this strikingly after the March 25 elections when almost all SEE products received sharp hikes. Coming four years after the abolition of subsidies and the freezing of pricing decisions, this conflicted with official claims that SEE prices were no longer cabinet decisions.

Why, one might wonder, can railway ticket prices in Turkey not be adjusted gradually, rather than hiked suddenly at annual intervals by up to 100 per cent?

Pricing policy highlights a

deeper managerial and administrative malaise. Public sector agencies continue to be over-manned and badly managed. Caution and the avoidance of mistakes is the surest recipe for approval.

Innovation is discouraged. Top posts are, in effect, political appointments and those with aspirations for a long career tend to avoid them. There is no sensitivity to consumer needs. The radio stations may announce details of power or water cuts sometimes, but services and supplies can also be suddenly cut off without explanation or apology.

Turkey's telecommunications

services may be improving slowly, but in this sector, as in others, the general attitude of officialdom has usually been that the customer should be thankful for anything he gets.

Long-term changes of personnel and working habits are not quickly achieved. Some state sector enterprises, according to Western diplomats, play a major part in distorting the country's reviving economic picture by internalising payments delays which can sometimes bring a Western supplier into severe difficulties.

Since Mr Ozal's return to the Foreign Investment Department of the State Planning Organisation has been taking a hard look at some of the manufacturing SEE's to see if the formula worked out in

1982 to deal with diesel engine investments planned by the state motor corporation Tumosan would help elsewhere.

Thus, MAN and Daimler Benz are building heavy engines while Tumosan and Daimler Benz are making medium diesel engines at a plant at Aksaray in Nigde province. A possible deal between Tumosan, a private sector group Turk Traktor, and Fiat is being considered.

Similarly, the FID has encouraged a joint venture for locomotive production and the State Supply Office DMO is looking for two or more joint ventures to supply Turkey's need for cash registers.

The planner would like to go further but they face both practical and political problems. It is recognised that some "strategic" areas (including much mining) cannot be privatised because of powerful objections from the bureaucracy and elsewhere.

The privatisation of Tekel, the cigarettes and alcohol beverages monopoly, would be popular.

"The problem is how to do it," an official says.

Tekel is one of the most deeply entrenched state sector bodies and has already put up a tough though ultimately unsuccessful struggle against foreign cigarette imports and joint ventures to make them in Turkey.

However, some parts of the private sector lost to it are

being restored. The Ziraat (Agricultural) Bank which had acquired several profitable industrial companies belonging to the bankrupt Kozanoglu Cavusoglu Group has now been forced to reverse an earlier decision to hang on to them.

For some strategic industries, a structure designed to force them to conform to private sector practices as much as possible has been applied for some years. The thriving military electronics concern Aselsan

functions like a private company, although its ownership is largely public. Critics point out that Aselsan has enjoyed high capitalisation, but the formula does seem to have worked.

What remains to be seen how it will succeed with Havelsan, the aeronautics electronics concern, another pet project of the Turkish military.

Meanwhile, General Dynamics and TUSAŞ (the state aircraft corporation) have set up a joint venture to build F-16 jets, a significant revision of TUSAŞ's intended—though possibly unattainable—original role.

Key areas of public sector economic activity, the "problem children" of the state sector have been divided between various of the ministers of State. This should lead to greater flexibility and more attention and funds when needed. But the prospects for quick improvements look slender.

Commitments expected to increase gradually

PROSPECTS for foreign investment in Turkey are looking up. The new Government is trying to show the world that the country has overcome its traditional xenophobia, and that businessmen are eager to find foreign partners.

"In the past 60 years Turkey has not issued such an invitation to foreign capital as now," says Mr Vahit Halefoglu, the Foreign Minister.

Foreign investment

BRIAN GROOM

Telegraph and Telephone Administration to make digital telephone exchanges connection with the large state-owned Teletels. The circumstances surrounding this deal show that the Ozal Government, far from being purely technocratic, is not afraid to seek political trade-offs.

Behind the scenes it has tried to twist ITT's arm to exert what ever influence the company may have with the U.S. Congress to drop its insistence on making military aid to Turkey dependent on concessions over Cyprus. The ITT deal is subject to final Government approval in further negotiations, with at least the Government been to see if ITT, L. M. Ericsson, Siemens or Fujitsu will improve their offers.

Other foreign link-ups with the state sector include four proposed ventures with the mining authority Etilbank bringing in \$220m of foreign capital—a copper venture agreed with Phelps Dodge of the U.S., and outline plans for another copper venture with Preussag, a zinc lead one with Metallgesellschaft, and a marble one with Pellegrini of Italy.

The Government wants to break the monopoly of Tekel, the state tobacco company, but has yet to choose between joint ventures or cigarette production proposed by Philip Morris (with the local group Sabanci), Rothmans (with Koc), or Reynolds.

In the private sector, companies which have expressed an interest in coming to Turkey since Mr Ozal announced his economic liberalisation measures include Volkswagen of West Germany, Samsung of

South Korea, and Mitsui of Japan.

This is not the first time Turkey has tried to interest foreign investors. But mindful of the way outside businessmen had exploited the Ottomans, it did not begin to welcome foreign capital until the 1950s.

Even then, middle-ranking state officials were obstructive and permission to expand or modernise plants was sometimes withheld. The country attracted only \$200m of foreign capital between 1951 and 1980.

The latest attempt to entice outsiders began when the "open door" Law 6224 of 1954, stiffer in practice by the bureaucracy, was liberalised by decree in January 1980. Joint ventures grew from 100 in 1980 to 170 in 1982 and authorised foreign investment rose from (cumulative) \$325m to \$330m.

However, 80 per cent of this increase was attributable to "voluntary" investment—financed by non-guaranteed trade arrears—debt which Turkey could not settle. Foreign creditors were allowed to be paid only if they took the money in liras and invested it in Turkey.

The pot has since emptied, and in 1983 foreign investments under Law 6224 rose only to 185 totalling a cumulative \$333m. Companies were awaiting new political developments, keeping a wary eye on inflation as it rose again to 40 per cent and concerned about the high interest rates which were causing problems for their prospective Turkish partners.

The new government has taken further steps to rationalise and liberalise the investment rules. About 200 joint ventures, many of them small ones, were still operating under the older decree 17 which limited their right to transfer earnings and increase capital.

That has been put on a similar footing to law 6224 by the new decree 28 of December 1983. The main outstanding difference is that these companies do not yet qualify for all the incentives available to law 6224 companies, but the whole system will be unified in a new law which the government hopes to have in place shortly.

Dr Ozal says that all sectors open to Turkish private enterprise are open to foreigners also, except coastal shipping covered by the cabotage law.

Central role in the Government

DR NAMIK KEMAL KILIC has no time now for the fishing and shooting of birds as he has redefined the role of the Government," he says.

Whether his 10-member department can cut through Turkey's slow and deep-rooted bureaucracy, even with the Government's backing, remains to be seen.

This brisk 41-year-old has been acting director of Turkey's Foreign Investment Department since May last year. It is not only this position which gives him a central role in the Ozal Government's attempt to open up the traditionally closed Turkish economy. He has long been an advocate of the free market ideas which are now embraced.

"We must privatise the economy as much as we can. That is a medium rather than a short-term policy. It is the first time in the history of the

republic that anyone has gained experience in a practical quantified economics of the sort he found in the U.S. He believes he avoided the treatment of economics as an abstract science which dominates Turkish universities because he was educated in a technical discipline, engineering.

Born in Cankiri and raised in Ankara, he graduated in agricultural engineering from the University of Ankara in 1964 and worked for two years at the Ministry of Agriculture. He went to Michigan State University in 1967 and took a master's degree in systems science (engineering).

In 1972 he received a doctorate from the university's industrial engineering department. For the next four years he taught there, and worked as consultant to the State of

Michigan and the U.S. federal government. He gained experience in economic modelling and worked on the Agency for International Development's programme for South Korea, Mexico and Nigeria.

Returning to Turkey to teach at Cukurova University's engineering and economics department in 1977 he began to press his ideas for eliminating subsidies on the government. He was unsuccessful at first but caught the eye of the team which was just beginning to gather around Mr Turgut Ozal. When this team came to office in 1980 the call went out to Dr Kilic. He has been a civil servant ever since but remains a brusque, no-nonsense man who, like a hunter, wants results.

Dr Namik Kemal Kilic of the Foreign Investment Department. Determined not to let the best be enemy of the good



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1982 TL.	ASSETS	1983 TL.	1982 TL.	LIABILITIES	1983 TL.
2,992,500,000.00	UNPAID CAPITAL	1,995,000,000.00	4,000,000,000.	CAPITAL	4,000,000,000.00
563,929,687.07	CASH	1,213,968,469.37	421,502,579.73	RESERVE FUNDS	839,216,168.79
699,526,611.86	CENTRAL BANK OF TURKEY	876,544,774.13	8,777.50	PROVISIONS	21,640.00
3,369,712,027.72	BANKS	7,570,570,187.99	470,133,272.79	CENTRAL BANK OF TURKEY	4,828,753,970.15
16,028,800.00	SHARES AND SECURITIES PORTFOLIO	—	732,257,448.84	SPECIAL ACCOUNT PROVISIONS	1,016,222,918.78
910,879,838.19	DEPOSITORY PROVISIONS	1,931,779,552.32	1,424,796,197.10	BANKS	2,274,993,115.03
8,158,958,408.76	LOANS	18,474,984,739.77	7,521,830,937.37	DEPOSITS	13,555,523,882.64
52,893,400.69	VARIOUS RECEIVABLES	691,480,132.78	1,138,313,023.89	FOREIGN EXCHANGE DEPOSITORY ACCOUNTS	1,904,755,385.71
673,831,056.28	SPECIAL ACCOUNTS (CENTRAL BANK OF TURKEY)	973,772,519.34	27,384,421.64	PAYMENT ORDERS	82,276,676.28
17,148,186.68	STATUTORY DEPOSITS WITH THE CENTRAL BANK	106,578,186.68	520,246,392.47	VARIOUS ACCOUNTS PAYABLE	1,148,691,780.59
133,219,200.97	FIXED ASSETS	544,373,360.17	85,475.43	UNCLAIMED DIVIDENDS	11,980.70
65,104,845.81	DELAYED RECEIVABLES	47,714,748.83	1,866,083,809.28	OTHER LIABILITIES	2,809,610,542.18
1,148,401,146.73	OTHER ASSETS	590,371,796.16	713,412,984.49	PROFIT	2,585,076,432.51
33,922,109.77	REDISCOUNTED RECEIVABLES	28,116,025.82	18,836,055,320.53		35,045,154,493.36
18,836,055,320.53		35,045,154,493.36			
29,136,541,838.33	CONTINGENT ACCOUNTS	71,579,513,142.88	29,136,541,838.33	CONTINGENT ACCOUNTS	71,579,513,142.88
47,972,597,158.86		106,624,667,636.24	47,972,597,158.86		106,624,667,636.24

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TURKEY 12

Necessity breaks down old barriers

WHEN TURKEY was elected to chair the economic committee of the Islamic Conference in Casablanca last January, some Arab commentators could not suppress a wry smile: more than half a century after the final break up of the Ottoman Empire, it seemed as if relations between Turkey and its numerous Arab neighbours had come full circle.

General Kenan Evren's presence in Morocco, the first time a Turkish Head of State had attended such a meeting, underlined, as did his recent visit to Saudi Arabia, the growing links between the heads to the sultante in Istanbul and their, today, much richer former subjects.

As is so often the case with traditional enemies, economic necessity has imposed a new logic. Every private sector

official whom a visitor

meets in Istanbul, Ankara or in the economically booming province of Adana, which lies close to the Syrian border, speaks of his Muslim "brothers" in glowing terms, spelling out the natural advantages Turkey holds in seeking to do more business with the Arab world.

Its geographical position

which makes for easy access by

sea, road and air, transit traffic

from Europe to the Middle East

is estimated to bring in at

least \$500m a year.

Turkey has a wealth of con-

tractors and engineers, not to

mention a workforce whose de-

mands when working abroad

Middle East links

FRANCIS GHILES

are far less than their European counterparts.

Turkey is one of the few countries in the world to boast an agricultural surplus—some-

thing which is no longer the

case in any Arab country. The

government's food deficit of the

Middle East and the quality of

Turkish agricultural produce,

not to mention competitive

prices, plead in favour of large

Turkish exports.

Then there is Turkey's skill

in avoiding taking sides in inter-

Arab disputes or in the Iran/

Iraq conflict. Turkey trades

with both the last two countries,

but its private sector and

officials are at one in believing

that an end to the now four

year-old conflict would earn

even greater dividends for

Turkish companies.

Thus, as Turkey seeks to

deregulate its economy and promote exports, closer and more fruitful relations with the Middle East make a lot of sense. Exports to Iran amounted to \$1.1bn last year, those to Iraq \$320m (the last some 50 per cent below 1982 figures), while Saudi Arabia took \$360m-worth of Turkish goods and Libya \$184m, a 20 per cent decline on 1982 figures.

Overall, the Middle East took 45 per cent of Turkey's exports last year.

Every major Turkish industrial and banking group is involved, some often active on a dozen building sites at any time. Meanwhile, loans from Arab countries, notably Saudi Arabia, which recently lent \$250m to finance housing projects, are increasing. Equity investment from such sources is much talked about but appears to be more in the nature of hope than reality for the moment.

Because of the strong pressures on its foreign income, Iraq recently persuaded the Turks to agree to a reduction of the amount of cash payment on receipt of Turkish goods to 25 per cent, the balance being paid over a period of 24 months.

The Turks were forced into this concession despite the fact that their exports to Iraq were slashed by 50 per cent last year. This year exports have recovered sharply and even last

year's figure of \$320m-worth of exports to Iraq fails to represent the total income Turkey derives from Iraq by about 50 per cent.

The balance is accounted for by workers' remittances and transit trade.

Turkish contractors, meanwhile, are increasingly resorting to barter deals on Israeli contracts, with payments to be made in oil.

One ironical result of the growing volume of barter is that all oil and oil products storage tanks in the Adana region are full of Iranian and Iraqi oil.

Barter may also provide the major key to sorting out the arrears which have built up in Turkish exports and contracting in Libya.

But the overall problem of Libyan arrears—\$120m according to Ankara, about \$400m according to Ankara, with no one to win the oil—was forcing Turkey to Tripoli to be sorted out in Tripoli do not interfere.

In particular, it is suggested that Turkish purchases of Libyan crude will be increased by one sixth to 3.5m tons a year in 1984.

It is unlikely that the setting up of Islamic banking practices in Turkey with the help of Libya—\$500m worth of capital is being mentioned for the setting up of Islamic Holding—will help much, despite the claims of the general manager of the Arab Turkish Bank, M. Farag Shalaf.

The Libyans have two other cards. They did ship oil to Turkey when that country was facing severe power cuts in the late 1970s, the result of its shortage of foreign currency. And none of the contracts the Turks have won in Libya is of strategic importance, either in the economic field—even less when related to military matters.

Privately, some of Turkey's leading contractors express fears that the Libyans hold, in their arrears to Turkish companies, an excellent means of pressure.

With Iran, meanwhile, trade flourishes: Turkish exports increased by about one quarter to \$1.08bn, which is more or less entirely paid for by 5m tons plus of oil. The recent visit to Iran of Mr. Turgut Ozal and 1,000 Turkish businessmen has led to Turkish claims of fresh export agreements worth \$500m. The trade is handled through a clearing account administered by the central bank of the two countries with a generous \$300m credit limit of either side.

The economy

On top of this there is a further \$500m in trade between Turkey's eastern provinces and the Iranian provinces of East and West Azerbaijan—oil from the Tabis refinery.

Turkey is only just beginning to make headway with other North African countries. Trade with Egypt is picking up and 40 Turkish firms took part in the Cairo Fair late last winter.

Otomanian, meanwhile, has sold 750 buses to Egypt in the last three years.

In Tunisia, one contractor, FAST, has just won the first ever Turkish contract, to build a \$15m port at Gabes. The Tunisians have just agreed to buy food and cotton. A few years ago the Groupe Chimique Tunisien allowed a new process to be used in phosphoric acid to be used in Tunisia.

Algeria remains the greatest obstacle to Turkey's commercial relations with the Middle East. This is because Algeria insists usually on the Turkish Government providing some form of guarantee for Turkish companies wishing to do business in their country.

This the Government in Ankara is unwilling, or not in a position to do. The volume of trading is increasing, albeit slowly—last year the Koc group sold 100,000 kitchen units to Algeria and other contracts are expected to follow.

Meanwhile, Algeria sold oil to Turkey for the first time in 1983, worth \$71.8m.

With Saudi Arabia it is business as usual, though the volume of orders has decreased since 1980. A joint \$100 trading company is to be set up later this year.

Feasibility reports for a string of projects from poultry farming to mining packaging in Saudi Arabia was handed to the president of the Saudi Union Chamber of Commerce, Ismail Edu Davud, in Turkey last January. In a very recent development, Turkey has offered to sell arms and ammunition to Kuwait and the United Arab Emirates and is awaiting their answers.

Officially, over 200,000 Turkish people work in Arab countries: the real figure is probably much higher. As many as a further 50,000 may be illegal workers in Saudi Arabia alone. These figures are small in comparison with the 2m Turks who reside in the EEC, but they work in a part of the world which holds much promise for the future.

Continued dependence on imported oil

SIGHS OF RELIEF are audible in every Turkish factory at present. There were no serious power cuts last winter, and managers have been able to focus as a result on the many other problems they face.

The nightmare days of 1979-80, a long cold winter with massive power cuts and long petrol queues, remain an unpleasant memory, however, and there are fears that fresh shortages could emerge when production picks up.

Installed electricity capacity is inadequate, and Turkey remains uncomfortably dependent on outside sources of energy: some 42 per cent of the country's requirements and virtually all its crude oil have to be imported.

Turkey, which is itself only a small scale oil producer, imports 85 per cent of the oil it consumes and this accounts for some 45 per cent of total energy consumption. The cost to the balance of payments is heavy, with crude oil accounting for about 40 per cent of all imports by value.

A number of new power stations and dams will be commissioned over the next few years and these will help to meet the growing needs of the Turkish economy. However, considerable controversy still surrounds the possible ordering of two or three nuclear plants.

Turkey seems likely, too, to remain a small producer of oil. The geology of the main producing area in the south east is difficult and fractured. Local peak production was 3.5m tons in 1970 (about 70,000 b/day) and in recent years it has stayed at around the 2.4-2.5m tons. The bulk of this production has come from Shell, which last year produced 48 per cent of Turkey's oil, and from TPAO, the state oil company.

However, there are signs that the oil law of 1982 is helping to attract new companies. It allows foreign companies to export 30 per cent of the crude they discover, provides a ceiling on taxes of 55 per cent of corporate profits, and a 12½ per cent royalty.

The Swedish company, Salen, is drilling off Iskandarun and Mobil, Esso, Atlantic Richfield and Texaco are also taking a closer look at prospects in the country. This greater openness to foreign involvement is a recognition by Turkey of its own limitations.

TPAO is also going ahead with a secondary recovery project at the Bati Raman field for which the World Bank has put up \$62m. It involves a highly sophisticated gas injection scheme aimed at lifting recoverable reserves from between 25m and 50m tonnes to 250m.

Reserves

Farther north in Thrace, the 40m cubic feet of gas reserves could be quadrupled, according to some estimates, and there are plans to build gas turbines which could produce enough electricity to replace the amount Turkey has been buying from Bulgaria and the USSR in recent years.

It is, however, thermal and hydroelectric power that have most to offer as an alternative to oil. The Turkish Electricity Authority (TEK)—which has a reputation for ambitious projects and for slow progress in completing them—brought into service last year its first of four 350 Mw turbines at the Afyon Eşme lignite fuelled power station. This scheme was five and a half years late and there was a tenfold increase in costs during the planning and construction period.

These plants, when completed, will produce 1,300 Mw, with a further 1,470 Mw to come from seven plants being built at Marmara and 600 Mw from four other units in central Anatolia. Eight smaller plants, also to be fuelled by lignite, are planned around the country. Implementation of these plans will depend on a quadrup-

ling of the present annual 20m tons of existing lignite capacity.

At present facilities to double

capacity to 40m tons are being

built. There are problems,

however, with Turkish lignite

which has a very high water

and sulphur content and is

difficult to burn.

This high sulphur content is

also the cause of appalling pol-

lution which hangs over

Ankara, a problem which will

have to be dealt with in coming

years. High quality metallurgical coal is being exploited

on the Black Sea, at Zonguldak

but with each worker pro-

ducing on average only 100

tons a year there is clearly

scope for productivity gains.

In the hydroelectric field—

another potential source of

power—dams are being built

but only slowly, as the Ataturk

dam saga amply demonstrates.

A target of 100m kilowatt

hours of electricity from hydro-

electric sources has been set,

of which 70m should, on aver-

age, be available though prob-

ably not much before the end

of the century.

With total demand for energy

produced from commercial

<p

The economy

Exports boom fizzles out

SO, what went wrong in 1983? In the previous two years, at a time when world trade was in the doldrums, Turkey doubled its exports. But last year the boom ended.

All those who had argued that Turkey could not base its economic future on the volatile markets of the Middle East began to say: "I told you so."

Certainly, part of the problem lay in Turkey's markets. The ending of clearing agreements with countries such as the Soviet Union had seen a slump in their interest in Turkish products.

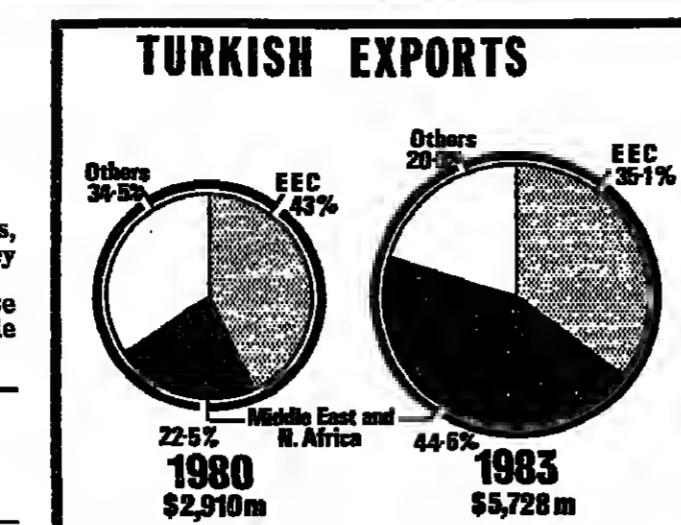
The Ozal Government has been quick to send massive trade missions to some of its main trading partners. Some 200 businessmen have just come back from visiting Tehran with the Prime Minister and a similar浩繁 is planned to Libya.

Earlier, the Turks descended on Moscow, hoping to repair some of the damage to Turkish exports caused by the ending of clearing arrangements.

But for the new Government marketing is only part of the problem. For Mr Turgut Ozal, the Prime Minister, the lax monetary policies and overvaluing of the Turkish lira practised by his predecessor are the main reason for the setback in 1983.

He has reversed both of these. During his first four months in office he devalued the Turkish lira against the dollar by over 20 per cent and plans to use a realistic exchange rate as one of the groups which export over \$500

Foreign Trade
DAVID TONGE



main ways of driving exports.

At the same time, the Government has slightly simplified export regulations and increased the share of export earnings which exporters can keep abroad.

But the new has copied these with a series of moves which have had most of the exporting community up in arms against him.

The first is to wind down the amount of Government funds available for export credit: the Government argues that this credit should increasingly be provided by the banking system, rather than the Central Bank.

The second is to reduce the tax rebates granted for exports by one-fifth; a further reduction is due in September.

The third, and most controversial, is to give special privileges to a "rich man's club" of exporters, in particular stipulating that henceforth only

in 1983 will be allowed to trade with Comecon countries. The Government's intention is simple. It has seen how the ending of clearing agreements has led to a slump in Turkish exports to the Eastern bloc countries. It wants to improve the balance of trade in these areas. It believes that companies which know export will be able to achieve this.

The move has upset the Eastern bloc countries who object to being prevented from dealing with firms which they have come to know and trust. It has also upset the small companies themselves.

One of the major trading houses admits that it is still finding resistance from its would-be clients in Comecon, but the Foreign Ministry's view is that the future is over.

However, Mr Nuh Kuscu, President of the Istanbul Chamber of Commerce, remains

extremely critical of the change. He argues that the large trading houses will take time to find their way round the market, that they are designed to export and know less about import, that setting the limit at \$500m was arbitrary, and that the decision showed a total lack of understanding of, say, the Soviet market.

"We sent a mission to Moscow last December. We saw there were queues in the shops for Turkish goods. The problem is not that we do not know how to sell. It is that the Russians do not have foreign exchange for our products. If we sell more of a product like hazelnuts now most likely it will be switched to other markets where we could have sold ourselves."

That said, the growth of the trading houses remains one of the more striking developments of Turkey's export scene.

IT ALL started with bananas. Quick to take advantage of the Government's new import regime, two traders flew a dozen tons of "chiquitas" into Turkey in January. They were put on sale at 30 per cent above the price of their shrunken Turkish cousins. They sold out immediately.

Newspapers seized on this incident as proof that the liberalisation measures, introduced by the Ozal Government at the beginning of the year, split down for Turkish products. Share prices on the embryonic stock exchange fell by up to 20 per cent at the spectre of competition. The little-known Confederation of Banana Producers overnight became a household name.

Industrialists added their voice to the fray. For long, the Government seemed to give in. Its new regime had ended the ban on banana imports and made them subject to licence. Now it made clear that few licences would be given.

Teething troubles

It was an inauspicious start to the Ozal Government's attempts to open up Turkey's notorious import regime. After all, if free trade could not survive the complaints of a few banana growers, how would it handle the protests of each fresh lobby group which opposed imports from abroad?

But, in the event, such early communications have proved little more than passing teething troubles.

For as time has passed most Turkish

producers have found they so far have

little immediate cause to worry about

what Mr Turgut Ozal, the Prime Minister, has described as a "complete change" of

the import regime. In practice, imports remain generally discouraged.

The key change in the new regime is that Turkey is now relying on the price mechanism, rather than quotas and bans to control imports. In the past, the Government put out two main lists each year, one saying which goods could be imported without approval and another stating which goods needed licensing. All other goods were banned.

Changing policies on imports
DAVID TONGE

The Ozal Government has reversed this. It now has a banned list of some 250 customs headings, ranging from wigs, drugs and guns to numerous agricultural products and ceramics; it only allows imports of these on a case-by-case basis if they are to be used in production for export.

Import of a further 268 customs classifications requires permission. These items include a number of industrial imports also made in Turkey. The remaining items can be imported freely—if you are prepared to pay the price.

Apart from tariffs, which usually remain high, a special levy has been introduced on many consumer goods, foodstuffs and tyres. The levy is to be used to finance mass housing.

Now, for example, each refrigerator import is not only subject to 60 per cent

customs duty and 4 per cent production tax, but also to a \$200 levy.

Municipal taxes and wharf dues also add to costs.

In general, domestic producers of consumer goods are more protected than before while producers of raw materials and semi-finished goods may have slightly less protection. The requirement for import deposits against letters of credit has been lifted by the government though is still required by almost all banks.

The Government says that its long-term aim is to reduce tariffs so that domestic industry is forced to become more efficient. It sees this year's import regime as a first step in this direction. But, in practice, it is only a relatively small step.

Moving slowly

One reason for the Government's moving slowly is because it has wanted Turkey to become accustomed to the change from quotas to the price mechanism, from quantitative to qualitative controls.

Another reason is that it had to ensure there was no surge of imports to strain the country's fragile foreign exchange balance.

In practice, the tight money policy followed at home means that there is not much cash around to pay for an import boom and, if anything, the level of imports has been below last year's levels.

Indeed, fears that Turkey would be swamped by imports have so far proved as illusory as claims that the country has already ended the decades of protectionism which has swaddled the country's industry at the expense of the consumer.

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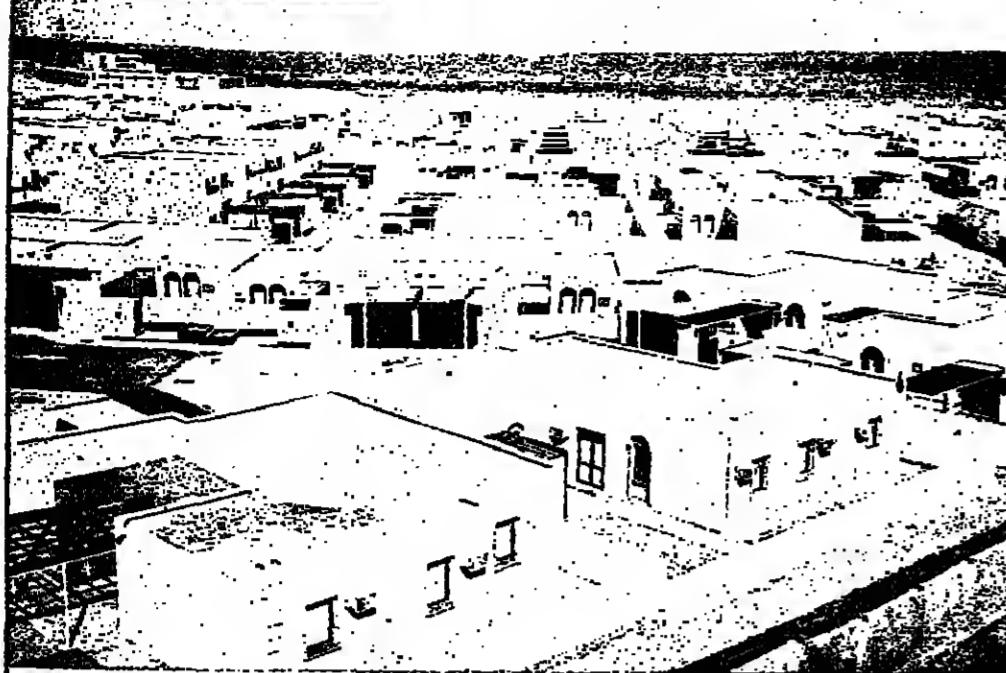
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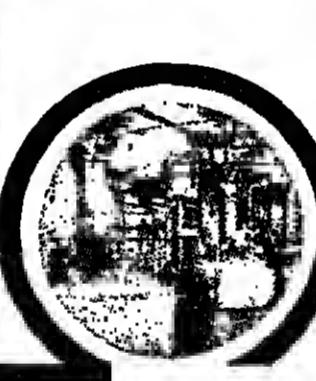
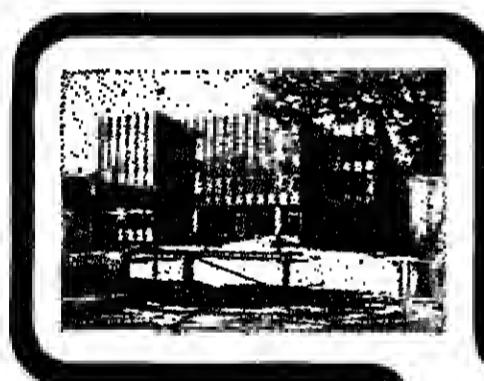
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Industry

TURKEY 15

Turkish industrialists have faced major challenges in the past five years: labour troubles, energy shortages, a collapse of domestic demand, soaring interest bills—such are the problems which have come and, in some cases, gone

Critical voices are muted

AFTER NEARLY six months of Mr Ozal's Government, Turkish industry is beginning to get some perspective upon the changes it has introduced.

Not everyone is happy—some firms indeed are known privately to be close to bankruptcy—but there are surprisingly few critical voices. Even Mr Halit Narin of the Turkish Union of Employers' Unions has recently modified his previously very unfriendly tone where the Government's policies are concerned.

Turkish industry grew up in a hothouse with most foreign competition banned, and with booming demand on the domestic market.

Since Mr Ozal's first reform package of January, 1980, the old easy conditions have gone for good.

Interest rates are high—the net cost to most borrowers is still said to be around 65 per cent on average when commissions and other charges are included. Nobody expects the era of cheap money in return, and while Mr Ozal is in office, rates to depositors are likely to stay above the rate of inflation, thus keeping up the cost of money.

Domestic demand has been cut—though it is still surprisingly strong. Last year there was an unexpected upturn in sales of passenger cars, attributed to the lower interest rates of Mr Kafaoğlu, (the previous finance minister). Since Mr Ozal returned to power, heavily surcharged items such as Nescafé and Danish Blue Cheese have been selling rapidly, following their appearance in the grocers' shops.

Nonetheless, most Turkish businessmen feel that they will have to export or survive in the long run. After 1980, exporting was made easy by high subsidies and tax rebates. These have been cut back since December last year.

Response from export sector

"The time has come when exporters have got to learn to stand on their own feet," says Professor Ekrem Pakdemirli, Mr Ozal's Under Secretary for Trade and Industry. Turkish exporters respond by pointing out that they do not enjoy sophisticated banking, market intelligence, and export insurance services which are taken for granted by businessmen in other OECD countries.

One major State bank—the Anadolu Bankası—may become an export bank under plans announced last November. And banks such as the Pamukbank and the Uluslararası are offering new services to exporters, but these are still fairly rudimentary.

Meanwhile, large scale firms are having to turn their attention, even at home, to business activities which were previously little known. Market research, marketing, and advertising head the list. Many of the longer-established groups are said to be reluctant to waste funds—as they see it—it on such activities at a time when money is very expensive.

None the less, the major groups have all developed their own marketing divisions—though this does not necessarily mean more than giving a gran-

Adapting to a new world

DAVID BARCHARD

dose of it to a managerial figure.

Advertising budgets are still notoriously large, with firms splitting their allocations between television advertisements at home and prestige advertising in the international press in the hope that this will boost their image abroad.

With the sensible few funds dominating business life, it is not surprising that private sector investment has largely stalled over the last few years. Private sector investment which was around 50 per cent of total fixed investments before 1980 has been averaging around 40 per cent each year since then.

This is not to say that there has been no investment of significance. Most of the major projects announced over the last two years—including those in relatively troubled sectors, such as the motor industry, where both MAN and Mercedes of West Germany have announced joint ventures with Tumosan, the state motor corporation and mining, where Phelps Dodge is involved in a tripartite venture with the Etibank and Gama Endüstri—have been joint ventures with foreign capital. Domestic investment concentrates chiefly on lucrative lines such as road transport, and is usually small-scale.

Despite all this, Turkish manufacturing is growing, not contracting. The sector grew 8.4 per cent in 1983, compared to 3.3 per cent in 1982 and 7.2 per cent in 1981. It is targeted to expand by 6.6 per cent this year.

Not everyone is convinced that all the protestations of anguish from the hard-pressed Turkish industrialists are equally genuine. Bankers remark that many businesses seem to have been successful in transferring their problems to the banking sector—which has been tolerant towards many long-standing customers.

Early in 1984, managing directors of several leading Turkish banks were admitting almost nonchalantly that they and their competitors were carrying a burden of between 25 and 30 per cent on average of "non-performing loans" in their portfolios.

The extent of their liabilities was believed to be much higher in some cases. Defending banking policy on this point, banks would usually protest that the majority of their debts would be paid eventually.

"Hopeless debts are a very small percentage," said one bank owner. "I would put them at about five per cent or so."

How is the Government to avoid a domino-like succession of collapses? During 1983, the Uluslu Government and its finance Minister, Mr Adnan Baser Kafaoğlu, resolved the problem by exceeding the limits of their agreement with the IMF, increasing the volume of currency in circulation—and it is assumed (no one knows quite how) channelling the resulting funds to companies on the edge of bankruptcy. There are believed to have been 60 or 70 such companies, queueing up for Government assistance.

Mr Ozal believes that Turkish firms should merge, when they get into difficulties. The problem is that the family ethos runs deep in Turkish business. There are some partnerships—but they tend to be the fruit of lifelong family friendships.

Mergers are little-known

Mergers, in the Western sense, are so far little-known and for some directors of struggling enterprises, it can actually be more profitable personally to allow their firm to become insolvent than to sell control of it at an earlier stage.

None of this answers the basic question of 1984 in Turkey: just how many firms are capable of surviving and adapting under the present conditions? The indications are that the number is a surprisingly high one and that there may be more funds in the economy for industry than businesses—hoping for an end to high interest rate policies—will admit.

With the exceptions of the Kafaoğlu-Cevusoglu group, all of the major names in Turkish industry have so far survived though some after debt rescheduling—and seem to be showing an astonishing resilience which can only bode well for the future.

Now all these groups are totally satisfied with the results. Enka, the best-known construction group, is said to feel privately that it went too

deeply into the Turkish market.

On the other hand, subsidiaries selling everything from fresh fruit to textiles in world markets are now an important part of Enka's overall operation.

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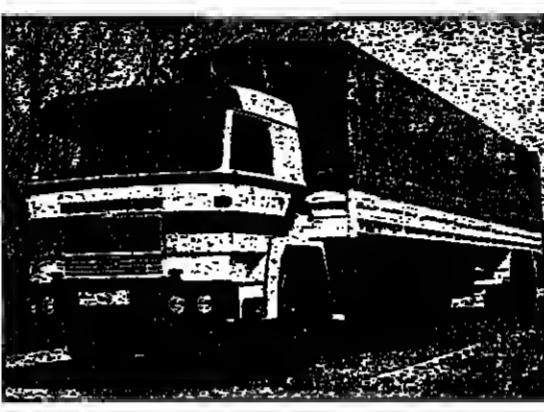
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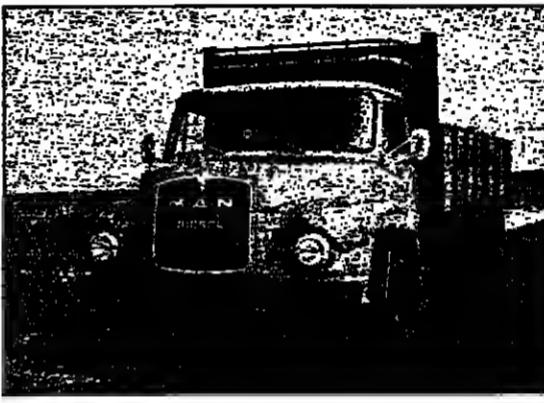
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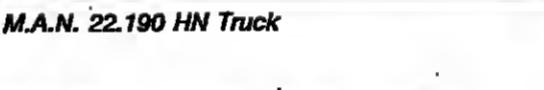
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Sector growing steadily

OCTOBER this year should mark a major step forward in the development of Turkey's plastics industry as the country's second petrochemicals complex at Aliaga is due to begin operation.

Turkey's plastics industry has grown up largely along the lines favoured by the economic planners of the 1960s and 1970s. Small, scattered, and not very efficient private sector companies manufacture finished products at what their customers claim are high cost, using raw materials provided by State Economic Enterprises.

Plastics

DAVID BARCHARD

raw materials will be produced domestically.

"We are going to try to export," says an SPO official.

Petkim has already set up a marketing division and plastics processors are being encouraged to learn new ways of using raw materials. Aliaga is to produce a much wider range of plastics than Yarimca, including aromatics such as oxylene and benzene, and raw materials for plasticisers.

It is hoped the new plant will be operating at around 50 per cent of capacity before the end of the year.

Its construction has been one of Turkey's major public sector investments over the past decade, with total spending of TL 224bn this year alone. The project's external financing requirement of over \$200m has been met by more than 120 different agreements with British, Japanese, and American banks and finance houses.

When Aliaga comes on stream, imports of major raw materials items should fall sharply. PVC imports are expected to drop by 72 per cent this year and those of PE by 42 per cent.

The private sector's role is essentially a secondary one, though polyvinyl acetate, plasticisers and stabilisers remain largely its domain.

"Turkey can be proud of these two complexes," says an SPO official. "They really show what Turkish technicians, engineers and workers can do without much outside supervision. By the year 2000, Turkey will be effectively self-sufficient in plastics."

Nonetheless, the picture is not an entirely rosy one. Apart from grumblings about prices, not all Turkish industrialists are happy about the quality of product on sale or the vagaries they face in obtaining deliveries. Some would like to see at least some importing being permitted in order to ginger up Petkim.

There is also the more fundamental question of whether Petkim itself might not be a suitable candidate for eventual "privatisation."

Despite difficulties common to all Turkish industry (there is said to be a spate of bankruptcies among many of the smaller plastics firms in 1983), the sector is growing steadily.



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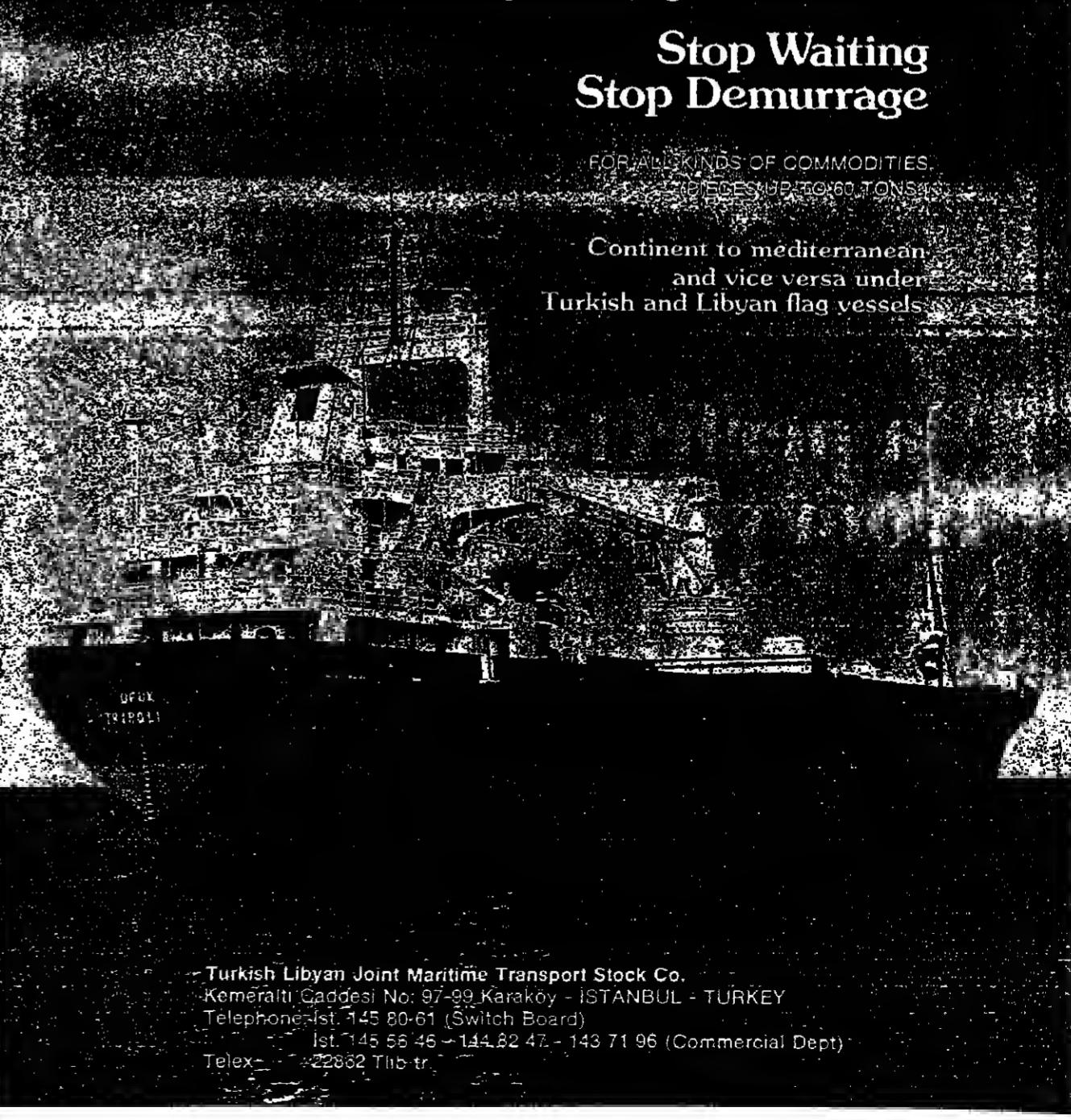
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TURKEY 16

Cries of fright over freer car imports

The motor industry
 BRIAN GROOM

TURKEY'S FLEDGLING motor industry, nurtured since the early 1960s behind a wall of protection, provides one of the stiffer tests of how far Mr Ozal's car go in his professed aim of opening up the country to foreign competition. Plenty of voices warn of catastrophe if the Prime Minister moves too fast.

So far, he cannot be accused of doing that. The Government stopped a few manufacturers' heartbeats when it lifted the virtual ban on imports of built-up cars, as from January, but cries of fright rapidly became muted when they realised there would be no large influx of foreign vehicles.

Customs duties and levies are too high for any but the richest Turks to buy luxury vehicles, and a bread-and-butter 1,600 cc car costs about TL 3.5m (\$11,000) to import compared with paying TL 2m for, say a Turkish-built Fiat of the same size.

Turkish workers returning from abroad were the only people allowed to bring cars in. Some increase is expected in as the numbers imported, but not a great one.

The Government would like to lower import duties at a future date. The industry urges caution.

"National policy must help the industry become more competitive in world markets. It is necessary to accept a

degree of imports, but the amount must not break the delicate balance in this sector," says Mr Ali Nizamoglu, general co-ordinator of Ercan Holdings.

Freer imports must go hand-in-hand with increased exports, say many manufacturers, but breaking into new markets takes time. Turkey exports one-tenth of the vehicles it makes. Last year the number of vehicles exported rose to 12,156 from 9,743 in 1982 but their dollar value fell slightly from \$134m to \$124m.

The bright spot was a rise in sales of tractors from \$26m to \$63m, mainly to Iran. Buses fell from \$44m to \$36m because of Iraq's problems and cars were down from \$15m to \$12m.

Turkey's motor industry is slowly recovering from the slump which cut production of vehicles from 146,000 to 67,817 between 1978 and 1980. The market collapsed because inflation and economic stagnation hit sales, strikes and power cuts plagued production and a foreign exchange crisis prevented companies from importing necessary parts.

Last year's output of 118,702 vehicles was 26 per cent up on 1982 and Mr Huseyin Yildirim, secretary-general to the Automotive Manufacturers' Association, expects a 10 to 12 per cent rise this year. The first two months were 39 per cent up on the same period last year at 23,000 but capacity usage was still only 47 per cent.

Despite low profitability and capacity use, there is no shortage of new developments. Foreign investors are showing continued interest in a country where labour is cheap and the market has potential if the economy begins to recover.



Cahit Aral, Minister of Industry and Commerce: the Government would like to lower import duties on foreign vehicles.

Ford is taking a 30 per cent (\$12m) stake in the Koc group's Otosan, with which it has been associated since 1928. The company is spending TL 60m (\$18.5m) to produce the Ford Taunus from September 1985 with an eventual capacity of 18,000 a year, and has spent \$30m to introduce the Cargo 1312 lorry and start petrol and diesel engine production.

Mercedes-Benz has taken a 36 per cent share in Otomarsan's \$80m project to produce lorries, engines and military vehicles at Aksaray. Renault is switching from the Renault 12 to the 9 at the Bursa plant it owns jointly with Oyak, the arm's pension fund.

Sabanci has proposals to produce 2,000 Mitsubishi buses a year under licence in a TL 1bn investment at Adana, and Mr Asil Nadir's Polly Peck is discussing the possible production of Daihatsu four-wheel drive cars, small service vehicles, medium-size buses and minibuses at Izmir or Manisa. Buses are one sector not plagued by overcapacity; existing plants have been working at more than 90 per cent of their capacity.

Twenty Turkish companies last year manufactured a total of 42,509 cars, 41,799 tractors, 24,336 lorries, trailers and pick-ups, and 10,058 buses and minibuses. All have arrangements with foreign companies, including most of the great names of the U.S. and Western Europe.

Economics
 The units are small and likely to stay so, though the Government is considering a merger between state-owned Tumosan and Turk Tractor, in which the private sector has a majority holding. Both manufacture Fiat tractors.

Economies of scale have never been a consideration in Turkey's motor industry, at first because easy conditions behind protective barriers allowed many companies to grow, and latterly because of a lack of capital on reasonable terms. The independent-mindedness of Turkish businesses, many family-owned, is also a factor.

The industry's main problem is demand. Fewer than two Turks in a hundred own a car; it costs about TL 35,000 a month to run one—beyond the means of most civil servants and affordable only for higher earners in the private sector. There is great potential for lorries; Turkey has only 200,000 in a country of 47m people.

The Automotive Manufacturers' Association is considering a cautious upward revision of the 617,000 vehicles which it forecast would be produced between 1983-87 in a recent study. If capacity use reaches 70 per cent there could be supply problems for some parts like brake and steering systems and gears, but a large number of Turkey's 1,000 motor component makers are also suffering from overcapacity.

Sector has 27,000 small businesses

METAL-WORKING is one of the oldest industrial sectors in Turkey. Indeed, much of it has still not emerged from the era of small craftsmen. Of about 27,000 firms known to be engaged in metal-working activity, fewer than 800 employ ten or more workers.

Significantly, 436 of the 800 are located in or around Istanbul which plays a disproportionate role in the life of this sector, just as it does in the rest of Turkish industry.

The role of the state is correspondingly small. One major public sector investment is under way at Giresun on the road between Istanbul and Ankara. The Gerkosen A.S. plant, begun in 1976 and due for completion by 1985 or 1986, will provide construction industry equipment.

Many of Turkey's contractors have set up their own plants to build equipment (though the average Turkish building site relies on wood for both moulding and scaffolding purposes even today).

Demand grew by 5.8 per cent last year and is expected to increase by 6.1 per cent in 1984. Production, according to the State Planning Organisation, should rise by 7.2 per cent to reach TL 313bn.

As elsewhere, the aim remains self-sufficiency even today, with the hope that surplus production can be exported. Im-

MOTOR INDUSTRY DEVELOPMENTS

Company	Project	Location	Foreign connection	Value	Status
Anadolu	Light-duty trucks	Istanbul	Izuzu		Re-organising factory
EIMC	Switching to heavy-duty Volvo engines	Izmir	Volvo		Under study
Ercan	Lorry plant	Ankara	MAN	\$13m	Under construction
Ercan	Heavy-duty diesel plant	Ankara	MAN		Under construction
Otomarsan	Truck engines, lorries, military vehicles	Aksaray	Mercedes	\$30m	Approved
Otosan	Switch to Taurus car	Istanbul	Ford	\$19m	Re-organising factory
Otosan	Petrol and diesel engines; Cargo truck	Izmir	Ford	\$30m	Completed
Polly Peck	4-wheel-drive cars, small buses	Izmir or Manisa	Daihatsu		Under study
Sabanci	Buses	Adana	Mitsubishi		Under study
Tumosan/Aksan	Medium-duty diesel engines	Aksaray	Mercedes		Under construction

Manufacturers jubilant over record exports

AT A recent textiles promotion held under the aegis of Otim, a trade exhibition centre set up by private industry in Istanbul, the Beldiader company, which specialises in manufacturing jeans, school uniforms and corduroy, paraded two dogs dressed in blue jeans tops, a humorous way of protesting against EEC quotas.

Despite these difficulties, Turkish exports of textiles and clothing were worth \$179.4m in January this year, representing 18,000 a year, and has spent \$30m to introduce the Cargo 1312 lorry and start petrol and diesel engine production.

Exports of cotton yarn were worth \$190m in 1978, \$230m in 1981 and \$160m for the first eight months of 1983; over the same period exports of ready-to-wear earned \$38m, \$302m and \$360m respectively and cotton weaves \$13m, \$32m and \$55m.

The picture for January thus suggests continued progress but, as one exporter wryly pointed out, "this year always starts well with the EEC—restrictions start appearing in late summer when some European countries see how successful we are."

No one has forgotten the great Turkish T-shirt invasion: 9.3m units in the first four months of 1982 which prompted a ban for the rest of that year. The Turks answered with a rather ineffective 15 per cent retaliatory tariff on EEC iron and steel. That has just

been cut to 5 per cent. In the two weeks which followed the lifting of the ban, the Turks sold 10m shirts, or 10 per cent of total exports for 1982. Complicated negotiations with quotas introduced for eight types of shirts then restored a little order.

The Turks, however, have a case as the ban violated the country's association agreement with the EEC at a time when non-associate countries were

1982, to restrict Turkey's crude linen imports to 1,000 tons. Italy had stopped importing Turkey's crude linen until December 31, 1982.

• The EEC had stopped the import of ready-to-wear goods until October 15, 1982.

• The decision taken by France to ban the import of Turkish-made shirts and jackets.

• The EEC gave France the right to stop the free circulation of certain textile goods.

Textiles and clothing

FRANCIS GHILES

achieving for greater market penetration than the Turkish 3.4 per cent.

Furthermore, the quota agreed between Turkey and the EEC on cotton yarn, 77,190 tonnes for 1983 and 77,700 tonnes for 1984 is hardly different from the first ceiling on such Turkish imports imposed in 1977—76,000 tonnes.

Protectionist measures taken by the EEC during the past four years have been highlighted in the Turkish Press. These measures include:

• A 16 per cent deposit on cotton string goods, which the EEC started to collect from December 3, 1981. This deposit has turned into a 12 per cent anti-dumping tax since April 1982.

• Britain's decision, in May,

TURKEY'S MAIN HOLDING GROUPS IN 1983					
Main activities	Turnover TL bn	Investment TL bn	Profit TL bn	Exports \$m	Companies
Koc: Automotive, consumer durables, banking	652	10	33.5	208	88/117
Sabanci: Tyres, textiles, food, cement, banking	610	26	n/a	183	59/90
Cukurova: Textiles, tractors, banking, contracting, cement, chemicals	370	9	n/a	237	/51
Enka: Contracting, trade, plastics, engineering, metal working	244	3	n/a	313	/41
Ercan: Automotive, building materials, chemicals, banking	160	8	8.5	33	/30
Dogus: Contracting, banking, food products, trade, tourism	141	0.8	1.8	101	24/
Kuntas: Contracting, textiles, chemicals	128	5	11.6	30	n/a
Yasar: Agribusiness, fertiliser, tourism, chemicals	102	15	8.5	87	35/
Tefken: Profil: White goods, electronics, construction	88a	1.8a	1.7a	53	20/
Profil: White goods, electronics, construction	85	8	n/a	17	15/23
Anadolu: Endustri: Automotive, beer	81	11	n/a	55	31/
Eczacibasi: Chemicals, medicine, construction	61	8	n/a	20	24/34
Transturk: Machinery, electronics	40	0	n/a	50	43/

+Includes contracting revenues and tourist earnings. a) a TL 250 per \$.
 Note: These figures should be treated as indicative only and with some caution. Most are unconsolidated and some groups treble count a single item. In the companies the first figure is for wholly or mainly owned firms and the second includes minority shareholdings.

Source: Meral Tamer Cumhuriyet, and company interviews.

35 per cent leap in exports almost immediately.

The obstacles remain small—control and the small-scale nature of production. The overall profile of the sector has not changed greatly in a decade and the rise of larger units and the gradual disappearance of smaller family craft firms does not seem to be happening fast. There are a few exceptions to this generalisation—Sungurlar, for example, are Turkey's largest makers of boilers and producers of construction industry materials are developing steadily.

The general malaise of Turkey's metal-working industry—underutilisation of capacity—affects metal-working too. Capacity utilisation this year is expected to be about 55 per cent, which represents an improvement on much lower figures two years ago but is still agreed to be unsatisfactory.

The scattered nature of production makes the collection of reliable statistics rather difficult, while innate traditionalism combines with administrative problems to make it difficult for the Government to foster change. Industrial extension projects, regarded by international agencies as being largely ineffective, could do more to

stimulate change. So, too, could better regional policies. The over-concentration around Istanbul is a natural consequence of the proximity of supplies, customers

Excessive red tape checks development

Tourism

FRANCIS GHILES

TURKEY remains a land of adventure — and visitors from abroad often find that their first surprise comes when flying with Turkish Airlines, THY. The airline is famous for rescheduling flights at short notice and an impudent attitude to its passengers, but it is the flying habits of its pilots which remain the most remarkable feature of the company.

Most of them served in the military airforce. Some, it is said, delight in flying their civilian craft as if they were military planes. The result is not always welcomed by passengers.

Having cleared that hurdle, the visitor will then have to face Turkish taxi-cab drivers; in Istanbul they drive their cars as if slowly slaloming down ski slopes. What with the bad surface of the roads and other imponderables, reaching your hotel can turn out to be quite entertaining.

While Istanbul has recently acquired an elegant new international airport in place of its former rather large Mieran hut, Ankara airport is more akin to a landing strip than a real airport.

Much scope for development

That Turkey is — in terms of tourism — under-developed, is obvious from even a cursory glance at the figures: 1.3m tourists visited Turkey in 1982, 1.6m last year.

Tourism earned the country a net \$281.3m in 1983, a 7.5 per cent rise on 1982; that is below 10 per cent of total exports. Local and foreign investment in tourism has been hovering around the equivalent of about \$100m these past four years, and bed capacity only amounted to 55,500 in 1982, 65,000 in 1983, below that of Tunisia—a country a fraction of Turkey's size.

Senior Turkish officials remain very ambivalent towards tourism, even though they pay lip service to its development. Meanwhile, the many Europeans who know how beautiful this vast, open-air museum of a country is, secretly pray that it never meets the fate of its Greek neighbour.

The reasons why tourism has not grown more quickly in the past ten years have as much to do with incompetence and bureaucratic muddle than with any desire to keep the foreign hordes out.

There is little doubt that the visitor to this particular state of Ankara finds more organisation than planning.

The manner in which the three best hotels in Istanbul, the Etap-Marmara, the Sheraton and the Hilton, recently joined by the new officers' club—deface the skyline of what remains (despite the decaying state of many roads, bridges and buildings) an enchanting city, suggests that a rapid growth in tourism, and hence a boom in hotel building, could wreck the appeal of those towns.

There exist a number of projects to build new international-class hotels in Istanbul and Ankara; the way the eventual decision is reached remains tortuous, quite apart from the fact that it usually takes years to decide, anyway.

Ankara has only one international-class hotel, the Bosphorus, Ankara, which needs redecorating but offers good service and food. From its top-door restaurant the visitor enjoys an unequalled view of the messy sprawl that is Turkey's modern capital city.

The hotel is, like many other large ones in the country, owned by the Turkish Civil Service Pension Fund.

In Istanbul, the Etap Marmara, Sheraton and Hilton all compete for the same international clientele. The latter, however, could do with better food and more efficient service.



The Bosphorus Bridge, Istanbul

all round; the staff in the restaurants and reception appear to think that keeping them waiting is part of the price.

The Government has, over the years, offered a number of incentives to those companies interested in developing hotels: land at low rents for up to 99 years, basic infrastructure in development areas, long-term credit at subsidised rates of interest, up to 60 per cent of the project cost and exemption from property construction tax for up to five years.

Many companies have, however, syphoned-off money, lent by the state, into other activities — when it is not red tape with which private investors have to contend, there often appears to be a total lack of state control on where state monies go.

Other problems also occur: a law was passed late in the 1970s forbidding the building of hotels on the edge of the coast so that some new developments are now legally not allowed to operate—though, in practice, probably will be able to do so.

The biggest development now going ahead is centred on South Ankara where, with the aid of the World Bank and others, a factor hampering faster development has been Turkey's considerable lack of infrastructure. A new airport was recently opened at Dalaman, on the southern coast, but the standards expected by most

25,000 new beds are due to be built.

This province was thought to be so beautiful in ancient days that Mark Anthony offered it to Cleopatra as a wedding gift.

To the West 10,000 beds are planned at Koycegiz near Dalaman airport and, to the East 11,750 beds at Side, an old slave market.

Projects more specifically geared to the Middle East market are going ahead, notably at Barthay on the Marmara coast. Meanwhile, the area around Turabya on the Bosphorus is slowly turning itself into a mini-Belair, complete with its gambling parlours, loud music and hotels: greatly enjoyable, but not for family holidays.

Other projects are also seeing the light of day: the German W. Bensch company has leased the island of Karada, 3 kilometres from Bodrum, for 49 years at \$40,000 a year. It will build five hotels, a marina, a helicopter pad and a large swimming pool.

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THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

**THE CENTRAL BANK
OF THE REPUBLIC OF TURKEY**TÜRKİYE CUMHÜYET MERKEZ BANKASI
U.S. \$300,000,000
MEDIUM-TERM CREDIT FACILITY

GUARANTEED BY

THE REPUBLIC OF TURKEY

TÜRKİYE CUMHÜYETİ

LEAD MANAGED BY

AL BAHRAIN ARAB AFRICAN BANK (E.C.)
ARAB AFRICAN INTERNATIONAL BANK
CITICORP CAPITAL MARKETS GROUP
LIBYAN ARAB FOREIGN BANK
MORGAN GUARANTY TRUST COMPANY
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COMMERZBANK
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ORESONER BANK AKTIENGESELLSCHAFT
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DEUTSCHE MARK AGENT

DRESSENER BANK AG
PRIME AGENT
MANUFACTURERS HANOVER TRUST COMPANY

MARCH 1984

**The Republic of Turkey**
Export Credit Facilities of
Sfr. 573,400,000

in connection with deliveries of equipment for the construction of the ATATÜRK HYDROELECTRIC POWER STATION by the EQUIPMENT JOINT VENTURE ATATÜRK SULZER-ESCHER WYSS LTD./BBC BROWN, BOVERI & CO. LTD. OF SWITZERLAND.

For Swiss deliveries
Sfr. 479,000,000
Guaranteed by
Swiss Export Risk Guarantee
(SERG)For Italian deliveries
Sfr. 47,930,400
Guaranteed by
Sezione Speciale per
l'Assicurazione del
Credito all'Esportazione
(SACE)For Austrian deliveries
Sfr. 45,669,600
Guaranteed by
Oesterreichische Kontrollbank
(OeKB)Union Bank of Switzerland
Swiss VolksbankManaged by
Morgan Guaranty Trust Company of New York
(Zurich Branch)Lead Managed by
Swiss Bank Corporation

Bank Leu Ltd.

Co-Managed by
Crédit Commercial de France (Suisse) S.A.

Algemene Bank Nederland (Schweiz) (Zurich Branch) Bank of America NT & SA Chase Manhattan Bank (Switzerland)

Citibank, N.A. (Zurich Branch) Handelsbank N.W. Lloyds Bank International Ltd. (Zurich Branch)

Banque Cantonale de Zurich Chase Manhattan Bank (Switzerland) Citibank, N.A. (Zurich Branch)

Crédit Commercial de France (Suisse) S.A. Crédit Suisse Forfaitierung und Finanz AG

Handelsbank N.W. Handelsfinanz Midland AG Lloyds Bank International (Zurich Branch)

Morgan Guaranty Trust Company of New York Swiss Bank Corporation Swiss Volksbank

Union Bank of Switzerland
Co-ordinator and Agent
Union Bank of Switzerland

March 1984

TURKEY 18**Move to make more of
the food surplus**

AGRICULTURAL production declined in Turkey last year by 0.2 per cent—in sharp contrast to the strong rate of growth in the industrial sector. This decline is seen in agricultural exports, too, whose share in total exports of \$5.7bn in both 1982 and 1983 declined from 41 per cent to 37 per cent.

Many observers believe this trend will be confirmed this year as the authorities continue to encourage the exports of industrial goods while continuing to impose taxes on the export of raw produce.

However, it is worth remembering that many industrial exports, not least textiles, are agricultural-based.

Even allowing for the relative decline, the agricultural sector which only accounts for 20 per cent of the country's GNP, has done the export sector proud. Today, many Turkish officials wonder whether giving the priority to exports of this sector, rather than industrial goods, would not make more sense in the longer term.

Indeed, Turkey could become the food supermarket of the Middle East. It is one of a handful of countries which is not only self-sufficient in food, but has a sizeable surplus.

This surplus and the lack of concern shown in the country when it comes to throwing away food suggests that agriculture is an asset which is under-exploited.

As the Middle East labours under a growing food deficit, should not Turkey press ahead faster on developing its processed food industry, rather than concentrate so much effort in sales of machinery?

The Government is making an effort. U.S. businessmen came to look at investment opportunities last autumn. Meanwhile, their Turkish counterparts carried the message to Germany recently. Foreign investment is now allowed in seed production, cattle breeding and animal husbandry, export-oriented fresh fruit and vegetable production and the food industry in general, where exports are required to be a minimum of 30 per cent of production.

Foreign investors in these categories are eligible to benefit from a number of tax allowances and fiscal incentives. The Government is also taking a series of measures which, it is hoped, will rationalise the allocation of resources to this sector. They include a reduction in crop price support measures as well as consumer price subsidies; the elimination

of export licences and minimum export prices to ease the administrative burden on exporting; the elimination of the Government's monopoly on meat.

However, the stranding of four-loaded trucks of the Cukurova company at the Habur Bridge, on the Iraqi frontier, two months ago, when the Treasury made flour exports subject to licences, shows that the deeds do not always match the words. The 200,000 tons of flour sent by Cukurova were expected to earn \$83m, but imports contracted by 15 per cent on the basis of a price of \$166 a ton were put in jeopardy when the Government set a new minimum of \$240. The 5 per cent rebate per ton, worth \$8.5, was abolished, the net result being that EEC exports of flour, which benefit from \$84 a ton rebate from the EEC Commission, will continue to gain ground.

Improvement

Iraq and Iran together import about \$1bn worth of flour a year. Turkey's share of the Middle East flour market is a meagre 1.5 per cent.

Over the past two decades, the agricultural sector appears to have financed the growth of industry, despite the "wheat for oil" slogan used by General Evren, the Turkish Head of State.

Agriculture is being improved overall, the country's potential is recognised, yet no sense of urgency appears to exist. Turkey may well have 100ha cubic metres a year of usable water, 2m hectares of

irrigated land, 83m animals and 60 per cent of its population working on the land yet all that only accounts for one-fifth of GNP.

The agricultural bank seems to be rescuing steel and textile firms, not the best way it would appear to ensure more growth and modernisation. The percentage of investment funds going to agriculture is increasing, but only very slowly.

More fundamentally, the debate over certain fundamental issues does not appear to have been resolved, let alone acted upon satisfactorily.

The thrust appears towards the intensification of the sector, rather than expansion. Against this, the completion of the Ataturk dam will increase by 2m hectares the amount of irrigated land in the poorer south-east in the Harran plain.

To intensify production a series of measures have been taken over recent years. They include plans to increase what remains a very low use of fertilisers to 15m tonnes by 1988, and the greater use of farm vehicles which remains the lowest among OECD countries.

Land reform is not a topic the visitor hears much about and the Government has just abolished the department concerned. Opposition to such reforms would be stiff—particularly in Eastern Turkey where whole villages still belong to Agbas (feudal landlords).

Prices remain very low and the volume of product left behind at the end of the day in markets in major Turkish cities bears ample evidence of how little value is attached to such produce.

Furthermore, while the policy of promoting exports sounds a good one, officials in Ankara are realistic enough to know that with the exception of certain products, the EEC is unlikely to provide any new markets for Turkish agriculture.

Whatever the quality of Turkish produce, and it can be among the world's best, it stands little chance in the context of the surplus already in the EEC and the entry of Spain and Portugal.

So, despite eye-catching

headlines in the Turkish press such as "Turkish fruits knock down Greek raisins," the Middle East market remains the great hope—and is already actively buying. Meat ship-

ments by air from Gaziantep have begun and preparations are under way for fresh fruit and vegetable exports from the rich Adana area. Saudi Arabia has also shown interest in joint trade ventures.

Where eastern European markets are concerned, exporters are urging the Government to restore the clearing system that existed previously as it is feared holding companies will not give enough attention to such trade.

Cotton exports to the Soviet Union could gain much from the system. It is one of the main Turkey's modes of its tobacco exports to the USSR, which declined from 13,000 to 1,000 in the three years to 1983. Exporters are not happy.

More fundamentally, the debate over certain fundamental issues does not appear to have been resolved, let alone acted upon satisfactorily.

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Society/Regions

Problems reflect the divisions of society

Women: the myth and the reality

Dr. HÜSEYİN İSLAMOĞLU-İNAN

IT IS often claimed that the Turkish Republic has ensured the emancipation of women that the reality experienced by Turkish women is often overlooked.

Turkish woman is presented to the West as the classic symbol of the liberated Muslim woman who thanks to the reforms of Mustafa Kemal Ataturk — cast aside the veil and plunged into the modern world.

The country's laws are presented as stipulating that, unhampered by the Islamic religious tradition that subordinates women to men, Turkish women enjoy equal rights and opportunities with men.

A closer look, however, reveals that Turkish women are not an homogeneous body. Instead, when taken as a whole, their problems reflect most dramatically the divisions within Turkish society.

The benefits of equal rights and opportunities are not shared equally by women of different classes.

Women's participation in the labour force, especially in the urban labour force, is limited. The national ideology incarnated by school and state media in no way challenges the sex-linked values of society as a whole.

Village life

The majority of Turkish women live in villages. While primary education is compulsory for all in Turkey, this education bears little relevance to the future lives of women often due to work family plots without pay. The roles of women as mother, the subordination of wife and the females' separation from public activities are not questioned.

In certain regions attendance at religious courses which underline women's inferiority is strictly enforced for girls, a further factor interfering with the entry of women into the "secular" public sphere.

At the same time the increasing mechanization of agriculture since the 1950s has had the effect of displacing women from the fields and has led to their withdrawal into the house and their increased dependence on men.

This tendency has been reinforced with the migration of men to Europe as guest workers. Though the money sent home by men benefits the family financially, it also seems to have contributed to the withdrawal of women from agricultural production and to their increased dependence on their husbands.

Moreover, with their husbands in Europe for long stretches of time, Turkish women's position as wives has proved vulnerable as they face competition from the foreign women with whom many husbands establish liaisons. Cases of abandonment leading to divorce are frequent in migrant worker families.

Women living in the *pekekondu* (equivalent areas of major cities) are also housebound showing very low rates of participation in the urban labour force.

In 1976-77 in the *pekekondu* of Istanbul and Ankara, respectively, 8.5 and 6 per cent of the women between the ages of 15 and 64 were working. These women migrants from the countryside, unskilled, are employed in domestic service, low-grade jobs in light industry and in services such as tailors, manufacturers, hairdressers, attendants, maids.

Faced with women's wages industry around two-thirds of those paid to men or the deserved position of serving upper class women, *pekekondu* women long preferred to sit at home and tend their children.

The Financial Times announces that it is planning to publish a Survey in November called Turkey Trading and Investment

For further details contact Nicholas Whitehead in London. Tel: 01-248 8000 Telex: 885033 or Sergio Costante at the address below:

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER



Women shoppers discuss vegetable prices in a busy Istanbul market

This was especially the case in the late 1960s and the 1970s, a period of relative economic prosperity and of strong unions, when their husbands had enjoyed high wages.

Since the present economic recession began this pattern has rapidly changed. Rising costs of living and the suppression of unions after the 1980 military coup has put the *pekekondu* population in financial straits. Women are being increasingly drawn into the labour market, in particular the service sector.

Many women are still content to continue as the traditional wife, shrouded and housebound, but studies on *pekekondu* women show relatively high levels of education among those who are the second generation of women to live on the fringes of the towns.

In contrast to their mothers' generations' illiteracy rate of 50 per cent, all of the second generation attend primary school and some enter high school. Yet, the education on offer remains largely irrelevant to their daily lives, except in so far as it is a means of integration into the town.

Indeed, it is television programmes such as "Dallas" with their glimpses of a consumer paradise wrapped up with the sentimental trappings of the in-love-with-poor-girl motifs that dominate the world of *pekekondu* girls.

Their aspirations to become part of the middle class are also kindled through their contact with upper and middle class women who they serve in various capacities.

In the extremely fluid social environment created by commercial capitalism with fortunes made overnight, young women of *pekekondu* increasingly feel that riches are within reach if only they catch the right man.

Their new mistresses, the views of *avangard riche* merchants who often differ from their maids only in their consumption patterns, serve to further such aspirations.

The Turkish women to most visitors from abroad are those in the professions and civil service. Indeed, the participation rate of Turkish women

from the elite class in professions is high, with one in every five practising lawyer, a woman, as one in every practising medical doctor. In the early years of the republic in response to the increased needs of the new state for professional cadres, education of women was encouraged as part of a recruitment process for the elite.

Elite class

In Turkey, as in most Third World countries, education of women was not to much a means of mobility for women of all classes but for consolidating the role of the elite. Of the first generation republican women of the elite class as many as 30 per cent received a university education.

It is interesting to note that only 12 per cent went on to sustain uninterrupted careers; the rest did not work once they had children.

Since the 1960s, with the expansion of the middle class, the numbers of women attending the university has increased substantially (though the proportion of women students to the total university students was higher in 1924-25). Yet, the conditions of university educated women today are different than those of their counterparts in the 1920s and 1930s.

Most women today work to contribute to the family budget, whereas in the earlier period the families could very well

Most of the world's hazelnuts are grown in the region

Northern coastal area rich in agricultural produce

The Black Sea coast

BRIAN GROOM

AT ANKARA, my flight to Samsun was delayed two hours because of fog at the other end. Bad weather is often the way with northern Turkey's Black Sea coast. It can rain for days on end, even in summer. Not many foreigners come.

Tourism is a non-starter, even with beautiful scenery, fine beaches, mountain-climbing to the east, and historical remains. Not such a pity, the people say.

The rain which prevents development of beach resorts favours the growing of hazelnuts, maize, tea and tobacco. In the narrow, lush coastal strip behind the Black Sea mountains

by the conservative Justice Party to buy votes in the 1960s, say the business men.

The Black Sea coast's recent political past is mixed. Fifty miles east the town of Fatsa was taken over by the far Left in the late 1970s. Of its 23,000 inhabitants, 750-8 per cent are on trial on charges of "turning the town into a commune," with the death penalty sought in 261 cases.

The coast road to Trabzon winds through hazelnut groves on the slopes of beautiful hills. Turkey produces 70 per cent of the world's hazelnuts, most of them here. Villagers want to grow more because they are easier to tend than other crops, but the Government tries to stop them because there is already over-production.

Samsun is not a place most tourists would choose. Though founded in the 7th century BC, the town consists mainly of modern blocks of mixed quality.

At the centre of the coast's widest agricultural belt, it has its share of shanty dwellings put up by villagers who came in search of a better life.

At the Chamber of Commerce and Industry, once they have got over the shock of a visit from a Western journalist, a small and friendly crowd gathers.

Their port is booming, they say, because of goods from the Soviet Union, Bulgaria and Romania bound for war-torn Iran and Iraq.

The port employs only a small number of the Samsun area's 12m people. Of these 250,000 live in the town, but the rapid construction fuelled by its tripling in size over the past 20 years has slowed dramatically in recent months as fewer people could afford the new buildings.

Mr Yusuf Altintas is keenly aware of that because the timber business which his father and grandfather owned before him were not very profitable last year. He voted for no-one in the recent elections, though most of the town voted for Mr Turgut Ozal.

The villagers have grouses, too. In the past six years the Government has paid low prices for the tobacco they grow.

"A farmer used to be able to buy a tractor after selling 1,000 kilos of tobacco. Now he needs to sell 10,000 kilos," says Mr Altintas.

Most industry is linked to agriculture — 13 wheat mills, a cigarette plant, an animal feed factory and a margarine plant. There is a state-owned copper factory, a long way from the ore mined at Murgul near the Soviet border. Building the plant at Samsun was a political decision

TURKEY 19



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TURKEY 2

The Regions

Kind climate and economic progress

TURKEY's south-eastern province of Adana is nicknamed by its inhabitants the "Turkish California." Nature is generous. The land is good, water from the Taurus mountains which dominate the Cukurova plains is plentiful, winters are mild and summers hot.

It is the centre of the cotton growing industry and also boasts excellent fruit and vegetables—in some cases three crops a year. Textile factories line the road between Mersin and Adana.

Other industries are present, such as tractor assembly plants. Two of Turkey's most powerful holding companies, Sabanci and Cukurova, come from here—or at least founded their industrial dynasties in the region—and own many factories.

Yet, 100 years ago the area was one large malaria-ridden swamp. There had been some progress in settling what were essentially nomadic tribes but real economic development and even the establishment of a tractor assembly plant started at the end of the 19th century perhaps too late.

Firstly, the British and Swiss came to Mersin and helped to start up the cotton trade; the Armenian, Greek and Arab Christian minorities were, as elsewhere in the Ottoman Empire, those who really ran all the trade. To this day their imprint on, and presence in, Mersin remains strong.

Secondly, the province became linked to the strategic Berlin-Baghdad railway while the Germans also built a railway between Mersin and Adana.

After the start of Turkey's war of independence the province was partly occupied by French troops who, with the help of Armenian groups, fought against the troops sent by Ankara. Turkish rule eventually prevailed, but the departure of many Greeks, Armenians and Christian Arabs, robbed the province of much of its trading class. Trade declined and the Turks took some years to become the new traders and merchants—a tradition alien to their military and farming background.

The next boost to the area came with the draining of the marshes between 1925-1940. That led to a spurt of cotton-growing and allowed the plantation of fruit trees and vegetables on a grand scale.

Dominated by often large properties before and is a construction engineer by training.

Nearby Tarsus, where the Cukurova Group have a modern yarn and weaving plant, seems to bear out the words of the apostle, Paul, "the time will come when people will come to Tarsus anxious to buy a length of cloth." While Adana is a bustling, crowded city of 1m people whose redeeming features include excellent kebabs in street restaurants and lively "Lokantas," restaurants with orchestras who enjoy playing a pot pourri of syrupy Arab, Persian, Turkish, Western songs and the latest Italian sentimental songs bold pride of place.

Large quantities of food are served and everybody takes Friday night off for fun.

It would not be fair to leave this region of Turkey without remembering some of its past glory. Running through Silifke—dominated by the imposing ruins of a seljuk castle, one of the keys to the Taurus range—is the Goksu river where the Emperor Frederick Barbarossa drowned during the Third Crusade.

Further down the coast on a point at sea opposite the little resort of Konya is the maiden's castle, Kiz Kalesi; a king locked away his daughter here to avoid the fulfilment of a prophecy that she would die from a snake's bite. Unfortunately, a gift of grapes offered to the young lady concealed the deadly reptile.

The hills above the road are littered with Roman and other remains, none of them marked. Fallen columns mark the sites of the Roman cities of Kanytells and Pompeiopolis.

From Tarsus the land flattens into the cotton-laden Cukurova Plain—the eastern part of which was known in ancient times as the plain of Issos, where Alexander the Great defeated his Persian foe, Darius. Alexander then went on to found the city of Alexandria, now called Iskenderun, beyond which lies Antalya, the Biblical Antioch, where the apostle Peter founded the first Christian community.

Thus, the Adana province appears to be reviving its ancient glory, at least in commercial, industrial and agricultural terms.

IT WOULD be hard to exaggerate the importance of the Aegean coastal region and the system of deep river valleys stretching inland from the coast for the Turkish economy.

The region is, in many respects, a political backwater (except when it comes to gathering in the votes) but on some trends in the Aegean region have been virtually decisive since the beginning of the democratic period in Turkish history in 1950, but after Istanbul it constitutes the economic backbone of Turkey.

Cotton, tobacco, citrus fruits, vegetables, dates, figs and other Turkish staple crops pour out of Izmir's fertile and well-summed and watered hinterland.

It is from this region that the country's first food export industries have come.

Yasar Holding and Piyale are among the leaders in the new processed foods sector, although a now dwindling Levantine and foreign community in Izmir testifies to a trading history which goes back to here, that Prof Ekrem Pakdemirli, the all-powerful Under

centuries and still continues, for instance, in figs.

Since 1960 its favourable conditions have made Turkey's Aegean region a prime location for industry after Istanbul and Bursa. The city has become a centre for private iron and steel production and BMC chose to locate their plant here. A great deal of light industry has followed suit, making Izmir into one of Turkey's most prosperous cities and, by general agreement, probably the most comfortable to live in, if a faintly provincial conservatism is overlooked.

This difference of tone asserts itself in various ways. The Aegean Chamber of Industry and Commerce is one of the country's major power bases in the business world. The University of the Aegean (Izmir's first—a second university was formed in 1982) is probably the most successful of Turkey's generally rather sickly provincial universities. It was from here, that Prof Ekrem Pakdemirli, the all-powerful Under

Secretary for the Treasury and Foreign Trade, emerged.

By contrast, Adana's Cukurova University in the other important provincial industrial and agricultural region for Turkey remains embryonic.

The West

DAVID BARCHARD

grandly built warehouse basileia, immigrants from Bulgaria and the Balkans and resettled people from other parts of Turkey took their place.

The division between "yerli" (local) populations and "gelen" (immigrant) populations from the Balkans goes deep and sometimes reaches itself in fights, bloodbaths, and localised squabbles, and the coast were a natural economic unit.

The presence of nearby Samos, Chios, or Mytilene from the narrow sounds dividing them from the mainland coast, meanwhile, though few of them can travel there, most citizens of the Aegean region have seen Greece, looking across at Samos, Chios, or Mytilene from the narrow sounds dividing them from the mainland coast.

Short-wave radio and television reception is good. Many middle class families watch English-language programmes on Greek television and, when, during Greece's transition to colour television three or four years ago transmissions were interrupted, the Greek Embassy in Ankara was besieged with complaints and enquiries from Turkish viewers.

Tribal provinces remote from Ankara

GEOGRAPHY, HISTORY, and climate have combined to make Turkey's remote eastern provinces strikingly different from the rest of the country and a headache for successive administrations.

One problem, by European standards at least, is distance. Van, the administrative centre closest to the Iranian border, is almost as distant from Ankara as Tirana or Alexandria—a hour-and-a-half away in a DC-9.

Eastern region

DAVID BARCHARD

Altitude is a second factor. A city such as Erzurum is nearly twice as high above sea level as Ankara, which is itself 845 metres up.

Temperatures in winter are bliter, plunging to minus 20 or on occasion even minus 40 Centigrade.

There are exceptions. The town of Iğdır, situated in a deep valley close to the Soviet frontier, is said to have the same baking climate as Adana. The towns of the "Mesopotamian plains" of Diyarbakır, Mardin, Urfa, and Gaziantep—are lower lying and as a result experience scorching summers.

But, in general, the area is much less kindly to farmers than the rest of the country, and it contrasts dramatically with regions in the Aegean such as the Menderes valley where

farmers may have to exert themselves hardly at all to grow two or three crops in the same soil in a year.

Though Turkey's agricultural output will be dramatically increased in the 1980s as a result of the construction of the Taurus dams and the irrigation of the Urfa Plain—cotton growing and many other hot weather crops are expected to shift here from the Adana region—for most of Eastern

In the meantime, livestock

local feeling may still be intense (though it is not always Kurdish—Armenian and Syriac are also spoken), but it has little scope today for political expression.

Despite this, differences continue to crop up. The local elections produced five victories for two parties—the Right-wing Nationalist Democracy Party and the traditionalistic and religious Welfare Party—in eastern Turkey which contrasted with the clean sweep for Mr Ozal's Motherland Party elsewhere.

In Van, about 60 per cent of the population are Kurdish-speaking. Further south and west, the percentage is much higher.

The difference showed up, albeit faintly in the 1982 referendum on the new constitution when the "yes" vote (although always overwhelming) was about 10 per cent lower than the national average in several south-eastern provinces.

Income levels are agreed to be much lower and unemployment is much higher—though the circulation of detailed regional statistics seems to be officially discouraged.

A few years back Hakkari, Turkey's poorest province on the

corner between Iran and Iraq, had only one doctor. Today, the figure is nine, but it is still well below western Turkey's average.

Unemployment is visibly far higher than in the west. The absence of industry is not the only factor responsible. Eastern Turkey's birthrate—possibly responding to social and economic inequality—is far higher than that of the more developed regions.

Families of 13 or 15 children are common. Walking in villages around Van or Mardin, amidst a swarm of leg-high children, can put the traveller in mind of nursery book illustrations of Old Mother Hubbard. There is as yet no sign that birth-rates are falling—unlike the rest of the country where families of two or three in the towns and four or five in the rural areas may now be typical.

Deserts, and probably as a result of mid-eastern Government efforts, the last five years have seen unmistakable improvements. Some of the most abject poverty seems to be less widespread and the quality and number of shops has begun to increase.



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